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Dir Plans & Requirements	Col Casciano	AF/INX	4C139	56548
Dir Resource Management	Col Martin	AF/INR	4B137	74923

Field Operating Agency
Air Force Intelligence Support Agency — Ft Belvoir, VA
Col Storm C. Rhode III — DSN 227-2600

Civil Engineer

Maj Gen Joseph A. Ahearn		AF/CE	5D422	79221
Deputy	(1) BG McCarthy	AF/CE	5D428	77366
Dir Military Construction	Col Pearce	AF/CEC	5D479	77799
Dir Housing & Services	Col Goode	AF/CEH	5D423	50236
Dir Operations & Maintenance	Col Scott	AF/CEO	5D362	51003
Dir Plans & Programs	Col Stewart	AF/CEP	5D376	70467
Dir Environmental Quality	Col Walsh	AF/CEV	Bolling AFB	DSN 297-4178

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Air Force Engineering Support Agency — Tyndall AFB, FL
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Air Force Center for Environmental Excellence — Brooks AFB, TX
Mr. J. B. Cole
Air Force Base Disposal Agency — Pentagon, Arlington, VA
Col David Cannon — DSN 227-9614

Chief of Safety
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Field Operating Agency
Air Force Safety Agency — Norton AFB, CA
Col Charles W. Parker — DSN 876-2302

Chief of Security Police

Brig Gen Frank K. Martin		AF/SP	5D279	48641
Ch Information Security	Ms Smith (acting)	AF/SPI	5D285	48641
Ch Security Police Policy	Col Swender	AF/SPO	5D311	48641
Ch Plans & Programs	Col Taylor	AF/SPX	5D311	48641

Field Operating Agency
Air Force Security Police Agency — Kirtland AFB, NM
Col Fredrie L. Miller — DSN 244-1315
Air Force Security Clearance Office — Rosslyn, VA
(2) LTC Richard D. Larkins — DSN 487-5150

Air Force Historian*
Col David A. Treller (acting) — AF/HO — DSN 297-5764

Field Operating Agency
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Col Elliott V. Converse III — DSN 493-5342

Chief Scientist
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Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	BG Whaley	AF/RE	5C916	47307

Field Operating Agency
Air Force Reserve — Robins AFB, GA
MG John J. Closner III — DSN 225-9225
Air Reserve Personnel Center — Lowry AFB, CO
Col Joseph C. Ramsey, Jr. — DSN 926-6310

National Guard Bureau

Lt Gen John B. Conaway		NGB/CC	2E394	72430
Dir Air National Guard	MG Killey	NGB/CF	2E378	34750

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ANG Support Center — Andrews AFB, MD
Col Larry K. Arnold — DSN 858-8001

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Lt Gen John E. Jaquish, Mil Dir		SAF/AQ	4E964	76363

Manpower & Organization

Maj Gen Eugene H. Fischer		AF/MO	5C535	78170
Ch Organization	Col Drakulich	AF/MOO	5C535	78170
Ch Manpower Requirements	Col Dibrell	AF/MOR	5C530	34154
Ch Manpower Plans	Col Schwather	AF/MOX	5C468	74935
Ch TOM	Col Klovstad	AF/MOQ	5C540	72816
Ch DMR	Col Holirah	AF/MOQ	4C150	54013

Field Operating Agency
Air Force Management Engineering Agency — Randolph AFB, TX
Col Ronald W. Blake — DSN 487-5150

Judge Advocate General

(4) Maj Gen David C. Morehouse		AF/JA	4E112	45732
Deputy	(4) BG Sklute	AF/JA	4E112	45733
Dir Civil Law	Col Kuhn	AF/JAC	4E425	44069

Field Operating Agency
Air Force Legal Support Agency — Pentagon, Arlington, VA
Col Thomas L. Hemingway — DSN 27-1535

Programs & Evaluation

Brig Gen Ralph E. Eberhart		AF/PE	4E315	59795
Deputy Dir Manpower	Col Bainton	AF/PEM	5C465	52418
Deputy Dir Program Evaluation & Integration	Col Seares	AF/PEI	4C174	76150

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Col Thomas A. Cardwell III — DSN 225-5798

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Dir Med Plans & Resources	Col Briccetti	AF/SGH	DSN 297-5050
Asst for Cong & Public Affairs	Col Baker	AF/SGI	DSN 297-5046

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Ch Personnel, Manpower & Readiness	Col Matthews	AF/HCP	DSN 297-1486
Ch Education & Professional Development	Col Dandinger	AF/HCX	DSN 297-1489

Morale, Welfare & Recreation
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Headquarters USAF Organization Chart
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DAS Cost & Economics	Mr Baseman	SAF/FMC	4D159	75311
Management Systems Deputy	Mr Fitzgerald	SAF/FMM	5C886	77832
Deputy for Budget & Appropriations Liaison	Col Stringer	SAF/FML	4D911	48110

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Asst for Plans & Assessments	LTC Shaw	SAF/SXA	4D939	52317
Asst for Space Policy	Col Mervosh	SAF/SXP	4D939	52317

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Dir Tactical Programs	MG Ralston	SAF/AQP	4E312	52147
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Dir Space and SDI Programs	MG Hard	SAF/AQS	4D330	51904
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Dir Test & Evaluation	Mr Jones	SAF/AQV	4D866	55619

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Asst GC for Procurement	Mr Janecek	SAF/GCP	4D1000	73900

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DAS Environmental Safety & Occupational Health	Mr Vest	SAF/MIQ	4C916	79297
DAS Reserve Affairs	Mr Reardon	SAF/MIR	5C938	76375
DAS Readiness Support	Mr Davis	SAF/MIX	5C858	37705
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Ch Plans, Programs& Budget	LTC Joubert	SAF/AAX	4A1088E	73491

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Ch National Affairs	Col Purka	SAF/PAN	4A120	41325
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Air Force News Center — Kelly AFB, TX
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Ch House Liaison	Col Woods	SAF/LLH	Rayburn Bldg	DSN 335-1676
Ch Senate Liaison	Col Tapp	SAF/LLS	Senate Russell Bldg	DSN 335-1693

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Asst IG for Reserve & National Guard Matters	Col Murphy	SAF/IGR	5B263	70066
Asst IG for Plans & Programs	Col Thomson	SAF/IGX	5D278	71955

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MG Alexander K. Davidson — DSN 876-2604
Air Force Office of Special Investigations — Bolling AFB, DC
BG Francis R. Dillon — DSN 297-5228

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Dir Personnel Plans	MG Porter	AF/DPX	4E168	75221
Dir Personnel Programs	MG Jackson	AF/DPP	4E182	56765
Dir Civilian Personnel	Mr Schittulli	AF/DPC	4E228	52141

Field Operating Agency
AF Military Personnel Center — Randolph AFB, TX
(1) MG Billy J. Boles — DSN 487-4252
AF Civilian Personnel Management Center — Randolph AFB, TX
Mr Pasquale L. Schittulli — DSN 225-2141

DCS / Plans & Operations

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Dir Operations	MG Hawley	AF/XOO	4E1021	59067
Dir Plans	MG Alexander	AF/XOX	4E1032	55833
Dir Operational Requirements	MG Barling	AF/XOR	8D927A	53018
Dir Weather	BG Kelly	AF/XOW	8C913	45160

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Air Force Combat Operations Staff — Pentagon, Arlington, VA
Col Leonard L. Walls — DSN 225-7333
Air Weather Service — Scott AFB, IL
Col George L. Frederick, Jr. — DSN 576-3265

DCS / Logistics

Lt Gen Trevor A. Hammond		AF/LG	4E260	53153
Dir Maintenance	BG Douglass	AF/LGM	4E278	54900
Dir Supply	MG Hopp	AF/LGS	4E260	72822
Dir Transportation	BG Barnhill	AF/LGT	4A312	74206
Dir Concepts & Integration	Mr DelVecchio	AF/LGX	4B283	78198

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Air Force Commissary Service — Kelly AFB, TX
MG Robert F. Swarts — DSN 945-6655

DCS / Command, Control, Communications & Computers

Lt Gen Robert H. Ludwig		AF/SC	5B477	56324
Deputy	MG Edmonds	AF/SC	5B477	54440
Dir C4 Resources	Col Murphy	AF/SCP	5B478	52906
Dir C4 Mission Systems	Col Kelley	AF/SCM	5B463	55974
Dir C4 Software, Architecture & Policy	Mr Gilligan	AF/SCX	5B525	70477

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7th Communications Group — Pentagon, Arlington, VA
Col William B. Rankin — DSN 227-4264
Air Force Communications Command — Scott AFB, IL
MG John S. Fairfield — DSN 576-2571

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Dir Resource Management	Col Ebron	AF/INR	4B137	74923

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Air Force Intelligence Support Agency — Pentagon, Arlington, VA
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Civil Engineer

Maj Gen Joseph A. Ahearn		AF/CE	5D422	79221
Deputy	(2) BG McCarthy	AF/CE	5D426	77366
Assoc Civil Eng	Mr Flora	AF/CE	5D426	77366
Dir Military Construction	Col Pearce	AF/CEC	5D479	77799
Dir Housing & Services	Col Goode	AF/CEH	5D423	50236
Dir Operations & Maintenance	Col Scott	AF/CEO	5D362	51003
Dir Plans & Programs	Col Stewart	AF/CEP	5D376	70467
Dir Environmental Quality	Col Walsh	AF/CEV	Bolling AFB	DSN 297-4178

Field Operating Agency
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Ch Programs	Vacant	AF/SEC	Cafritz Bldg Arlington, VA	DSN 223-7622
Ch Plans & Policy	Vacant	AF/SEP	Cafritz Bldg Arlington, VA	DSN 223-7624

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Ch Policy	Col Swander	AF/SPO	5D311	48641
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Air Force Security Police Agency — Kirtland AFB, NM
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Air Force Security Clearance Office — Rosslyn, VA
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Col David A. Treller (acting) — AF/HO — DSN 297-5764

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Air Force Historical Research Agency — Maxwell AFB, AL
Col Elliott V. Converse III — DSN 493-5342
Center for Air Force History — Bolling AFB, DC
Vacant — DSN 297-5764

Chief Scientist
Dr George R. Abrahamson — AF/ST — 4E320 — 77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	BG Whaley	AF/RE	5C916	47307
Comptroller	Col Blomgren	AF/REC	5D242	71060
Public Affairs	Col Hessenflow	AF/REL	5C915	71761
Command Surgeon	Col McNish	AF/REM	5D323	33657
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Personnel	Col Davis	AF/REP	8F655	54116
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Field Operating Agency
Air Force Reserve — Robins AFB, GA
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Air Reserve Personnel Center — Lowry AFB, CO
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Lt Gen John B. Conaway		NGB/CC	2E394	72430
Dir Air National Guard	MG Killey	NGB/CF	2E378	34750

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Ch TQM	Col Klovstad	AF/MOQ	5C540	72816
Ch DMR	Col Hollrah	AF/MOQ	4C150	54013

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Dir Civil Law	Col Kuhn	AF/JAC	4E425	44069

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Programs & Evaluation

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Deputy Dir Manpower	Col Bainton	AF/PEM	5C465	52418
Deputy Dir Program Evaluation & Integration	Col Seares	AF/PEI	4C174	76150

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Surgeon General*

Lt Gen Monte B. Miller		AF/SG	DSN 297-4343
Dir Med Plans & Resources	Col Briccetti	AF/SGH	DSN 297-5050
Asst for Cong & Public Affairs	Col Baker	AF/SGI	DSN 297-5046

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Chief of Chaplains*

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Deputy	BG Harlin	AF/HC	DSN 297-4599
Ch Budget & Logistics	Col Pelesh	AF/HCB	DSN 297-1482
Ch Personnel, Manpower & Readiness	Col Matthews	AF/HCP	DSN 297-1486
Ch Education & Professional Development	Col Dendinger	AF/HCX	DSN 297-1489

Morale, Welfare & Recreation

Col Normand G. Lezy	AF/MW	Arlington, VA (Crystal City)	DSN 286-3935

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Honorable Anne N. Foreman			4E886	71361

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Dir Regional Programs	**Col Torrez**	SAF/IAR	5A334	70977
Dir of Disclosure	**Vacant**	SAF/IAD	4C1074	74169

ASAF / Financial Management & Comptroller

Honorable Michael B. Donley		SAF/FM	4E984	36457
Principal DAS	**Mr Hovell**	SAF/FM	4E984	74464
DAS Budget	**MG Larson, Jr.**	SAF/FMB	4D131	51875
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832
Deputy for Budget & Appropriations Liaison	**Col Stringer**	SAF/FML	4D911	48110

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington, VA
Col Ronald S. Bowen	DSN 286-5837

ASAF / Space

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Principal DAS	**Mr. Hill**	SAF/SD	4C958	78531
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Dir Space Systems	**BG Walker**	SAF/SS	4C1052	78675
Asst for Plans & Assessments	**LTC Shaw**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Marvosh**	SAF/SXP	4D939	52317

ASAF / Acquisition

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Principal DAS	**LTG Jaquish**	SAF/AQ	4E964	76363
Deputy Assistant	**Mr Rak**	SAF/AQ	4E969	48000
DAS Contracting	**MG Slinkard**	SAF/AQC	4E261	56332
DAS Communications, Computers, & Logistics	**Mr Mosemann**	SAF/AQK	4E128	73624
DAS Management Policy & Program Integration	**BG Condon**	SAF/AQX	4E969	79494
Asst DAS Staff Support & Analysis	**Dr Gold (acting)**	SAF/AQA	4D977	45260
Dir Electronic & Special Programs	**Col McMahan**	SAF/AQL	5D156	51256
Dir Tactical Programs	**MG Ralston**	SAF/AQP	4E312	52147
Dir Strategic, SOF & Airlift Programs	**MG Croker**	SAF/AQQ	4E342	53020
Dir Space and SDI Programs	**MG Hard**	SAF/AQS	4D330	51904
Dir Science & Technology	**Vacant**	SAF/AQT	BD944	57826

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Asst GC for Civilian Personnel & Fiscal	**Mr Willson**	SAF/GCA	4C941	54975
Asst GC for International Matters & Civil Aviation	**Mr Allen**	SAF/GCI	4C921	55067
Asst GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C941	55663
Asst GC for Installations & Environmental Law	**Mr Baur (acting)**	SAF/GCN	4C921	77479
Asst GC for Procurement	**Mr Janosek**	SAF/GCP	4D1000	73900

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DAS Installations	**Mr Boatright**	SAF/MII	4C940	53592
DAS Manpower & Personnel	**Mr Norton**	SAF/MIIM	4C948	44751
DAS Environmental Safety & Occupational Health	**Mr Vest**	SAF/MIQ	4C916	79297
DAS Reserve Affairs	**Mr Reardon**	SAF/MIR	5C938	76375
DAS Readiness Support	**Mr Davis**	SAF/MIX	5C858	57706
Deputy for Equal Opportunity	**Ms Alcala**	SAF/MIE	Arlington, Va (Crystal City)	DSN 286-6992

Field Operating Agency

Air Force Review Boards Office	Arlington, VA (Crystal City)
Mr Joe G. Lineberger	DSN 222-7571

Administrative Assistant

Mr Robert J. McCormick		SAF/AA	4D881	59492
Deputy	**Mr Davidson**	SAF/AA	4D881	56309
Deputy for Security & Investigative Programs [4]	**LTC Weaver**	SAF/AAZ	5D966	32017
Dir Information Management	**Col Pardini**	SAF/AAI	4D934	74191
Ch Military Personnel	**LTC Lion**	SAF/AAP	4C878	49363
Ch Plans, Programs & Budget	**LTC Joubert**	SAF/AAX	4A1088E	73491

Public Affairs

Brig Gen H. E. Robertson		SAF/PA	4D922	76061
Deputy	**Col Greer**	SAF/PA	4D922	73329
Ch Community Relations	**Ms Holkum**	SAF/PAC	4A120	74008
Ch National Affairs	**Col Purka**	SAF/PAN	4A120	41325
Ch Management	**Col Martin**	SAF/PAR	5C941	76701
Ch Office Security Review	**Vacant**	SAF/PAS	5D227	73222
Ch Operations	**Col Kennett**	SAF/PAT	5C879	55554

Field Operating Agency

Air Force News Center	Kelly AFB, TX
Col William Johnson	DSN 945-6161

Legislative Liaison

Maj Gen Buster C. Glosson		SAF/LL	4D927	78153
Deputy	**BG McFalls**	SAF/LL	4D927	52650
Ch Legislation	**Col Emerson**	SAF/LLL	5D925	75322
Ch Air Operations	**LTC Topel**	SAF/LLO	5D943	71500
Ch Program Liaison	**Col Wise**	SAF/LLP	5C874	77950
Ch Weapons System Liaison	**Col Newell**	SAF/LLW	5D926	76711
Ch House Liaison	**Col Woods**	SAF/LLH	Rayburn Bldg	DSN 335-1676
Ch Senate Liaison	**Col Tapp**	SAF/LLS	Senate Russell Bldg	DSN 335-1693

Auditor General

Mr John W. Boddie	SAF/AG	Norton AFB, CA	DSN 876-4071

Field Operating Agency

Air Force Audit Agency	Norton AFB, CA
Mr John W. Boddie	DSN 876-4071

Inspector General

Vacant		SAF/IG	4E1076	76733
Deputy	**BG Rhoden**	SAF/IG	4E1076	74351
Asst IG for Policy	**Col Hellier**	SAF/IGP	5D273	75119
Asst IG for Complaints & Oversight	**Col Thompson**	SAF/IGQ	4E1082	53653
Asst IG for Reserve & National Guard Matters	**Col Murphy**	SAF/IGR	5B263	70066
Asst IG for Plans & Programs	**Col Huffmann**	SAF/IGX	5D278	71955

Field Operating Agency

Air Force Inspection Agency	Norton AFB, CA
MG Alexander K. Davidson	DSN 876-2604
Air Force Office of Special Investigations	Bolling AFB, DC
BG Francis R. Dillon	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Michael P. C. Carns**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Charles A. May, Jr.**	AF/CVA	4E944	57913
Chief Master Sergeant of the Air Force	**CMSAF Pfingston**	AF/CMS	4B948	50498

Air Force Executive Review Secretariat

Col Milne	AF/CVS	5D1036	70195	

DCS / Personnel

Lt Gen Thomas J. Hickey		AF/DP	4E194	76088
Dir Personnel Plans	**MG Porter**	AF/DPX	4E168	75221
Dir Personnel Programs	**MG Jackson**	AF/DPP	4E182	56765
Dir Civilian Personnel	**Mr Schittulli**	AF/DPC	4E228	52141

Field Operating Agency

AF Military Personnel Center	Randolph AFB, TX
[1] **MG Billy J. Boles**	DSN 487-4252
AF Civilian Personnel Management Center	Randolph AFB, TX
Mr Pasquale L. Schittulli	DSN 225-2141

DCS / Plans & Operations

Lt Gen Michael A. Nelson		AF/XO	4E1032	79991
Dir Operations	**MG Hawley**	AF/XOO	4E1021	59067
Dir Plans	**MG Alexander**	AF/XOX	4E1032	55833
Dir Operational Requirements	**MG Burling**	AF/XOR	BD927A	53018
Dir Weather	**BG Kelly**	AF/XOW	BD913	45160

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Leonard L. Walls	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col George L. Frederick, Jr.	DSN 576-3265

DCS / Logistics

Lt Gen Trevor A. Hammond		AF/LG	4E260	53153
Dir Maintenance	**BG Douglass**	AF/LGM	4E278	54900
Dir Supply	**MG Hopp**	AF/LGS	4E260	72822
Dir Transportation	**BG Barnhill**	AF/LGT	4A312	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

Field Operating Agency

Air Force Commissary Service	Kelly AFB, TX
MG Robert F. Swarts	DSN 945-6655

DCS / Command, Control, Communications & Computers

Lt Gen Robert H. Ludwig		AF/SC	5B477	56324
Deputy	**MG Edmonds**	AF/SC	5B477	54440
Dir C4 Resources	**Mr Gilligan**	AF/SCP	5B478	52906
Dir C4 Mission Systems	**Col Kelley**	AF/SCM	5B525	70477
Dir C4 Software, Architecture & Policy	**Col Klucas (acting)**	AF/SCX	5B519	50244

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col William B. Rankin	DSN 227-4264
Air Force Communications Command	Scott AFB, IL
MG John S. Fairfield	DSN 576-2571

ACS / Intelligence

[5] **Maj Gen James R. Clapper, Jr.**		AF/IN	4A932	55613
Dir Plans & Requirements	**BG Minihan**	AF/INX	4C139	56548
Dir Resource Management	**Col Ebron**	AF/INR	4B137	74923

Field Operating Agency

Air Force Intelligence Support Agency	Pentagon, Arlington, VA
Col Storm C. Rhode III	DSN 227-2548

Civil Engineer

Maj Gen Joseph A. Ahearn		AF/CE	5D422	79221
Deputy	[2] **BG McCarthy**	AF/CE	5D426	77366
Associate	**Mr Flora**	AF/CE	5D426	77366
Dir Military Construction	**Col Pearce**	AF/CEC	5D479	77799
Dir Housing & Services	**Col Goode**	AF/CEH	5D423	50236
Dir Operations & Maintenance	**Col Scott**	AF/CEO	5D362	51003
Dir Plans & Programs	**Col Stewart**	AF/CEP	5D376	70467
Dir Environmental Quality	**Col Walsh**	AF/CEV	Bolling AFB	DSN 297-4178

Field Operating Agency

Air Force Civil Engineering Support Agency	Tyndall AFB, FL
Col Marshall W. Nay, Jr.	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr. J. B. Cole	DSN 224-9498
Air Force Base Disposal Agency	Pentagon, Arlington, VA
Col David Cannon	DSN 227-9614

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5D1021	37280
Ch Programs	**Col Sprecher**	AF/SEC	5E161	43908
Ch Plans & Policy	**Col Parisiere**	AF/SEP	5E161	44972

Field Operating Agency

Air Force Safety Agency	
Norton AFB, CA	
Col Charles W. Parker	DSN 876-2302

Chief of Security Police

Brig Gen Frank K. Martin		AF/SP	5D279	48641
Ch Information Security	**Ms Smith (acting)**	AF/SPI	5D285	48641
Ch Policy	**Col Swander**	AF/SPO	5D311	48641
Ch Plans & Programs	**Col Taylor**	AF/SPX	5D311	48641

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Frederic L. Miller	DSN 244-1315
Air Force Security Clearance Office	Rosslyn, VA
[4] **LTC Richard D. Larkins**	DSN 226-4596

Air Force Historian*

Col David A. Treller (acting)	AF/HO		DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Elliott V. Converse III	DSN 493-5342
Center for Air Force History	Bolling AFB, DC
Vacant	DSN 297-5764

Chief Scientist

Dr George R. Abrahamson	AF/ST	4E320	77842	

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	**BG Whaley**	AF/RE	5C916	47307
Comptroller	**Col Blomgren**	AF/REC	5D242	71060
Public Affairs	**Col Hasselliow**	AF/REL	5C915	71761
Command Surgeon	**Col McNish**	AF/REM	5D323	33657
Ops, Readiness and Plans	**Col Samples**	AF/REO	5D466	70273
Personnel	**Col Keenan**	AF/REP	BF655	54116
Requirements and Development	**Col Bryan**	AF/RER	5D464	77788
Programs and Resources	**Col Sibley**	AF/REX	5D327	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
MG John J. Closner III	DSN 448-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col Joseph C. Ramsey, Jr.	DSN 926-6310

National Guard Bureau

Lt Gen John B. Conaway		NGB/CC	2E394	72430
Dir Air National Guard	**MG Killey**	NGB/CF	2E378	34750

Field Operating Agency

ANG Support Center	Andrews AFB, MD
Col Larry K. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr. Harold W. Sorenson		AF/SB	5D982	74811
Lt Gen John E. Jaquish, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Spooner**	AF/SB	5D982	74811

Manpower & Organization

[1] **Maj Gen Eugene H. Fischer**		AF/MO	5C535	78170
Ch Organization	**Col Drakulich**	AF/MOO	5C535	78170
Ch Manpower Requirements	**Col Dibrell**	AF/MOR	5C530	34154
Ch Manpower Plans	**Col Koontz**	AF/MOX	5C468	74935
Ch TDM	**Col Klovstad**	AF/MOQ	5C540	72816
Ch DMR	**Col Hollrah**	AF/MOQ	4C150	54013

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col James S. Seevers	DSN 487-5150

Judge Advocate General

Maj Gen David C. Morehouse		AF/JA	4E112	45732
Deputy	**BG Sklute**	AF/JA	4E112	45733
Dir Civil Law	**Col Kuhn**	AF/JAC	4E425	44069

Field Operating Agency

Air Force Legal Services Agency	Pentagon, Arlington, VA
[3] **Col Thomas L. Hemingway**	DSN 227-1535

Test & Evaluation

Vacant	AF/TE	4D866	55619	

Programs & Evaluation

Brig Gen Ralph E. Eberhart		AF/PE	4E315	59795
Deputy Dir Manpower	**Col Bainton**	AF/PEM	5C465	52418
Deputy Dir Program Evaluation & Integration	**Col Soares**	AF/PEI	4C174	76150

Field Operating Agency

Air Force Studies & Analyses Agency	Pentagon, Arlington, VA
Col Thomas A. Cardwell III	DSN 225-5798

Surgeon General*

Lt Gen Alexander M. Sloan		AF/SG	DSN 297-4343
Dir Health Care Administration	[3] **Col Bellisario**	AF/SGA	DSN 297-4351
Dir Biomedical Sciences	**Col Falconer**	AF/SGB	DSN 297-1177
Dir Dental Services	**MG Butz**	AF/SGD	DSN 297-5070
Dir Med Plans & Resources	**Col Briccetti**	AF/SGH	DSN 297-5050
Asst for Corp & Public Affairs	**Col Baker**	AF/SGI	DSN 297-5046
Dir Nursing Services	**BG Goodwin**	AF/SGN	DSN 297-5074
Dir Health Care Operations	**BG Gleason**	AF/SGP	DSN 297-5406
Dir Health Care Studies & Evaluation	**Col McKee**	AF/SGR	DSN 297-1861

Field Operating Agency

Air Force Health Care Support Agency	Brooks AFB, TX
Col Charles W. Morrison	DSN 240-3855

Chief of Chaplains*

Maj Gen John P. McDonough		AF/HC	DSN 297-4577
Deputy	**BG Harlin**	AF/HC	DSN 297-4599
Ch Budget & Logistics	**Col Pelesh**	AF/HCB	DSN 297-1482
Ch Personnel, Manpower & Readiness	**Col Thurman**	AF/HCP	DSN 297-1486
Ch Education & Professional Development	**Col Dendinger**	AF/HCX	DSN 297-1489

Morale, Welfare & Recreation

[3] **Col Normand G. Lezy**	AF/MW	Arlington, VA (Crystal City)	DSN 286-3935	

Field Operating Agency

Air Force Morale, Welfare and Recreation Agency	Randolph AFB, TX
Col Roy D. Sheetz	DSN 487-6207

DISTRIBUTION: F
[1] LT GEN NOMINEE
[2] MAJ GEN SELECTEE
[3] BRIG GEN SELECTEE
[4] COLONEL SELECTEE
[5] EFFECTIVE UPON CONFIRMATION
*BOLLING AFB

1 August 1991
OPR: AFDW/XP (Supersedes 4 July 1991)
Headquarters USAF Organization Chart
AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Donald B. Rice			4E871	77376
Office of External Affairs	Mr Gifford	SAF/OSE	4D960	38525
Secretary's Staff Group	Col Hayden	SAF/OSX	4D865	51323

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca		SAF/SB	5E271	74126

Under Secretary of the Air Force

Honorable Anne N. Foreman			4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Ms Elizabeth J. Keefer		SAF/IA	4E334	57261
Asst Deputy	BG Nuber	SAF/IA	4E334	57261
Dir Plans & Programs	Col Morrow	SAF/IAP	5A334	70977
Dir Regional Programs	Col Torrez	SAF/IAR	5A334	70977
Dir of Disclosure	Col Shackson	SAF/IAD	4C1064	52939

ASAF / Financial Management & Comptroller

Honorable Michael B. Donley		SAF/FM	4E984	36457
Principal DAS	Mr Hovell	SAF/FM	4E984	74464
DAS Budget	MG Swarts	SAF/FMB	4D131	51875
DAS Plans, Systems & Analysis	Mr Nethery	SAF/FMP	5E989	72905
DAS Cost & Economics	Mr Baseman	SAF/FMC	4D159	75311
Management Systems Deputy	Mr Fitzgerald	SAF/FMM	5C886	77832
Deputy for Budget & Appropriations Liaison	Col Stringer	SAF/FML	4D911	48110

Field Operating Agency

Air Force Cost Analysis Agency Col Ronald S. Bowen	Pentagon, Arlington, VA DSN 286-5837

ASAF / Space

Honorable Martin C. Faga		SAF/SN	4E998	35996
Principal DAS	Mr. Hill	SAF/SD	4C958	78531
DAS Space Plans & Policy	Mr McCormick	SAF/SX	4E998	35799
Dir Space Systems	BG Walker	SAF/SS	4C1052	78675
Asst for Plans & Assessments	LTC Shaw	SAF/SXA	4D939	52317
Asst for Space Policy	Col Mervosh	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable John J. Welch, Jr.		SAF/AQ	4E964	76361
Principal DAS	LTG Jaquish	SAF/AQ	4E964	76363
Deputy Assistant	Mr Rak	SAF/AQ	4E969	48000
DAS Contracting	MG Slinkard	SAF/AQC	4E261	56332
DAS Communications, Computers, & Logistics	Mr Mosemann	SAF/AQK	4E128	73624
DAS Management Policy & Program Integration	BG Condon	SAF/AQX	4E969	79494
Asst DAS Staff Support & Analysis	Dr Gold (acting)	SAF/AQA	4D977	45260
Dir Electronic & Special Programs	Col McMahan	SAF/AQL	5D156	51256
Dir Tactical Programs	MG Ralston	SAF/AQP	4E312	52147
Dir Strategic, SOF & Airlift Programs	MG Croker	SAF/AQQ	4E342	53020
Dir Space and SDI Programs	MG Hard	SAF/AQS	4D330	51904
Dir Science & Technology	Vacant	SAF/AQT	BD944	57826

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Honorable Ann C. Petersen		SAF/GC	4E856	70941
Deputy	Mr Nordquist	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal	Mr Willson	SAF/GCA	4C941	54975
Asst GC for International Matters & Civil Aviation	Mr Allen	SAF/GCI	4C921	55067
Asst GC for Military Affairs	Mrs Madden	SAF/GCM	4C941	55663
Asst GC for Installations & Environmental Law	Mr Baur (acting)	SAF/GCN	4C921	77479
Asst GC for Procurement	Mr Janecek	SAF/GCP	4D1000	73900

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable J. Gary Cooper		SAF/MI	4E1020	72302
Principal DAS	Ms Miller	SAF/MI	4E1020	76300
DAS Installations	Mr Boatright	SAF/MII	4C940	53592
● DAS Force Support & Personnel	Mr Norton	SAF/MIM	4C948	44751
DAS Environmental Safety & Occupational Health	Mr Vest	SAF/MIQ	4C916	79297
DAS Reserve Affairs	Mr Reardon	SAF/MIR	5C938	76375
● DAS Manpower, Resources & Readiness	Mr Davis	SAF/MIX	5C858	37705
Deputy for Equal Opportunity	Ms Alcala	SAF/MIE	Arlington, Va (Crystal City)	DSN 286-6992

Field Operating Agency

● Air Force Review Boards Agency Mr Joe G. Lineberger	Arlington, VA(Crystal City) DSN 222-7571
● Air Force Real Estate Agency Mr Anthony R. Yonkers	Bolling AFB, DC DSN 297-4275

Administrative Assistant

Mr Robert J. McCormick		SAF/AA	4D881	59492
Deputy	Mr Davidson	SAF/AA	4D881	56309
Deputy for Security & Investigative Programs (1)	LTC Weaver	SAF/AAZ	5D966	32017
Dir Information Management	Col Pardini	SAF/AAI	4D934	74191
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Public Affairs

Brig Gen H. E. Robertson		SAF/PA	4D922	76061
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Ch Community Relations	Ms Holkum	SAF/PAC	4A120	74008
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Ch Office/Security Review	Ms Forte (acting)	SAF/PAS	5D227	73222
Ch Operations	Col Kennett	SAF/PAT	5C879	55554

Field Operating Agency

● Air Force News Agency Col William Johnson	Kelly AFB, TX DSN 945-6161

Legislative Liaison

Maj Gen Buster C. Glosson		SAF/LL	4D927	78153
Deputy	BG McFalls	SAF/LL	4D927	52650
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Ch House Liaison	Col Woods	SAF/LLH	Rayburn Bldg	DSN 335-1676
Ch Senate Liaison	Col Tapp	SAF/LLS	Senate Russell Bldg	DSN 335-1693

Auditor General

Mr John W. Boddie	SAF/AG	Norton AFB, CA	DSN 876-4071

Field Operating Agency

Air Force Audit Agency Mr John W. Boddie	Norton AFB,CA DSN 876-4071

Inspector General

Lt Gen Eugene H. Fischer		SAF/IG	4E1076	76733
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Asst IG for Plans & Programs	Col Hoffmann	SAF/IGX	5D286	71955

Field Operating Agency

Air Force Inspection Agency MG Alexander K. Davidson	Norton AFB, CA DSN 876-2604
Air Force Office of Special Investigations BG Francis R. Dillon	Bolling AFB, DC DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	Gen Michael P. C. Carns	AF/CV	4E936	57911
Asst Vice Chief of Staff	Lt Gen Charles A. May, Jr.	AF/CVA	4E944	57913
● CSAF Operations Group	Col Foglesong	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	CMSAF Pfingston	AF/CMS	4B948	50498

Air Force Executive Review Secretariat

Col Milne		AF/CVS	5D1036	70195

DCS / Personnel

Lt Gen Thomas J. Hickey		AF/DP	4E194	76088
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Dir Civilian Personnel	Mr Schittulli	AF/DPC	4E228	52141

Field Operating Agency

AF Military Personnel Center (1) MG Billy J. Boles	Randolph AFB, TX DSN 487-4252
AF Civilian Personnel Management Center Mr Pasquale L. Schittulli	Randolph AFB, TX DSN 225-2141

DCS / Plans & Operations

Lt Gen Michael A. Nelson		AF/XO	4E1032	7941
Dir Operations	MG Kross	AF/XOO	4E1021	5957
Dir Plans	MG Estes	AF/XOX	4E1032	5553
Dir Operational Requirements	MG Berling	AF/XOR	BD913	5388
Dir Weather	BG Kelly	AF/XOW	BC913	4709

Field Operating Agency

Air Force Combat Operations Staff Col Leonard L. Wallis	Pentagon, Arlington, VA DSN 225-733
Air Weather Service Col George L. Frederick, Jr.	Scott AFB, IL DSN 576-3286

DCS / Logistics

Lt Gen Trevor A. Hammond		AF/LG	4E260	53153
Dir Maintenance	BG Douglass	AF/LGM	4E278	54900
Dir Supply	MG Hopp	AF/LGS	4E260	72822
Dir Transportation	BG Barnhill	AF/LGT	4A312	74206
Dir Concepts & Integration	Mr DelVecchio	AF/LGX	4B283	78198

Field Operating Agency

Air Force Commissary Service Col James H. Scott	Kelly AFB, TX DSN 945-6655

DCS / Command, Control, Communications & Computers

Lt Gen Robert H. Ludwig		AF/SC	5B477	56324
Dir C4 Resources	Mr Gilligan	AF/SCP	5B478	52906
Dir C4 Mission Systems	Col Kelley	AF/SCM	5B525	70477
Dir C4 Software, Architecture & Policy	BG Bohn	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group Col William B. Rankin	Pentagon, Arlington, VA DSN 227-4264
Air Force Communications Command MG John S. Fairfield	Scott AFB, IL DSN 576-2571
● Air Force Frequency Management Agency LtC William A. Belote	Washington, D.C. DSN 335-1807

ACS / Intelligence

Maj Gen Richard J. O'Lear		AF/IN	4A932	55613
Dir Plans & Requirements	BG Minihan	AF/INX	4C139	56548
Dir Resource Management	Col Ebron	AF/INR	4B137	74923

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Air Force Intelligence Support Agency Col Storm C. Rhode III	Pentagon, Arlington, VA DSN 227-2548

Civil Engineer

Maj Gen Joseph A. Ahearn		AF/CE	5D422	79221
Deputy	(2) BG McCarthy	AF/CE	5D426	77366
Associate	Mr Flora	AF/CE	5D426	77366
Dir Military Construction	Col Pearce	AF/CEC	5D479	77799
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Dir Operations & Maintenance	Col Scott	AF/CEO	5D362	51003
Dir Plans & Programs	Col Stewart	AF/CEP	5D376	70467
Dir Environmental Quality	Col Walsh	AF/CEV	Bolling AFB	DSN 297-4178

Field Operating Agency

Air Force Civil Engineering Support Agency Col Marshall W. Nay, Jr.	Tyndall AFB,FL DSN 523-6101
Air Force Center for Environmental Excellence Mr. J. B. Cole	Brooks AFB, TX DSN 224-9498

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5D1021	37280
Ch Programs	Col Spracher	AF/SEC	5E161	44972
Ch Plans & Policy	Col Partatore	AF/SEP	5E161	43908

Field Operating Agency

Air Force Safety Agency Col Charles W. Parker	Norton AFB, CA DSN 876-2302

Chief of Security Police

Brig Gen Frank K. Martin		AF/SP	5D279	48641
Ch Information Security	Mr White	AF/SPI	5D285	48641
Ch Policy	Col Swander	AF/SPO	5D311	48641
Ch Plans & Programs	Col Mannell	AF/SPX	5D311	48641

Field Operating Agency

Air Force Security Police Agency Col Fredric L. Miller	Kirtland AFB, NM DSN 244-1311
● Air Force Security Clearance Agency Col Richard D. Larkins	Rosslyn, VA DSN 226-4509

Air Force Historian*

Col David A. Tretler (acting)	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL DSN 493-5342
Center for Air Force History Vacant	Bolling AFB, DC DSN 297-5764

Chief Scientist

Dr George R. Abrahamson		AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
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Command Surgeon	Col McNish	AF/REM	5D323	33657
Ops, Readiness ad Plans	Col Samples	AF/REO	5D466	70273
Personnel	Col Keenan	AF/REP	BF655	54116
Requirements andDevelopment	Col Bryan	AF/RER	5D464	77788
Programs and Resources	Col Sibley	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve MG John J. Closner III	Robins AFB, GA DSN 468-5151
Air Reserve Personnel Center Col Joseph C. Rmsey, Jr.	Lowry AFB, CO DSN 926-6310

National Guard Bureau

Lt Gen John B. Conaway		NGB/CC	2E394	72430
Dir Air National Guard	MG Killey	NGB/CF	2E378	34750

Field Operating Agency

ANG Support Center Col Larry K. Arnold	Andrews AFB, MD DSN 858-8001

USAF Scientific Advisory Board

Dr. Harold W. Sorenson		AF/SB	5D982	74811
Lt Gen John E. Jaquish, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	Col Spooner	AF/SB	5D982	74811

Manpower & Organization

Maj Gen James M. Hurley		AF/MO	5C535	78170
Ch Organization	Col Drakulich	AF/MOO	5C530	34154
Ch Manpower Requirements	Col Dibrell	AF/MOR	5C530	34154
Ch Manpower Plans	Col Koontz	AF/MOX	5C468	74935
Ch TQM	Col Klovstad	AF/MOQ	5C540	72816
Ch DMR	Col Hollrah	AF/MOQ	4C150	54013

Field Operating Agency

Air Force Management Engineering Agency Col James S. Seevers	Randolph AFB, TX DSN 487-5150

Judge Advocate General

Maj Gen David C. Morehouse		AF/JA	4E112	45732
Deputy	BG Sklute	AF/JA	4E112	45733
Dir Civil Law	Col Egeland	AF/JAC	4E425	44069

Field Operating Agency

Air Force Legal Services Agency Col Fredolin W. Kuhn	Bolling AFB, D.C. DSN 227-1531

Test & Evaluation

Vacant		AF/TE	4D866	55619

Programs & Evaluation

Brig Gen Ralph E. Eberhart		AF/PE	4E315	72405
Deputy Dir Manpower	Col Bainton	AF/PEM	5C465	52418
Deputy Dir Program Evaluation & Integration	Col Soares	AF/PEI	4C174	76150

Field Operating Agency

Air Force Studies & Analyses Agency Col Thomas A. Cardwell III	Pentagon, Arlington,VA DSN 225-5798

Surgeon General*

Lt Gen Alexander M. Slan		AF/SG	DSN 297-4343
Dir Health Care Administration	(1) Col Bellisario	AF/SGA	DSN 297-4351
Dir Biomedical Sciences	Col Falzoner	AF/SGB	DSN 297-1177
Dir Dental Services	MG Butz	AF/SGD	DSN 297-5070
Dir Med Plans & Resources	Col Brizzolli	AF/SGH	DSN 297-5050
Asst for Cong & Public Affairs	Col Baker	AF/SGI	DSN 297-5046
Dir Nursing Services	BG Goodwin	AF/SGN	DSN 297-5074
Dir Health Care Operations	BG Gleason	AF/SGP	DSN 297-5406
Dir Health Care Studies & Evaluation	Col McKee	AF/SGR	DSN 297-1861

Field Operating Agency

Air Force Health Care Soport Agency Col Charles W. Morrison	Brooks AFB, TX DSN 240-3855

Chief of Chaplains*

Maj Gen John P. McDonough		AF/HC	DSN 297-4577
Deputy	BG Harlin	AF/HC	DSN 297-4599
● Ch Personnel & Materiel	Col Pelesh	AF/HCP	DSN 297-1482
● Ch Plans & Programs	Col Dendinger	AF/HCX	DSN 297-1489

Morale, Welfare & Recreation

Brig Gen Normand G. Lezy	AF/MW	Arlington, VA (Crystal City)	DSN 286-3935

Field Operating Agency

Air Force Morale, Welfare and Recreation Agency Col Roy D. Sheetz	Randolph AFB, TX DSN 487-6207

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● Special Asst. External Affairs	Mr Gifford	SAF/OSE	4D956	38525
Secretary's Staff Group	Col Hayden	SAF/OSX	4D865	51323

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	79249

Under Secretary of the Air Force

Honorable Anne N. Foreman	4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Ms Elizabeth J. Keefer		SAF/IA	4E334	57261
Asst Deputy	BG Nuber	SAF/IA	4E334	57261
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Dir Regional Programs	Col Torrez	SAF/IAR	5A334	70977
Dir of Disclosure	Col Shackson	SAF/IAD	4C1064	52939

ASAF / Financial Management & Comptroller

Honorable Michael B. Donley		SAF/FM	4E984	36457
Principal DAS	Mr Hovell	SAF/FM	4E984	74464
DAS Budget	MG Swarts	SAF/FMB	4D131	51875
DAS Plans, Systems & Analysis	Mr Nethery	SAF/FMP	5E989	72905
DAS Cost & Economics	Mr Baseman	SAF/FMC	4D159	75311
Management Systems Deputy	Mr Fitzgerald	SAF/FMM	5C886	77832

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington, VA
Col Ronald S. Bowen	DSN 286-5837

ASAF / Space

Honorable Martin C. Faga		SAF/SN	4E998	35996
Principal DAS	Mr. Hill	SAF/SD	4C958	78531
DAS Space Plans & Policy	Mr McCormick	SAF/SX	4E998	35799
Dir Space Systems	BG Walker	SAF/SS	4C1052	78675
Asst for Plans & Assessments	LTC Shaw	SAF/SXA	4D939	52317
Asst for Space Policy	Col Mervosh	SAF/SXP	4D939	52317

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Honorable John J. Welch, Jr.		SAF/AQ	4E964	76361
Principal DAS	LTG Jaquish	SAF/AQ	4E964	76363
Deputy Assistant	Mr Rak	SAF/AQ	4E969	48000
DAS Contracting	MG Slinkard	SAF/AQC	4C261	56332
DAS Communications, Computers, & Logistics	Mr Mosemann	SAF/AQK	4E128	73624
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Asst DAS Staff Support & Analysis	Dr Gold (acting)	SAF/AQA	4D977	45260
Dir Electronic & Special Programs	Col McMahan	SAF/AQL	5D156	51256
Dir Tactical Programs	MG Ralston	SAF/AQP	4E312	52147
Dir Strategic, SOF & Airlift Programs	MG Croker	SAF/AQQ	4E342	53020
Dir Space and SDI Programs	MG Hard	SAF/AQS	4D330	51904
Dir Science & Technology	BG Condon (acting)	SAF/AQT	BD944	59826

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Honorable Ann C. Petersen		SAF/GC	4E856	70941
Deputy	Mr Nordquist	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal	Mr Willson	SAF/GCA	4C941	54975
Asst GC for International Matters & Civil Aviation	Mr Allen	SAF/GCI	4C921	55067
Asst GC for Military Affairs	Mrs Madden	SAF/GCM	4C941	55663
Asst GC for Installations & Environmental Law	Mr Baur (acting)	SAF/GCN	4C921	77479
Asst GC for Procurement	Mr Janecek	SAF/GCP	4D1000	73900

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable J. Gary Cooper		SAF/MI	4E1020	72302
Principal DAS	Ms Miller	SAF/MI	4E1020	76300
DAS Installations	Mr Boatright	SAF/MII	4C940	53592
DAS Force Support & Personnel	Mr Norton	SAF/MIM	4C948	44751
DAS Environmental Safety & Occupational Health	Mr Vest	SAF/MIQ	4C916	79297
DAS Reserve Affairs	Mr Reardon	SAF/MIR	5C938	76375
DAS Manpower, Resources & Readiness	Mr Davis	SAF/MIX	5C858	37705
Deputy for Equal Opportunity	Ms Alcala	SAF/MIE	Arlington, Va (Crystal City)	DSN 286-6992

Field Operating Agency

Air Force Review Boards Agency	Arlington, VA(Crystal City)
Mr Joe G. Lineberger	DSN 222-7571
Air Force Real Estate Agency	Bolling AFB, DC
Mr Anthony R. Yonkers	DSN 297-4275

Administrative Assistant

Mr Robert J. McCormick		SAF/AA	4D881	59492
Deputy	Mr Davidson	SAF/AA	4D881	56309
Deputy for Security & Investigative Programs	Col Weaver	SAF/AAZ	5D972	32013
Dir Information Management	Col Pardini	SAF/AAI	4D934	74191
Ch Military Personnel	LTC Linn	SAF/AAP	4C878	49363
Ch Plans, Programs & Budget	LTC Joubert	SAF/AAX	5C910	79047

Public Affairs

Brig Gen H. E. Robertson		SAF/PA	4D922	76061
Deputy	Col Greer	SAF/PA	4D922	73329
Ch Community Relations	Ms Holkum	SAF/PAC	4A120	74008
Ch National Affairs	Col Purka	SAF/PAN	4A120	41325
Ch Management	Col Martin	SAF/PAR	5C941	76701
Ch Office/Security Review	Ms Forte (acting)	SAF/PAS	5D227	73222
Ch Operations	Col Kennett	SAF/PAT	5C879	55554

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Air Force News Agency	Kelly AFB, TX
Col William Johnson	DSN 945-6161

Legislative Liaison

Maj Gen Buster C. Glosson		SAF/LL	4D927	78153
Deputy	BG McFalls	SAF/LL	4D927	52650
Associate	Col Tapp	SAF/LL	4D927	74142
Ch Air Operations	LTC Topel	SAF/LLO	5D943	75322
● Ch Programs & Legislation	Col Emerson	SAF/LLP	5D925	75322
Ch Weapons Systems Liaison	Col Newell	SAF/LLW	5D926	76711
Ch House Liaison	Col Jaszczak	SAF/LLH	Rayburn Bldg	DSN 335-1676
Ch Senate Liaison	Col Wise	SAF/LLS	Russell Bldg	DSN 335-1693

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Mr John W. Boddie	SAF/AG	Norton AFB, CA DSN 876-4071

Field Operating Agency

Air Force Audit Agency	Norton AFB,CA
Mr John W. Boddie	DSN 876-4071

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Deputy	BG Rhoden	SAF/IG	4E1076	74351
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● Dir Inquiries	Col Thompson	SAF/IGQ	4E1082	53653
● Reserve & ANG Advisors	Col Murphy(Reserve)	SAF/IGR	5B263	70066
	LtC Stevens(ANG)	SAF/IGR	5B263	70066
● Dir Criminal Investigation & Counterintelligence	Col Hoffmann	SAF/IGV	5D286	71955
● Dir Resources	Col Thomson	SAF/IGX	5D286	53726

Field Operating Agency

Air Force Inspection Agency	Norton AFB, CA
MG Alexander K. Davidson	DSN 876-2604
Air Force Office of Special Investigations	Bolling AFB, DC
BG Francis R. Dillon	DSN 297-5228

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Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	Gen Michael P. C. Carns	AF/CV	4E936	57911
Asst Vice Chief of Staff	Lt Gen Charles A. May, Jr.	AF/CVA	4E944	57913
CSAF Operations Group	Col Foglesong	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	CMSAF Plingston	AF/CMS	4B948	50498

Air Force Executive Review Secretariat

Col Milne	AF/CVS	5D1036	70195

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Personnel Programs	MG Porter	AF/DPP	4E182	56765
Dir Personnel Plans	BG Robertson	AF/DPX	4E168	75221
Dir Civilian Personnel	Mr Schiffutill	AF/DPC	4E228	52141

Field Operating Agency

AF Military Personnel Center	Randolph AFB, TX
MG John E. Jackson, Jr.	DSN 487-4252
AF Civilian Personnel Management Center	Randolph AFB, TX
Mr Pasquale L. Schiffutill	DSN 225-2141

DCS / Plans & Operations

Lt Gen Michael A. Nelson		AF/XO	4E1032	79991
Dir Operations	MG Kross	AF/XOO	4E1046	59067
Dir Plans	MG Estes	AF/XOX	4E1032	55833
Dir Operational Requirements	MG Borling	AF/XOR	BD913	53018
Dir Weather	BG Kelly	AF/XOW	BC913	47410

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Leonard L. Walls	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col George L. Frederick, Jr.	DSN 576-3265
● Air Force Flight Standards Agency	Cafritz Bldg, Arlington, VA
Col Michael J. Bell	DSN 223-7832

DCS / Logistics

Lt Gen Trevor A. Hammond		AF/LG	4E260	53153
Dir Maintenance	BG Douglass	AF/LGM	4E278	54900
Dir Supply	MG Hepp	AF/LGS	4E260	72822
Dir Transportation	BG Barnhill	AF/LGT	4A320	74206
Dir Concepts & Integration	Mr DeVecchio	AF/LGX	4B283	78198

DCS / Command, Control, Communications, & Computers

Lt Gen Robert H. Ludwig		AF/SC	5B477	56324
Dir C4 Resources	Mr Gilligan	AF/SCP	5B478	52906
Dir C4 Mission Systems	Col Kelley	AF/SCM	5B525	70477
● Dir C4 Plans & Policy	BG Bohn	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col William B. Rankin	DSN 227-4264
Air Force Communications Command	Scott AFB, IL
MG John S. Fairfield	DSN 576-2571
Air Force Frequency Management Agency	Washington, D.C.
LtC William A. Belote	DSN 335-1807

ACS / Intelligence

Maj Gen Richard J. O'Lear		AF/IN	4A932	55613
Dir Plans & Requirements	BG Minihan	AF/INX	4C139	55548
Dir Resource Management	Col Ebren	AF/INR	4B137	74923

Field Operating Agency

Air Force Intelligence Support Agency	Pentagon, Arlington, VA
Col Storm C. Rhode III	DSN 227-2548
● Air Force Security Clearance Agency	Rosslyn, VA
Col Richard D. Larkins	DSN 226-4595

Civil Engineer

Maj Gen Joseph A. Ahearn		AF/CE	5D422	79221
Deputy	(2)BG McCarthy	AF/CE	5D426	77366
Associate	Mr Flora	AF/CE	5D426	77366
Dir Military Construction	Col Pearce	AF/CEC	5D479	77799
Dir Housing & Services	Col Goode	AF/CEH	5D423	50236
Dir Operations & Maintenance	Col Scott	AF/CEO	5D362	51003
Dir Plans & Programs	Col Stewart	AF/CEP	5D376	70467
Dir Environmental Quality	Col Walsh	AF/CEV	Bolling AFB	DSN 297-4178

Field Operating Agency

Air Force Civil Engineering Support Agency	Tyndall AFB,FL
Col Marshall W. Nay, Jr.	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr. J. B. Cole	DSN 240-2100

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
Ch Programs	Col Sprecher	AF/SEC	5E161	44972
Ch Plans & Policy	Col Parlatore	AF/SEP	5E161	43908

Field Operating Agency

Air Force Safety Agency	Norton AFB, CA
Col Charles W. Parker	DSN 876-2302

Chief of Security Police

Brig Gen Frank K. Martin		AF/SP	5D285	48641
Ch Information Security	Mr White	AF/SPI	5D285	48641
Ch Policy	Col Swander	AF/SPO	5D311	48641
Ch Plans & Programs	Col Mannell	AF/SPX	5D311	48641

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Fredric L. Miller	DSN 244-1315

Air Force Historian*

Col David A. Tretler (acting)	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Elliott V. Converse III	DSN 493-5342
Center for Air Force History	Bolling AFB, DC
Vacant	DSN 297-5764

Chief Scientist

Dr George R. Abrahamson	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	BG Whaley	AF/RE	5C916	47307
Comptroller	Col Blomgren	AF/REC	5D242	71060
Public Affairs	Col Hessenflow	AF/REL	5C915	71761
Command Surgeon	Col McNish	AF/REM	5D323	33657
Ops, Readiness and Plans	Col Samples	AF/REO	5D466	70273
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Air Force Management Engineering Agency	Randolph AFB, TX
Col James S. Seevers	DSN 487-5150

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Maj Gen David C. Morehouse		AF/JA	4E112	45732
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Air Force Legal Services Agency	Bolling AFB, D.C
Col Fredolin W. Kuhn	DSN 227-1531

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Dir Dental Services	MG Butz	AF/SGD	DSN 297-5070
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Asst for Cong & Public Affairs	LTC Sutterer	AF/SGI	DSN 297-5046
Dir Nursing Services	BG Goodwin	AF/SGN	DSN 297-5074
Dir Health Care Operations	BG Gleason	AF/SGP	DSN 297-1849
Dir Health Care Studies & Evaluation	Vacant	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Health Care Support Agency	Brooks AFB, TX
Col Alphonso J. Obuchowski, Jr.	DSN 240-3855

Chief of Chaplains*

Maj Gen John P. McDonough		AF/HC	DSN 297-4577
Deputy	BG Harlin	AF/HC	DSN 297-4599
Ch Personnel & Materiel	Col Pelesh	AF/HCP	DSN 297-1482
Ch Plans & Programs	Col Dendinger	AF/HCX	DSN 297-1489

Morale, Welfare & Recreation

Brig Gen Normand G. Lezy	AF/MW	Arlington, VA DSN 286-3935 (Crystal City)
● Deputy	Mr Myers AF/MW	Arlington, VA DSN 286-3935 (Crystal City)

Field Operating Agency

Air Force Morale, Welfare and Recreation Agency	Randolph AFB, TX
Col Roy D. Sheetz	DSN 487-6207

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Principal DAS	**Mr Hovell**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Swarts**	SAF/FMB	4D131	51875
DAS Plans, Systems & Analysis	**Mr Neibary**	SAF/FMP	5E989	72905
DAS Cost & Economics	**Mr Basemap**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington,VA
Col Ronald S. Bowen	DSN 286-5837

ASAF / Space

Honorable Martin C. Faga		SAF/SN	4E998	35996
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Dir Space Systems	**Brig Gen Walker**	SAF/SS	4C1052	78675
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Asst for Space Policy	**Col Mervosh**	SAF/SXP	4D939	52317

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Dir Space and SDI Programs	**Maj Gen Hard**	SAF/AQS	4D330	51904
Dir Science & Technology	**Brig Gen Condon** (act ng)	SAF/AQT	BD944	59826

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Honorable Ann C. Petersen		SAF/GC	4E856	70941
Deputy	**Mr Nordquist**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal	**Mr Willson**	SAF/GCA	4C941	54975
Asst GC for International Matters & Civil Aviation	**Mr Allen**	SAF/GCI	4C921	55067
Asst GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C941	55663
Asst GC for Installations & Environmental Law	**Mr Baur** (acting)	SAF/GCN	4C921	54691
Asst GC for Procurement	**Mr Janecek**	SAF/GCP	4D1000	73900

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable J. Gary Cooper		SAF/MI	4E1020	72302
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DAS Reserve Affairs	**Mr Reardon**	SAF/MIR	5C938	76375
DAS Manpower, Resources & Readiness	**Mr Davis**	SAF/MIX	5C858	37705
Deputy for Equal Opportunity	**Ms Alcala**	SAF/MIE	Arlington, Va (Crystal City)	DSN 286-6992

Field Operating Agency

Air Force Review Boards Agency	Arlington, VA(Crystal City)
Mr Joe G. Lineberger	DSN 222-7571
Air Force Real Estate Agency	Bolling AFB, DC
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Administrative Assistant

Mr Robert J. McCormick		SAF/AA	4D881	59492
Deputy	**Mr Davidson**	SAF/AA	4D881	56309
Deputy for Security & Investigative Programs	**Col Weaver**	SAF/AAZ	5D972	32013
Dir Information Management	**Col Pardini**	SAF/AAI	4D934	74191
Ch Military Personnel	**Lt Col Lina**	SAF/AAP	4C878	49363
Ch Plans, Programs & Budget	**Lt Col Joubert**	SAF/AAX	5C910	79047

Public Affairs

Brig Gen H. E. Robertson		SAF/PA	4D922	76061
Deputy	**Col Greer**	SAF/PA	4D922	73329
Ch Community Relations	**Ms Holkum**	SAF/PAC	4A120	74008
Ch National Affairs	**Col Purka**	SAF/PAN	4A120	41325
Ch Management	**Col Martin**	SAF/PAR	5C941	76701
Ch Office/Security Review	**Ms Forte**(acting)	SAF/PAS	5D227	73222
Ch Operations	**Col Kennett**	SAF/PAT	5C879	55554

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col William Johnson	DSN 945-6161

Legislative Liaison

Maj Gen Buster C. Glosson		SAF/L	4D927	78153
Deputy	**Brig Gen McFalls**	SAF/LL	4D927	52650
Associate	**Col Tapp**	SAF/LL	4D927	74142
Ch Air Operations	**Lt Col Topel**	SAF/LLO	5D943	75322
Ch Programs & Legislation	**Col Emerson**	SAF/LLP	5D925	75322
Ch Weapons Systems Liaison	**Col Newell**	SAF/LLW	5D926	76711
Ch House Liaison	**Col Jaszczak**	SAF/LLH	Rayburn Bldg	DSN 335-1676
Ch Senate Liaison	**Col Wise**	SAF/LLS	Russell Bldg	DSN 335-1693

Auditor General

Mr John W. Boddie	SAF/AG	Norton AFB, CA	DSN 876-4071

Field Operating Agency

Air Force Audit Agency	Norton AFB,CA
Mr John W. Boddie	DSN 876-4071

Inspector General

Lt Gen Eugene H. Fischer		SAF/IG	4E1076	76733
Deputy	**Brig Gen Rhoden**	SAF/IG	4E1076	74351
Dir Inspections	**Col Hellier**	SAF/IGI	5D273	75119
● Ch Inquiries	**Col Thompson**	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	**Col Murphy**(Reserve)	SAF/IGR	5B263	70066
	Lt Col Stevens(ANG)	SAF/IGR	5B263	70066
Dir Criminal Investigation & Counterintelligence	**Col Hoffmann**	SAF/IGV	5D286	71955
Dir Resources	**Col Thomson**	SAF/IGX	5D286	53726

Field Operating Agency

Air Force Inspection Agency	Norton AFB, CA
Maj Gen Alexander K. Davidson	DSN 876-2604
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Francis R. Dillon	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Michael P. C. Carns**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Charles A. May, Jr.**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Foglesong**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Plingston**	AF/CMS	4B948	50498

Air Force Executive Review Secretarial

Col Milne	AF/CVS	5D1036	70195

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Personnel Programs	**Maj Gen Porter**	AF/DPP	4E188	56765
Dir Personnel Plans	**Brig Gen Robertson**	AF/DPX	4E182	75221
Dir Civilian Personnel	**Mr Schittulli**	AF/DPC	4E228	52141

Field Operating Agency

AF Military Personnel Center	Randolph AFB, TX
Maj Gen John E. Jackson, Jr.	DSN 487-4252
Af Civilian Personnel Management Center	Randolph AFB, TX
Mr Pasquale L. Schittulli	DSN 225-2141

DCS / Plans & Operations

Lt Gen Michael A. Nelson		AF/XO	4E1032	79991
Dir Operations	**Maj Gen Kross**	AF/XOO	4E1046	59067
Dir Plans	**Maj Gen Estes**	AF/XOX	4E1032	55833
Dir Operational Requirements	**Maj Gen Borling**	AF/XOR	BD913	53018
Dir Weather	**Brig Gen Kelly**	AF/XOW	BC913	47410

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Leonard L. Wallis	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col George L. Frederick, Jr.	DSN 576-3265
Air Force Flight Standards Agency	Cafritz Bldg, Arlington, VA
Col Michael J. Ball	DSN 223-7832

DCS / Logistics

Lt Gen Trevor A. Hammond		AF/LG	4E260	53153
Dir Maintenance	**Brig Gen Douglass**	AF/LGM	4E278	54900
Dir Supply	**Maj Gen Hopp**	AF/LGS	4E260	72822
Dir Transportation	**Brig Gen Barnhill**	AF/LGT	4A320	74206
Dir Concepts & Integration	**Mr DeVecchio**	AF/LGX	4B283	78198

DCS / Command, Control, Communications, & Computers

Lt Gen Robert H. Ludwig		AF/SC	5B477	56324
Dir C4 Resources	**Mr Gilligan**	AF/SCP	5B478	52906
Dir C4 Mission Systems	**Col Kelley**	AF/SCM	5B525	70477
Dir C4 Plans & Policy	**Brig Gen Bohn**	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col William B. Rankin	DSN 227-4264
Air Force Communications Command	Scott AFB, IL
Maj Gen John S. Fairfield	DSN 576-2571
Air Force Frequency Management Agency	Washington, D.C.
Lt Col William A. Belote	DSN 335-1807

ACS / Intelligence

Maj Gen Richard J. O'Lear		AF/IN	4A932	55613
Dir Plans & Requirements	**Brig Gen Minihan**	AF/INX	4A932	57888
Dir Resource Management	**Col Ebron**	AF/INR	4B137	74923

Field Operating Agency

Air Force Intelligence Support Agency	Pentagon, Arlington, VA
Col Storm C. Rhode III	DSN 227-2548
Air Force Security Clearance Agency	Rosslyn, VA
Mr Avon Yarborough (acting)	DSN 226-4595

Civil Engineer

Maj Gen Joseph A. Ahearn		AF/CE	5D422	78221
Deputy	**(E)Brig Gen McCarthy**	AF/CE	5D426	77366
Associate	**Mr Flora**	AF/CE	5D426	77366
Dir Military Construction	**Col Pearce**	AF/CEC	5D479	77799
Dir Housing & Services	**Col Goode**	AF/CEH	5D423	50236
Dir Operations & Maintenance	**Col Scott**	AF/CEO	5D362	51003
Dir Plans & Programs	**Col Stewart**	AF/CEP	5D376	70467
Dir Environmental Quality	**Col Walsh**	AF/CEV	Bolling AFB	DSN 297-4178

Field Operating Agency

Air Force Civil Engineering Support Agency	Tyndall AFB,FL
Col Marshall W. Nay, Jr.	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr J. B. Cole	DSN 240-2100

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
Ch Programs	**Col Spracher**	AF/SEC	5E161	44972
Ch Plans & Policy	**Col Parlatore**	AF/SEP	5E161	43908

Field Operating Agency

Air Force Safety Agency	Norton AFB, CA
Col Charles W. Parker	DSN 876-2302

Chief of Security Police

Brig Gen Frank K. Martin		AF/SP	5D285	48641
Ch Information Security	**Mr White**	AF/SPI	5D285	48641
Ch Policy	**Col Swander**	AF/SPO	5D285	48641
Ch Plans & Programs	**Col Mannell**	AF/SPX	5D285	48641

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Fredric L. Miller	DSN 246-0111

Air Force Historian*

Col David A. Treller (acting)	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Elliott V. Converse III	DSN 493-5342
Center for Air Force History	Bolling AFB, DC
Vacant	DSN 297-5764

Chief Scientist

Dr George R. Abrahamson	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	**Brig Gen Whaley**	AF/RE	5C916	47307
Comptroller	**Col Blomgren**	AF/REC	5D242	71060
Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Command Surgeon	**Col McNish**	AF/REM	5D323	33657
Ops, Readiness and Plans	**Col Samples**	AF/REO	5D466	70273
Personnel	**Col Keenan**	AF/REP	BF655	54116
Requirements and Development	**Col Bryan**	AF/RER	5D464	77788
Programs and Resources	**Col Sibley**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen John J. Closner III	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

Lt Gen John B. Conaway		NGB/CC	2E394	72430
Dir Air National Guard	**Maj Gen Killey**	NGB/CF	2E378	34750

Field Operating Agency

ANG Support Center	Andrews AFB, MD
Col Larry K. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr Harold W. Sorenson		AF/SB	5D982	74811
Lt Gen John E. Jaquish, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Spooner**	AF/SB	5D982	74811

Manpower & Organization

Maj Gen James M. Hurley		AF/MO	5C535	78170
Ch Organization	**Col Drakulich**	AF/MOO	5C530	34154
Ch Manpower Requirements	**Col Dibrell**	AF/MOR	5C530	34154
Ch Manpower Plans	**Col Koontz**	AF/MOX	5C519	74935
Ch TQM	**Col Klovstad**	AF/MOQ	5C487	72816
Ch DMR	**Col Hollrah**	AF/MOQ	5C540	54013

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col James S. Seevers	DSN 487-5150

Judge Advocate General

Maj Gen David C. Morehouse		AF/JA	4E112	45732
Deputy	**Brig Gen Sklute**	AF/JA	4E112	45733

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, D.C
Col Fredolin W. Kuhn	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired	AF/TE	4D866	55619

Programs & Evaluation

Brig Gen Ralph E. Eberhart		AF/PE	4E315	72405
Deputy Dir Manpower	**Col Bainton**	AF/PEM	5C465	52418
Deputy Dir Program Evaluation & Integration	**Col Seares**	AF/PEI	4C174	76150

Field Operating Agency

Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas A. Cardwell III	DSN 225-5798

Surgeon General*

Lt Gen Alexander M. Sloan		AF/SG	DSN 297-4343
Dir Health Care Administration	**Brig Gen Bellisario**	AF/SGA	DSN 297-4351
Dir Biomedical Sciences	**Col Falconer**	AF/SGB	DSN 297-1177
Dir Dental Services	**Maj Gen Butz**	AF/SGD	DSN 297-5070
Dir Med Plans & Resources	**Maj Gen Buethe**	AF/SGH	DSN 297-5050
Asst for Cong & Public Affairs	**Lt Col Sutterer**	AF/SGI	DSN 297-5046
Dir Nursing Services	**Brig Gen Goodwin**	AF/SGN	DSN 297-5074
Dir Health Care Operations	**Brig Gen Gleason**	AF/SGP	DSN 297-1849
Dir Health Care Studies & Evaluation	**Vacant**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Health Care Support Agency	Brooks AFB, TX
Col Alphonso J. Obuchowski, Jr.	DSN 240-3855

Chief of Chaplains*

Maj Gen John P. McDonough		AF/HC	DSN 297-4577
Deputy	**Brig Gen Harila**	AF/HC	DSN 297-4599
Ch Personnel & Materiel	**Col Peleah**	AF/HCP	DSN 297-1482
Ch Plans & Programs	**Col Dendinger**	AF/HCX	DSN 297-1489

Morale, Welfare & Recreation

Brig Gen Normand G. Lezy	AF/MW		Arlington, VA DSN 286-3935 (Crystal City)
Deputy	**Mr Myers**	AF/MW	Arlington, VA DSN 286-3935 (Crystal City)

Field Operating Agency

Air Force Morale, Welfare and Recreation Agency	Randolph AFB, TX
Col Roy D. Sheetz	DSN 487-6207

DISTRIBUTION: F
(D) LT GEN NOMINEE
(E) MAJ GEN SELECTEE
(R) BRIG GEN SELECTEE
(K) COLONEL SELECTEE
(B) EFFECTIVE UPON CONFIRMATION

* BOLLING AFB
● CHANGE FROM PREVIOUS ISSUE

1 November 1991
OPR: AFDW/XP (Supersedes 1 October 1991)
Headquarters USAF Organization Chart
AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Donald B. Rice			4E871	77376
Special Asst, External Affairs	**Mr Gifford**	SAF/OSE	4D956	38525
Secretary's Staff Group	**Col Hayden**	SAF/OSX	4D865	51323

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	79249

Under Secretary of the Air Force

Honorable Anne N. Foreman		4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Ms Elizabeth J. Keefer		SAF/IA	4E334	57261
Asst Deputy	**Brig Gen Nuber**	SAF/IA	4E334	57261
Dir Plans & Programs	**Col Morrow**	SAF/IAP	5A334	70977
Dir Regional Programs	**Col Torrez**	SAF/IAR	5A334	70977
Dir of Disclosure	**Col Shackson**	SAF/IAD	4C1064	52939

ASAF / Financial Management & Comptroller

Honorable Michael B. Donley		SAF/FM	4E984	36457
Principal DAS	**Mr Hovell**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Swarts**	SAF/FMB	4D131	51875
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington, VA
Col Ronald S. Bowen	DSN 286-5837

ASAF / Space

Honorable Martin C. Faga		SAF/SN	4E998	35996
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Dir Space Systems	**Brig Gen Walker**	SAF/SS	4C1052	78675
Asst for Plans & Assessments	**Lt Col Shaw**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Mervosh**	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable John J. Welch, Jr.		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Jaquish**	SAF/AQ	4E964	76363
Deputy Assistant	**Mr Rak**	SAF/AQ	4E969	48000
DAS Contracting	**Maj Gen Slinkard**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Logistics	**Mr Mosemann**	SAF/AQK	4E128	73624
DAS Management Policy & Program Integration	**Brig Gen Condon**	SAF/AQX	4E969	79494
Asst DAS Staff Support & Analysis	**Dr Gold** (acting)	SAF/AQA	4D977	45260
Dir Electronic & Special Programs	**Col McMahan**	SAF/AQL	5D156	51256
Dir Tactical Programs	**Maj Gen Ralston**	SAF/AQF	4E312	52147
Dir Strategic, SOF & Airlift Programs	**Maj Gen Croker**	SAF/AQQ	4E342	53020
Dir Space and SDI Programs	**Maj Gen Hord**	SAF/AQS	4D330	51904
Dir Science & Technology	**Brig Gen Condon** (acting)	SAF/AQT	BD944	59826

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Honorable Ann C. Petersen		SAF/GC	4E856	70941
Deputy	**Mr Nordquist**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal	**Mr Willson**	SAF/GCA	4C941	54975
Asst GC for International Matters & Civil Aviation	**Mr Allen**	SAF/GCI	4C921	55067
Asst GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C941	55663
Asst GC for Installations & Environmental Law	**Mr Baur** (acting)	SAF/GCN	4C921	54691
Asst GC for Procurement	**Mr Janecek**	SAF/GCP	4D980	73900
Asst GC for Contract Responsibility	**Vacant**	SAF/GCR		

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable J. Gary Cooper		SAF/MI	4E1020	72302
Principal DAS	**Ms Miller**	SAF/MI	4E1020	76300
DAS Installations	**Mr Boatright**	SAF/MII	4C940	53592
DAS Force Support & Personnel	**Mr Norton**	SAF/MIM	4C948	44751
DAS Environmental Safety & Occupational Health	**Mr Vest**	SAF/MIQ	4C916	79297
DAS Reserve Affairs	**Mr Reardon**	SAF/MIR	5C938	76375
DAS Manpower, Resources & Readiness	**Mr Davis**	SAF/MIX	5C858	37705
Deputy for Equal Opportunity	**Ms Alcala**	SAF/MIE	Arlington, Va (Crystal City)	DSN 286-6992

Field Operating Agency

Air Force Review Boards Agency	Arlington, VA(Crystal City)
Mr Joe G. Lineberger	DSN 222-7571
Air Force Real Estate Agency	Bolling AFB, DC
Mr Anthony R. Yonkers	DSN 297-4275

Administrative Assistant

Mr Robert J. McCormick		SAF/AA	4D881	59492
Deputy	**Mr Davidson**	SAF/AA	4D881	56309
Deputy for Security & Investigative Programs	**Col Weaver**	SAF/AAZ	5D972	32013
Dir Information Management	**Col Pardini**	SAF/AAI	4D934	74191
Ch Military Personnel	**Lt Col Linn**	SAF/AAP	4C878	49363
Ch Plans, Programs & Budget	**Lt Col Joubert**	SAF/AAX	5C910	79047

Public Affairs

Brig Gen H. E. Robertson		SAF/PA	4D922	76061
Deputy	**Col Greer**	SAF/PA	4D922	73329
Ch Community Relations	**Ms Holkum**	SAF/PAC	4A120	74008
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Air Force News Agency	Kelly AFB, TX
Col William Johnson	DSN 945-6161

Legislative Liaison

Maj Gen Buster C. Glosson		SAF/LL	4D927	78153
Deputy	**Brig Gen McFalls**	SAF/LL	4D927	52650
Associate	**Col Tapp**	SAF/LL	4D927	74142
Ch Air Operations	**Lt Col Topel**	SAF/LLO	5D943	71500
Ch Programs & Legislation	**Col Emerson**	SAF/LLP	5D925	75322
Ch Weapons Systems Liaison	**Col Newell**	SAF/LLW	5D926	76711
Ch House Liaison	**Col Jaszczak**	SAF/LLH	Rayburn Bldg	DSN 335-1676
Ch Senate Liaison	**Col Wise**	SAF/LLS	Russell Bldg	DSN 335-1693

Auditor General

Mr John W. Boddie	SAF/AG	Norton AFB, CA	DSN 876-4071

Field Operating Agency

Air Force Audit Agency	Norton AFB,CA
Mr John W. Boddie	DSN 876-4071

Inspector General

Lt Gen Eugene H. Fischer		SAF/IG	4E1076	76733
Deputy	**Brig Gen Rhoden**	SAF/IG	4E1076	74351
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	Lt Col Stevens(ANG)	SAF/IGR	5B263	70066
Dir Criminal Investigation & Counterintelligence	**Col Hoffmann**	SAF/IGV	5D286	71955
Dir Resources	**Col Thomson**	SAF/IGX	5D286	53726

Field Operating Agency

Air Force Inspection Agency	Norton AFB, CA
Maj Gen Alexander K. Davidson	DSN 876-2604
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Francis R. Dillon	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Michael P. C. Carns**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Charles A. May, Jr.**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Foglesong**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Plingston**	AF/CMS	4B948	50498

Air Force Executive Review Secretariat

Col Milne	AF/CVS	5D1036	70195

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Personnel Programs	**Maj Gen Porter**	AF/DPP	4E188	56765
Dir Personnel Plans	**Brig Gen Robertson**	AF/DPX	4E178	75221
Dir Civilian Personnel	**Mr Schiffulli**	AF/DPC	4E228	52141

Field Operating Agency

AF Military Personnel Center	Randolph AFB, TX
Maj Gen John E. Jackson, Jr.	DSN 487-4252
AF Civilian Personnel Management Center	Randolph AFB, TX
Mr Pasquale L. Schiffulli	DSN 225-2141

DCS / Plans & Operations

Lt Gen Michael A. Nelson		AF/XO	4E1032	79991
Dir Operations	**Maj Gen Kross**	AF/XOO	4E1046	59067
Dir Plans	**Maj Gen Estes**	AF/XOX	4E1032	55833
Dir Operational Requirements	**Maj Gen Borling**	AF/XOR	BD913	53018
Dir Weather	**Brig Gen Kelly**	AF/XOW	BC913	47410

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Leonard L. Walls	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col George L. Frederick, Jr.	DSN 576-3265
Air Force Flight Standards Agency	Cafritz Bldg, Arlington, VA
Col Michael J. Ball	DSN 223-7832
•Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John D. Graham	DSN 345-8241

DCS / Logistics

Lt Gen Trevor A. Hammond		AF/LG	4E260	53153
Dir Maintenance	**Brig Gen Douglass**	AF/LGM	4E278	54900
Dir Supply	**Maj Gen Hopp**	AF/LGS	4E260	72822
Dir Transportation	**Brig Gen Barnhill**	AF/LGT	4A320	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

DCS / Command, Control, Communications, & Computers

Lt Gen Robert H. Ludwig		AF/SC	5B477	56324
Dir C4 Resources	**Mr Gilligan**	AF/SCP	5B478	52906
Dir C4 Mission Systems	**Col Kelley**	AF/SCM	5B525	70477
Dir C4 Plans & Policy	**Brig Gen Bohn**	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col William B. Rankin	DSN 227-4264
Air Force Communications Command	Scott AFB, IL
Maj Gen John S. Fairfield	DSN 576-2571
Air Force Frequency Management Agency	Washington, D.C.
Lt Col William A. Belote	DSN 335-1807

ACS / Intelligence

Maj Gen Richard J. O'Lear		AF/IN	4A932	55613
Dir Plans & Requirements	**Brig Gen Minihan**	AF/INX	4A932	57888
Dir Resource Management	**Col Ebron**	AF/INR	4B137	74923

Field Operating Agency

Air Force Intelligence Support Agency	Pentagon, Arlington, VA
Col Storm C. Rhode III	DSN 227-2548
Air Force Security Clearance Agency	Rosslyn, VA
Mr Avon Yarborough(acting)	DSN 226-4595

Civil Engineer

Maj Gen Joseph A. Ahearn		AF/CE	5D422	79221
Deputy	(2)**Brig Gen McCarthy**	AF/CE	5D426	77366
Associate	**Mr Flora**	AF/CE	5D426	77366
Dir Military Construction	**Col Pearce**	AF/CEC	5D479	77799
Dir Housing & Services	**Col Goode**	AF/CEH	5D423	50236
Dir Operations & Maintenance	**Col Scott**	AF/CEO	5D362	51003
Dir Plans & Programs	**Col Stewart**	AF/CEP	5D376	70467
Dir Environmental Quality	**Col Walsh**	AF/CEV	Bolling AFB	DSN 297-4178

Field Operating Agency

Air Force Civil Engineering Support Agency	Tyndall AFB,FL
Col Marshall W. Nay, Jr.	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr J. B. Cole	DSN 240-2100

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
Ch Programs	**Col Spracher**	AF/SEC	5E161	44972
Ch Plans & Policy	**Col Parlatore**	AF/SEP	5E161	43908

Field Operating Agency

Air Force Safety Agency	Norton AFB, CA
Col Charles W. Parker	DSN 876-2302

Chief of Security Police

Brig Gen Frank K. Martin		AF/SP	5D285	48641
Ch Information Security	**Mr White**	AF/SPI	5D285	48641
Ch Policy	**Col Swander**	AF/SPO	5D285	48641
Ch Plans & Programs	**Col Mannell**	AF/SPX	5D285	48641

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Fredric L. Miller	DSN 246-0111

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Elliott V. Converse III	DSN 493-5342
Center for Air Force History	Bolling AFB, DC
Vacant	DSN 297-5764

Chief Scientist

Dr George R. Abrahamson	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	**Brig Gen Whaley**	AF/RE	5C916	47307
Comptroller	**Col Blomgren**	AF/REC	5D242	71060
Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Command Surgeon	**Col McNish**	AF/REM	5D323	33657
Ops, Readiness and Plans	**Col Samples**	AF/REO	5D466	70273
Personnel	**Col Keenan**	AF/REP	BF655	54116
Requirements and Development	**Col Bryan**	AF/RER	5D464	77788
Programs and Resources	**Col Sibley**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen John J. Closner III	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

Lt Gen John B. Conaway		NGB/CC	2E394	72430
Dir Air National Guard	**Maj Gen Killey**	NGB/CF	2E378	34750

Field Operating Agency

ANG Support Center	Andrews AFB, MD
Col Larry K. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr Harold W. Sorenson		AF/SB	5D982	74811
Lt Gen John E. Jaquish, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Spooner**	AF/SB	5D982	74811

Manpower & Organization

Maj Gen James M. Hurley		AF/MO	5C535	78170
Ch Organization	**Col Drakulich**	AF/MOO	5C530	34154
Ch Manpower Requirements	**Col Dibrell**	AF/MOR	5C530	34154
Ch Manpower Plans	**Col Koontz**	AF/MOX	5C519	74935
Ch TQM	**Col Kloestad**	AF/MOQ	5C487	72816
Ch DMR	**Col Holtrah**	AF/MOQ	5C540	54013

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col James S. Seevers	DSN 487-5150

Judge Advocate General

Maj Gen David C. Morehouse		AF/JA	4E112	45732
Deputy	**Brig Gen Sklute**	AF/JA	4E112	45733

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, D.C
Col Fredolin W. Kuhn	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774

Programs & Evaluation

Brig Gen Ralph E. Eberhart		AF/PE	4E315	72405
Deputy Dir Manpower	**Col Bainton**	AF/PEM	5C465	52418
Deputy Dir Program Evaluation & Integration	**Col Seares**	AF/PEI	4C174	76150

Field Operating Agency

Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas A. Cardwell III	DSN 225-5798

Surgeon General*

Lt Gen Alexander M. Sloan		AF/SG	DSN 297-4343
•Dir of Medical Support	**Brig Gen Bellisario**	AF/SGA	DSN 297-4351
Dir Biomedical Sciences	**Col Falconer**	AF/SGB	DSN 297-1177
Dir Dental Services	**Maj Gen Butz**	AF/SGD	DSN 297-5070
•Dir Med Programs & Resources	**Maj Gen Buethe**	AF/SGH	DSN 297-5050
•Dir Medical Inquiries & Information	**Lt Col Sutterer**	AF/SGI	DSN 297-5046
Dir Nursing Services	**Brig Gen Goodwin**	AF/SGN	DSN 297-5074
•Dir Medical Operations	**Brig Gen Gleason**	AF/SGP	DSN 297-1849
•Dir Medical Studies & Evaluation	**Vacant**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Health Care Support Agency	Brooks AFB, TX
Col Alphonso J. Obuchowski, Jr.	DSN 240-3855

Chief of Chaplains*

Brig Gen Donald J. Harlin		AF/HC	DSN 297-4577
Deputy	**Col Thomas**	AF/HC	DSN 297-4599
Ch Personnel & Materiel	**Col Paleeh**	AF/HCP	DSN 297-1482
Ch Plans & Programs	**Col Dandinger**	AF/HCX	DSN 297-1489

• Morale, Welfare, Recreation & Services

Brig Gen Normand G. Lezy		AF/MW	Arlington, VA DSN 286-3935 (Crystal City)
Deputy	**Mr Myers**	AF/MW	Arlington, VA DSN 286-3935 (Crystal City)

Field Operating Agency

Air Force Morale, Welfare and Recreation Agency	Randolph AFB, TX
Col Roy D. Sheetz	DSN 487-6207

DISTRIBUTION: F
(1) LT GEN NOMINEE
(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
(4) COLONEL SELECTEE
(5) EFFECTIVE UPON CONFIRMATION

* BOLLING AFB
● CHANGE FROM PREVIOUS ISSUE

1 December 1991
OPR: AFDW/XP (Supersedes 1 November 1991)
Headquarters USAF Organization Chart
AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Donald B. Rice			4E871	77376
Special Asst, External Affairs	**Mr Gifford**	SAF/OSE	4D956	38525
Secretary's Staff Group	**Col Hayden**	SAF/OSX	4D865	51323

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	79249

Under Secretary of the Air Force

Honorable Anne N. Foreman		4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Ms Elizabeth J. Keefer		SAF/IA	4E334	57261
Asst Deputy	**Brig Gen Nuber**	SAF/IA	4E334	57261
Dir Plans & Programs	**Col Morrow**	SAF/IAP	5A334	70977
Dir Regional Programs	**Col Torrez**	SAF/IAR	5A334	70977
Dir of Disclosure	**Col Shackson**	SAF/IAD	4C1064	52939

ASAF / Financial Management & Comptroller

Honorable Michael B. Donley		SAF/FM	4E984	36457
Principal DAS	**Mr Hovell**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Swarts**	SAF/FMB	4D131	51875
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington VA
Col Ronald S. Bowen	DSN 286-5837

ASAF / Space

Honorable Martin C. Faga		SAF/SN	4E998	35996
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Dir Space Systems	**Brig Gen Walker**	SAF/SS	4C1052	78675
Asst for Plans & Assessments	**Lt Col Shaw**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Mervosh**	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable John J. Welch, Jr.		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Jaquish**	SAF/AQ	4E964	76363
Deputy Assistant	**Mr Rak**	SAF/AQ	4E969	48000
DAS Contracting	**Maj Gen Slinkard**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Logistics	**Mr Mosemann**	SAF/AQK	4E128	73624
DAS Management Policy & Program Integration	**Brig Gen Condon**	SAF/AQX	4E969	79494
Asst DAS Staff Support & Analysis	**Dr Gold** (acting)	SAF/AQA	4D977	45260
Dir Electronic & Special Programs	**Col McMahan**	SAF/AQL	5D156	51256
Dir Tactical Programs	**Brig Gen Myers**	SAF/AQP	4E312	52147
Dir Strategic, SDF & Airlift Programs	**Maj Gen Croker**	SAF/AQQ	4E342	53020
Dir Space and SDI Programs	**Maj Gen Hard**	SAF/AQS	4D330	51904
Dir Science & Technology	**Brig Gen Condon** (acting)	SAF/AQT	BD944	59826

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Honorable Ann C. Petersen		SAF/GC	4E856	70941
Deputy	**Mr Nordquist**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal	**Mr Willson**	SAF/GCA	4C941	54975
Asst GC for International Matters & Civil Aviation	**Mr Allen**	SAF/GCI	4C921	55067
Asst GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C941	55663
Asst GC for Contract & Environmental Law	**Mr Baur** (acting)	SAF/GCN	4C921	54691
Asst GC for Procurement	**Mr Janecek**	SAF/GCP	4D980	73900
Asst GC for Contract Responsibility	**Vacant**	SAF/GCR		

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable J. Gary Cooper		SAF/MI	4E1020	72302
Principal DAS	**Ms Miller**	SAF/MI	4E1020	76300
DAS Installations	**Mr Boatright**	SAF/MII	4C940	53592
DAS Force Support & Personnel	**Mr Norton**	SAF/MIM	4C948	44751
DAS Environmental Safety & Occupational Health	**Mr Vest**	SAF/MIQ	4C916	79297
DAS Reserve Affairs	**Mr Reardon**	SAF/MIR	5C938	76375
DAS Manpower, Resources & Readiness	**Mr Davis**	SAF/MIX	5C858	37705
Deputy for Equal Opportunity	**Ms Alcala**	SAF/MIE	Arlington, Va (Crystal City)	DSN 286-6992

Field Operating Agency

Air Force Review Boards Agency	Arlington, VA(Crystal City)
Mr Joe G. Lineberger	DSN 222-7571
Air Force Real Estate Agency	Bolling AFB, DC
Mr Anthony R. Yonkers	DSN 297-4275
•Air Force Disposal Agency	Pentagon, Arlington, VA
Col Cannan (acting)	DSN 227-9614

Administrative Assistant

Mr Robert J. McCormick		SAF/AA	4D881	59492
Deputy	**Mr Davidson**	SAF/AA	4D881	56309
Deputy for Security & Investigative Programs	**Col Weaver**	SAF/AAZ	5D972	32013
Dir Information Management	**Col Pardini**	SAF/AAI	4D934	74191
Ch Military Personnel	**Lt Col Linn**	SAF/AAP	4C878	49363
Ch Plans, Programs & Budget	**(4) Lt Col Joubert**	SAF/AAX	5C910	79047

Public Affairs

Brig Gen H. E. Robertson		SAF/PA	4D922	76061
Deputy	**Col Greer**	SAF/PA	4D922	73329
Ch Community Relations	**Ms Holkum**	SAF/PAC	4A120	74008
Ch National Affairs	**Col Purka**	SAF/PAN	4A120	41325
Ch Management	**Col Martin**	SAF/PAR	5C941	76701
Ch Office/Security Review	**Ms Forte**(acting)	SAF/PAS	5D227	73222
Ch Operations	**Col Kennett**	SAF/PAT	5C879	55554

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col William Johnson	DSN 945-6161

Legislative Liaison

Maj Gen Buster C. Glosson		SAF/LL	4D927	78153
Deputy	**Brig Gen McFalls**	SAF/LL	4D927	52650
Associate	**Col Tapp**	SAF/LL	4D927	74142
Ch Air Operations	**(4) Lt Col Topel**	SAF/LLO	5D943	71500
Ch Programs & Legislation	**Col Emerson**	SAF/LLP	5D925	75322
Ch Weapons Systems Liaison	**Col Newell**	SAF/LLW	5D926	76711
Ch House Liaison	**Col Jaszczak**	SAF/LLH	Rayburn Bldg	DSN 335-1676
Ch Senate Liaison	**Col Wise**	SAF/LLS	Russell Bldg	DSN 335-1693

Auditor General

Mr John W. Boddie	SAF/AG	Norton AFB, CA	DSN 876-4071

Field Operating Agency

Air Force Audit Agency	Norton AFB,CA
Mr John W. Boddie	DSN 876-4071

Inspector General

Lt Gen Eugene H. Fischer		SAF/IG	4E1076	76733
Deputy	**Brig Gen Rhoden**	SAF/IG	4E1076	74351
Dir Inspections	**Col Hellier**	SAF/IGI	5D273	75119
Ch Inquiries	**Col Thompson**	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	**Col Murphy**(Reserve)	SAF/IGR	5B263	70066
	Lt Col Stevens(ANG)	SAF/IGR	5B263	70066
Dir Criminal Investigation & Counterintelligence	**Col Hoffmann**	SAF/IGV	5D286	71955
Dir Resources	**Col Thomson**	SAF/IGX	5D286	53726

Field Operating Agency

Air Force Inspection Agency	Norton AFB, CA
Maj Gen Alexander K. Davidson	DSN 876-2604
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Francis R. Dillon	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Michael P. C. Carns**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Charles A. May, Jr.**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Foglesong**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Pfingston**	AF/CMS	4B948	50498

Air Force Executive Review Secretariat

Col Milne	AF/CVS	5D1036	70195

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Personnel Programs	**Maj Gen Porter**	AF/DPP	4E188	56765
Dir Personnel Plans	**Brig Gen Robertson**	AF/DPX	4E178	75221
Dir Civilian Personnel	**Mr Schiffulli**	AF/DPC	4E228	52141

Field Operating Agency

AF Military Personnel Center	Randolph AFB, TX
Maj Gen John E. Jackson, Jr.	DSN 487-4252
AF Civilian Personnel Management Center	Randolph AFB, TX
Mr Pasquale L. Schiffulli	DSN 225-2141

DCS / Plans & Operations

Lt Gen Michael A. Nelson		AF/XO	4E1032	79991
Dir Operations	**Maj Gen Kross**	AF/XOO	4E1046	59067
Dir Plans	**Maj Gen Estes**	AF/XOX	4E1032	55833
Dir Operational Requirements	**Maj Gen Ralston**	AF/XOR	BD913	53018
Dir Weather	**Brig Gen Kelly**	AF/XOW	BC913	47410

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Leonard L. Walls	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col George L. Frederick, Jr.	DSN 576-3265
Air Force Flight Standards Agency	Cafritz Bldg, Arlington, VA
Col Michael J. Ball	DSN 223-7832
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John D. Graham	DSN 345-8241

DCS / Logistics

Lt Gen Trevor A. Hammond		AF/LG	4E260	53153
Dir Maintenance	**Brig Gen Douglass**	AF/LGM	4E278	54900
Dir Supply	**Maj Gen Hopp**	AF/LGS	4E260	72822
Dir Transportation	**Brig Gen Barnhill**	AF/LGT	4A320	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

DCS / Command, Control, Communications, & Computers

Lt Gen Robert H. Ludwig		AF/SC	5B477	56324
Dir C4 Resources	**Mr Gilligan**	AF/SCP	5B478	52906
Dir C4 Mission Systems	**Col Kelley**	AF/SCM	5B525	70477
Dir C4 Plans & Policy	**Brig Gen Bohn**	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col William B. Rankin	DSN 227-4264
Air Force Communications Command	Scott AFB, IL
Maj Gen John S. Fairfield	DSN 576-2571
Air Force Frequency Management Agency	Washington, DC
Lt Col William A. Belote	DSN 335-1807

ACS / Intelligence

Maj Gen Richard J. O'Lear		AF/IN	4A932	55613
Dir Plans & Requirements	**Brig Gen Minihan**	AF/INX	4A932	57888
Dir Resource Management	**Col Ebron**	AF/INR	4B137	74923

Field Operating Agency

Air Force Intelligence Support Agency	Ft Belvoir, VA
Col Storm C. Rhode III	DSN 345-8217
Air Force Security Clearance Agency	Rosslyn, VA
Mr Avon Yarborough (acting)	DSN 226-4595

Civil Engineer

Maj Gen Joseph A. Ahearn		AF/CE	5D422	79221
Deputy	**(2)Brig Gen McCarthy**	AF/CE	5D426	77366
Associate	**Mr Flora**	AF/CE	5D426	77366
Dir Military Construction	**Col Pearce**	AF/CEC	5D479	77799
Dir Housing & Services	**Col Goode**	AF/CEH	5D423	50236
Dir Operations & Maintenance	**Col Scott**	AF/CEO	5D362	51003
Dir Plans & Programs	**Col Stewart**	AF/CEP	5D376	70467
Dir Environmental Quality	**Col Walsh**	AF/CEV	Bolling AFB	DSN 297-4178

Field Operating Agency

Air Force Civil Engineering Support Agency	Tyndall AFB,FL
Col Marshall W. Hay, Jr.	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr J. B. Cole	DSN 240-2100

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
Ch Programs	**Col Sprecher**	AF/SEC	5E161	44972
Ch Plans & Policy	**Col Parlatore**	AF/SEP	5E161	43908

Field Operating Agency

Air Force Safety Agency	Norton AFB, CA
Col Charles W. Parker	DSN 876-2302

Chief of Security Police

Brig Gen Frank K. Martin		AF/SP	5D285	48641
Ch Information Security	**Mr White**	AF/SPI	5D285	48641
Ch Policy	**Col Swander**	AF/SPO	5D285	48641
Ch Plans & Programs	**Col Mannell**	AF/SPX	5D285	48641

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Fredric L. Miller	DSN 246-0111

Air Force Historian*

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Col Elliott V. Converse III	DSN 493-5342
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Mr Herm Wolk (acting)	DSN 297-5764

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Air Reserve Personnel Center	Lowry AFB, CO
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Lt Gen John B. Conaway		NGB/CC	2E394	72430
Dir Air National Guard	**Maj Gen Killey**	NGB/CF	2E378	34750

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ANG Support Center	Andrews AFB, MD
Col Larry K. Arnold	DSN 858-8001

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Executive Dir	**Col Spooner**	AF/SB	5D982	74811

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Ch TQM	**Col Klovstad**	AF/MOQ	5C487	72816
Ch DMR	**Col Holbrah**	AF/MOQ	5C540	54013

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col James S. Seevers	DSN 487-5150

Judge Advocate General

Maj Gen David C. Morehouse		AF/JA	4E112	45732
Deputy	**Brig Gen Skiute**	AF/JA	4E112	45733

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Fredolin W. Kuhn	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
•Deputy	**Mr Jones**	AF/TE	4D866	55619
•Ch Policy & Programs	**Col Manclark**	AF/TEP	BF915A	50900
•Ch Resources	**Col Foster**	AF/TER	4D866	71165

Programs & Evaluation

Brig Gen Ralph E. Eberhart		AF/PE	4E315	72405
Deputy Dir Manpower	**Col Bainton**	AF/PEM	5C465	52418
•Ch Systems	**Lt Col Batman**	AF/PED	5C231	55925
•Ch Forces	**Col Thorius**	AF/PEF	4C152	48470
•Ch Program Integration	**Col Knowles**	AF/PEI	4C165	41655
•Ch Logistics & Support	**Col Kohler**	AF/PES	4C150	50675

Field Operating Agency

Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas A. Cardwell III	DSN 225-5798

Surgeon General*

Lt Gen Alexander M. Sloan		AF/SG	DSN 297-4343
Dir of Medical Support	**Brig Gen Bellisario**	AF/SGA	DSN 297-4351
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Dir Dental Services	**Maj Gen Butz**	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	**Maj Gen Buethe**	AF/SGH	DSN 297-5050
Dir Medical Inquiries & Information	**Lt Col Sutterer**	AF/SGI	DSN 297-5046
Dir Nursing Services	**Brig Gen Turner**	AF/SGN	DSN 297-5074
Dir Medical Operations	**Brig Gen Gleason**	AF/SGP	DSN 297-1849
Dir Medical Studies & Evaluation	**Col Seitz**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Health Care Support Agency	Brooks AFB, TX
Col Alphonso J. Obuchowski, Jr.	DSN 240-3855

Chief of Chaplains*

Brig Gen Donald J. Harlin		AF/HC	DSN 297-4577
Deputy	**Col Thomas**	AF/HC	DSN 297-4599
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Ch Plans & Programs	**Col Dendinger**	AF/HCX	DSN 297-1489

Morale, Welfare, Recreation & Services

Brig Gen Normand G. Lezy	AF/MW	Arlington, VA	DSN 286-3935
		(Crystal City)	
Deputy	**Mr Myers** AF/MW	Arlington, VA	DSN 286-3935
		(Crystal City)	

Field Operating Agency

Air Force Morale, Welfare and Recreation Agency	Randolph AFB, TX
Col Roy D. Sheetz	DSN 487-6207

DISTRIBUTION: F
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(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
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(5) EFFECTIVE UPON CONFIRMATION

* BOLLING AFB
● CHANGE FROM PREVIOUS ISSUE

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Honorable Donald B. Rice			4E871	77376
Special Asst, External Affairs	Mr Gifford	SAF/OSE	4D956	38525
Secretary's Staff Group	Col Hayden	SAF/OSX	4D865	51323

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Mr Anthony J. DeLuca	SAF/SB	5E271	79249

Under Secretary of the Air Force

Honorable Anne N. Foreman		4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Asst Deputy	Brig Gen Nuber	SAF/IA	4E334	57261
Dir Plans & Programs	Col Morrow	SAF/IAP	5A334	70977
Dir Regional Programs	Col Torrez	SAF/IAR	5A334	70977
Dir of Disclosure	Col Shackson	SAF/IAD	4C1064	52939

ASAF / Financial Management & Comptroller

Honorable Michael B. Donley		SAF/FM	4E984	36457
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DAS Cost & Economics	Mr Baseman	SAF/FMC	4D159	75311
Management Systems Deputy	Mr Fitzgerald	SAF/FMM	5C886	77832

Field Operating Agency

Air Force Cost Analysis Agency	Col Ronald S. Bowen	Pentagon, Arlington, VA DSN 286-5837

ASAF / Space

Honorable Martin C. Faga		SAF/SN	4E998	35996
Principal DAS	Mr Hill	SAF/SD	4C958	78531
DAS Space Plans & Policy	Mr McCormick	SAF/SX	4E998	35799
Dir Space Systems	Brig Gen Walker	SAF/SS	4C1052	78675
Asst for Plans & Assessments	Lt Col Shaw	SAF/SXA	4D939	52317
Asst for Space Policy	Col Mervosh	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable John J. Welh, Jr.		SAF/AQ	4E964	76361
Principal DAS	Lt Gen Jaquish	SAF/AQ	4E964	76363
Deputy Assistant	Mr Rak	SAF/AQ	4E969	48000
DAS Contracting	Brig Gen Drewes	SAF/AQC	4C261	56332
DAS Communications, Computers, & Logistics	Mr Mosemann	SAF/AQK	4E128	73624
DAS Management Policy & Program Integration	Brig Gen Condon	SAF/AQX	4E969	79494
Asst DAS Staff Support & Analysis	Dr Gold (acting)	SAF/AQA	4D977	45260
Dir Electronic & Special Pagrams	Col McMahan	SAF/AQL	5D156	51256
Dir Tactical Programs	Brig Gen Myers	SAF/AQP	4E312	52147
Dir Strategic, SDF & Airlift Programs	Brig Gen Canuana	SAF/AQQ	4E342	53020
Dir Space and SDI Programs	Maj Gen Hard	SAF/AQS	4D330	51904
Dir Science & Technology	Brig Gen Condon (acting)	SAF/AQT	BD944	59826

Field Operating Agency

Air Force Program Execute Office		Pentagon, Arlington, VA

General Counsel

Honorable Ann C. Petersen		SAF/GC	4E856	70941
Deputy	Mr Nordquist	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal	Mr Willson	SAF/GCA	4C941	54975
Asst GC for International Matters & Civil Aviation	Mr Allen	SAF/GCI	4C921	55067
Asst GC for Military Affairs	Mrs Madden	SAF/GCM	4C941	55663
Asst GC for Installations & Environmental Law	Mr Baer (acting)	SAF/GCN	4C921	54691
Asst GC for Procurement	Mr Janecek	SAF/GCP	4D980	73900
Asst GC for Contract Responsibility	Vacant	SAF/GCR		

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable J. Gary Cooper		SAF/MI	4E1020	72302
Principal DAS	Ms Miller	SAF/MI	4E1020	76300
DAS Installations	Mr Boatright	SAF/MII	4C940	53592
DAS Force Support & Personnel	Mr Norton	SAF/MIM	4C948	44751
DAS Environmental Safety & Occupational Health	Mr Vest	SAF/MIQ	4C916	79297
DAS Reserve Affairs	Mr Reardon	SAF/MIR	5C938	76375
DAS Manpower, Resources & Readiness	Vacant	SAF/MIX	5C858	37705
Deputy for Equal Opportunity	Ms Alcala	SAF/MIE	Arlington, Va (Crystal City)	DSN 286-6992

Field Operating Agency

Air Force Review Boards Agency	Mr Joe G. Lineberger	Arlington, VA(Crystal City) DSN 222-7571
Air Force Real Estate Agency	Mr Anthony R. Yonkers	Bolling AFB, DC DSN 297-4275
•Air Force Base Disposal Agency	Col Cannan (acting)	Pentagon, Arlington, VA DSN 227-9614

Administrative Assistant

Mr Robert J. McCormick		SAF/AA	4D881	59492
Deputy	Mr Davidson	SAF/AA	4D881	56309
Deputy for Security & Investigative Programs	Col Weaver	SAF/AAZ	5D972	32013
Dir Information Management	Col Pardiel	SAF/AAI	4D934	74191
Ch Military Personnel	Lt Col Linn	SAF/AAP	4C878	49363
Ch Plans, Programs & Budget	(4) Lt Col Joubert	SAF/AAX	5C910	79047

Public Affairs

Brig Gen H. E. Robertson		SAF/PA	4D922	76061
Deputy	Col Greer	SAF/PA	4D922	73329
Ch Community Relations	Ms Hofkum	SAF/PAC	4A120	74008
Ch National Affairs	Col Purka	SAF/PAN	4A120	41325
•Ch Resources	Col Martin	SAF/PAR	5C941	76701
Ch Office/Security Review	Ms Forte(acting)	SAF/PAS	5D277	73222
• Ch Media Relations	Col Kennett	SAF/PAM	5C879	55554

Field Operating Agency

Air Force News Agency	Col William Johnson	Kelly AFB, TX DSN 945-6161

Legislative Liaison

Maj Gen Buster C. Gloson		SAF/LL	4D927	78153
Deputy	Brig Gen McFalls	SAF/LL	4D927	52650
Associate	Col Tapp	SAF/LL	4D927	74142
Ch Air Operations	(4) Lt Col Topel	SAF/LLO	5D943	71500
Ch Programs & Legislative	Col Emerson	SAF/LLP	5D925	75322
Ch Weapons Systems Liaison	Col Newell	SAF/LLW	5D926	76711
Ch House Liaison	Col Jaszczak	SAF/LLH	Rayburn Bldg	DSN 335-1676
Ch Senate Liaison	Col Wise	SAF/LLS	Russell Bldg	DSN 335-1693

Auditor General

Mr John W. Boddie	SAF/AG	Norton AFB, CA	DSN 876-4071

Field Operating Agency

Air Force Audit Agency	Mr John W. Boddie	Norton AFB,CA DSN 876-4071

Inspector General

Lt Gen Eugene H. Fischer		SAF/IG	4E1076	76733
Deputy	Brig Gen Rhoden	SAF/IG	4E1076	74351
Dir Inspections	Col Norwood	SAF/IGI	5D273	75119
Ch Inquiries	Col Thompson	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	Col Murphy(Reserve)	SAF/IGR	5B263	70066
	Lt Col Stevens(ANG)	SAF/IGR	5B263	70066
Dir Criminal Investigation & Counterintelligence	Col Hoffmann	SAF/IGV	5D286	71955
Dir Resources	Col Thomson	SAF/IGX	5D286	53726

Field Operating Agency

Air Force Inspection Agency	Maj Gen Alexander R. Davidson	Norton AFB, CA DSN 876-2604
Air Force Office of Special Investigations	Brig Gen Francis R. Dillon	Bolling AFB, DC DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	Gen Michael P. C. Carns	AF/CV	4E936	57911
Asst Vice Chief of Staff	Lt Gen Charles A. May, Jr.	AF/CVA	4E944	57913
CSAF Operations Group	Col Foglesong	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	CMSAF Pfingston	AF/CMS	4B948	50498

Air Force Executive Review Secretariat

Col Milne	AF/CVS	5D1036	70195

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Personnel Programs	Maj Gen Porter	AF/DPP	4E188	75222
Dir Personnel Plans	Brig Gen Robertson	AF/DPX	4E178	75221
Dir Civilian Personnel	Mr Schittulli	AF/DPC	4E228	52141

Field Operating Agency

AF Military Personnel Center	Maj Gen John E. Jackson, Jr.	Randolph AFB, TX DSN 487-4252
AF Civilian Personnel Management Center	Mr Pasquale L. Schittulli	Randolph AFB, TX DSN 225-2141

DCS / Plans & Operations

Lt Gen Michael A. Nelson		AF/XO	4E1032	79991
Dir Operations	Maj Gen Ervin	AF/XOO	4E1046	59067
Dir Plans	Maj Gen Estes	AF/XOX	4E1032	55833
Dir Operational Requirements	Maj Gen Ralston	AF/XOR	BD913	53018
Dir Weather	Brig Gen Kelly	AF/XOW	BC913	47410

Field Operating Agency

Air Force Combat Operations Staff	Col Leonard L. Walls	Pentagon, Arlington, VA DSN 225-7333
Air Weather Service	Col George L. Frederick, Jr.	Scott AFB, IL DSN 576-3265
Air Force Flight Standards Agency	Col John T. Langhan	Cafritz Bldg, Arlington, VA DSN 223-7832
Joint Services Survival, Evasion, Resistance and Escape Agency	Col John D. Graham	Ft Belvoir, VA DSN 345-8241

DCS / Logistics

Lt Gen Trevor A. Hammond		AF/LG	4E260	53153
Dir Maintenance	Brig Gen Douglass	AF/LGM	4E278	54900
Dir Supply	Maj Gen Hopp	AF/LGS	4E260	72822
Dir Transportation	Brig Gen Barnhill	AF/LGT	4B285	74206
Dir Concepts & Integration	Mr DelVecchio	AF/LGX	4B283	78198

DCS / Command, Control, Communications, & Computers

Lt Gen Robert H. Ludwig		AF/SC	5B477	56324
Dir C4 Resources	Mr Gilligan	AF/SCP	5B478	52906
Dir C4 Mission Systems	Col Kelley	AF/SCM	5B525	70477
Dir C4 Plans & Policy	Brig Gen Bohn	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Col William B. Rankin	Pentagon, Arlington, VA DSN 227-4264
Air Force Communications Command	Maj Gen John S. Fairfield	Scott AFB, IL DSN 576-2571
Air Force Frequency Management Agency	Lt Col William A. Belote	Washington, DC DSN 335-1807

ACS / Intelligence

Maj Gen Richard J. O'Lear		AF/IN	4A932	55613
Dir Plans & Requirements	Brig Gen Minihan	AF/INX	4A932	57888
Dir Resource Management	Col Ebron	AF/INR	4B137	74923

Field Operating Agency

Air Force Intelligence Support Agency	Col Storm C. Rhode III	Ft Belvoir, VA DSN 345-8217
Air Force Security Clearance Agency	Mr Avon Yarborough (acting)	Rosslyn, VA DSN 226-4595

Civil Engineer

Mr Gary S. Flora (acting)		AF/CE	5D422	79221
Deputy	(R)Brig Gen McCarthy	AF/CE	5D426	77366
Associate	Mr Flora	AF/CE	5D426	77366
Dir Military Construction	Col Pearce	AF/CEC	5D479	77799
Dir Housing & Services	Col Goode	AF/CEH	5D423	50236
Dir Operations & Maintenance	Col Scott	AF/CEO	5D362	51003
Dir Plans & Programs	Col Stewart	AF/CEP	5D376	70467
Dir Environmental Quality	Col Walsh	AF/CEV	Bolling AFB	DSN 297-4178

Field Operating Agency

Air Force Civil Engineering Support Agency	Col Marshall W. Nay, Jr.	Tyndall AFB,FL DSN 523-6101
Air Force Center for Environmental Excellence	Mr J. B. Cole	Brooks AFB, TX DSN 240-2100

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
Ch Programs	Col Sprachar	AF/SEC	5E161	44972
Ch Plans & Policy	Col Parlatore	AF/SEP	5E161	43908

Field Operating Agency

Air Force Safety Agency	Col Charles W. Parker	Norton AFB, CA DSN 876-2302

Chief of Security Police

Col Jay A. Swander (acting)		AF/SP	5D285	48641
Ch Information Security	Mr White	AF/SPI	5D285	48641
Ch Policy	Col Swander	AF/SPO	5D285	48641
Ch Plans & Programs	Col Mannell	AF/SPX	5D285	48641

Field Operating Agency

Air Force Security Police Agency	Col Fredric L. Miller	Kirtland AFB, NM DSN 246-0111

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency		Maxwell AFB, AL DSN 493-5342
Center for Air Force History		Bolling AFB, DC DSN 297-5764
Mr Herman S. Wolk (acting)		

Chief Scientist

Dr George R. Abrahamson	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	Brig Gen Whaley	AF/RE	5C916	47307
Comptroller	Mr Gracie	AF/REC	5D242	71060
Public Affairs	Col Hessenflow	AF/REL	5C915	71761
Command Surgeon	Col McNish	AF/REM	5D323	33657
Ops, Readiness and Plans	Col Samples	AF/REO	5D466	70273
Personnel	Col Keenan	AF/REP	BF655	54116
Requirements and Development	Col Bryan	AF/RER	5D464	77788
Programs and Resources	Col Sibley	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Maj Gen John J. Closner III	Robins AFB, GA DSN 468-5151
Air Reserve Personnel Center	Col James H. White	Lowry AFB, CO DSN 926-6310

National Guard Bureau

Lt Gen John B. Conaway		NGB/CC	2E394	72430
Dir Air National Guard	Maj Gen Killey	NGB/CF	2E378	34750

Field Operating Agency

ANG Support Center	Col Larry K. Arnold	Andrews AFB, MD DSN 858-8001

USAF Scientific Advisory Board

Dr Harold W. Sorenson		AF/SB	5D982	74811
Lt Gen John E. Jaquish, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	Col Spooner	AF/SB	5D982	74811

Manpower & Organization

Maj Gen James M. Hurley		AF/MO	5C535	78170
Ch Organization	Col Drakulich	AF/MOO	5C529	78173
Ch Manpower Requirements	Col Dibrell	AF/MOR	5C530	34154
Ch Manpower Plans	Col Koontz	AF/MOX	5C519	74935
Ch TQM	Col Kivestad	AF/MOQ	5C487	72816
Ch DMR	Col Holtrah	AF/MOQ	5C540	54013

Field Operating Agency

Air Force Management Engineering Agency	Col James S. Seevers	Randolph AFB, TX DSN 487-5150

Judge Advocate General

Maj Gen David C. Morehouse		AF/JA	4E112	45732
Deputy	Brig Gen Sklute	AF/JA	4E112	45733

Field Operating Agency

Air Force Legal Services Agency	Col Fredolin W. Kuhn	Bolling AFB, DC DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	Mr Jones	AF/TE	4D866	55619
Ch Policy & Programs	Col Manclark	AF/TEP	BF915A	50900
Ch Resources	Col Foster	AF/TER	4D866	71165

Programs & Evaluation

Brig Gen Ralph E. Eberhart		AF/PE	4E315	72405
Deputy Dir Manpower	Col Bainton	AF/PEM	5C465	52418
Ch Systems	Lt Col Batman	AF/PED	5C231	55925
Ch Forces	Col Thorius	AF/PEF	4C152	48470
Ch Program Integration	Col Knowles	AF/PEI	4C165	41655
Ch Logistics & Support	Col Kohler	AF/PES	4C150	50675

Field Operating Agency

Air Force Studies & Analyses Agency	Col Thomas A. Cardwell III	Pentagon, Arlington,VA DSN 225-5798

Surgeon General*

Lt Gen Alexander M. Sloan		AF/SG	DSN 297-4343
Dir of Medical Support	Brig Gen Bellisario	AF/SGA	DSN 297-4351
Dir Biomedical Sciences	Col Davis	AF/SGB	DSN 297-1177
Dir Dental Services	Maj Gen Betz	AF/SGD	DSN 297-5070
Dir Med Programs & Resource	Maj Gen Boethe	AF/SGH	DSN 297-5050
Dir Medical Inquiries & Information	Lt Col Sutterer	AF/SGI	DSN 297-5046
Dir Nursing Services	Brig Gen Turner	AF/SGN	DSN 297-5074
Dir Medical Operations	Brig Gen Gleason	AF/SGP	DSN 297-1849
Dir Medical Studies & Evaluation	Col Seltz	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Health Care Support Agency	Col Alphonse J. Obuchowski, Jr.	Brooks AFB, TX DSN 240-3855

Chief of Chaplains*

Brig Gen Donald J. Harlin	Col Thomas	AF/HC	DSN 297-4577
Deputy	Col Pelesh	AF/HC	DSN 297-4599
Ch Personnel & Materiel	Col Dendinger	AF/HCP	DSN 297-1482
Ch Plans & Programs		AF/HCX	DSN 297-1489

Morale, Welfare, Recreation & Services

Brig Gen Normand G. Lezy	AF/MW		Arlington, VA DSN 286-3935 (Crystal City)
Deputy	Mr Myers	AF/MW	Arlington, VA DSN 286-3935 (Crystal City)

Field Operating Agency

Air Force Morale, Welfare and Recreation Agency	Col David F. Honeycutt	Randolph AFB, TX DSN 487-6207

DISTRIBUTION: F

(T) LT GEN NOMINEE
(R) MAJ GEN SELECTEE
(B) BRIG GEN SELECTEE
(K) COLONEL SELECTEE
(R) EFFECTIVE UPON CONFIRMATION

* BOLLING AFB
● CHANGE FROM PREVIOUS ISSUE

1 February 1992
OPR: AFDW/XP (Supersedes 1 January 1992)
Headquarters USAF Organization Chart
AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Donald B. Rice			4E871	77376
Special Asst, External Affairs	Mr Gifford	SAF/OSE	4D956	38525
Secretary's Staff Group	Col Hayden	SAF/OSX	4D865	51323

Under Secretary of the Air Force

Honorable Anne N. Foreman		4E886	71361

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	79249

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Asst Deputy	(2)Brig Gen Nuber	SAF/IA	4E334	57261
Dir Plans & Programs	Col Morrow	SAF/IAP	5A334	70977
Dir Regional Programs	Col Torrez	SAF/IAR	5A334	70977
Dir of Disclosure	Col Shackson	SAF/IAD	4C1064	52939

ASAF / Financial Management & Comptroller

Honorable Michael B. Donley		SAF/FM	4E984	36457
Principal DAS	Mr Hovell	SAF/FM	4E984	74464
DAS Budget	Maj Gen Swarts	SAF/FMB	4D131	51875
DAS Plans, Systems & Analysis	Mr Nethery	SAF/FMP	5E989	72905
DAS Cost & Economics	Mr Baseman	SAF/FMC	4D159	75311
Management Systems Deputy	Mr Fitzgerald	SAF/FMM	5C886	77832

Field Operating Agency

Air Force Cost Analyses Agency	Pentagon, Arlington,VA	
Col Ronald S. Bowen	DSN 286-5837	

ASAF / Space

Honorable Martin C. Faga		SAF/SN	4E998	35996
Principal DAS	Mr Hill	SAF/SD	4C958	78531
DAS Space Plans & Policy	Mr McCormick	SAF/SX	4E998	35799
Dir Space Systems	Brig Gen Walker	SAF/SS	4C1052	78675
Asst for Plans & Assessments	Lt Col Shaw	SAF/SXA	4D939	52317
Asst for Space Policy	Col Mervosh	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable John J. Welch, Jr.		SAF/AQ	4E964	76361
Principal DAS	Lt Gen Jaquish	SAF/AQ	4E964	76363
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Dir Strategic, SOF & Airlift Programs	(2)Brig Gen Carsana	SAF/AQQ	4E342	53020
•Dir Space Programs	Maj Gen Hard	SAF/AQS	4D330	51904
Dir Science & Technology	(2)Brig Gen Condon (acting)	SAF/AQT	BD944	59826

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Honorable Ann C. Petersen		SAF/GC	4E856	70941
Deputy	Mr Nordquist	SAF/GC	4E856	74406
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ASAF / Manpower, Reserve Affairs, Installations & Environment

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Deputy for Equal Opportunity	Ms Alcala	SAF/MIE	Arlington, Va (Crystal City)	DSN 286-6992

Field Operating Agency

Air Force Review Boards Agency	Arlington, VA(Crystal City)
Mr Joe G. Lineberger	DSN 222-7571
Air Force Real Estate Agency	Bolling AFB, DC
Mr Anthony R. Jonkers	DSN 297-4275
Air Force Base Disposal Agency	Pentagon, Arlington, VA
Col Cannan (acting)	DSN 227-9614

Administrative Assistant

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Ch Plans, Programs & Budget	Col Joubert	SAF/AAX	5D1021	38679

Public Affairs

Brig Gen H. E. Robertson		SAF/PA	4D922	76061
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Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col William Johnson	DSN 945-6161

Legislative Liaison

Maj Gen Buster C. Glosson		SAF/LL	4D927	78153
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Ch Programs & Legislation	Col Emerson	SAF/LLP	5D925	75322
Ch Weapons Systems Liaison	Col Newell	SAF/LLW	5D926	76711
Ch House Liaison	Col Jaszczak	SAF/LLH	Rayburn Bldg	DSN 335-1676
Ch Senate Liaison	Col Wise	SAF/LLS	Russell Bldg	DSN 335-1693

Auditor General

Mr John W. Boddie	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr John W. Boddie	DSN 224-5626

Inspector General

Lt Gen Eugene H. Fischer		SAF/IG	4E1076	76733
Deputy	Brig Gen Rhoden	SAF/IG	4E1076	74351
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	Lt Col Stevens(ANG)	SAF/IGR	5B263	70066
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Dir Resources	Col Thomson	SAF/IGX	5D286	53726

Field Operating Agency

Air Force Inspection Agency	Norton AFB, CA
Maj Gen Alexander K. Davidson	DSN 876-2604
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Francis R. Dillon	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	Gen Michael P. C. Carns	AF/CV	4E936	57911
Asst Vice Chief of Staff	Lt Gen Charles A. May, Jr.	AF/CVA	4E944	57913
CSAF Operations Group	Col Foglesong	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	CMSAF Plingston	AF/CMS	4B948	50498

Air Force Executive Review Secretariat

Col Milne	AF/CVS	5D1036	70195	

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
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Dir Personnel Plans	Brig Gen Robertson	AF/DPX	4E178	75221
Dir Civilian Personnel	Mr Schiffulli	AF/DPC	4E228	52141

Field Operating Agency

AF Military Personnel Center	Randolph AFB, TX
Maj Gen John E. Jackson, Jr.	DSN 487-4252
AF Civilian Personnel Management Center	Randolph AFB, TX
Mr Pasquale L. Schiffulli	DSN 225-2141

DCS / Plans & Operations

Lt Gen Michael A. Nelson		AF/XO	4E1032	79991
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Dir Plans	Maj Gen Estes	AF/XOX	4E1032	55833
Dir Operational Requirements	Maj Gen Ralston	AF/XOR	4E1021	53018
Dir Weather	Brig Gen Kelly	AF/XOW	BD913	47410

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Leonard L. Walts	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col George L. Frederick, Jr.	DSN 576-3265
Air Force Flight Standards Agency	Cafritz Bldg, Arlington, VA
Col John T. Loughran	DSN 223-7832
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John D. Graham	DSN 345-8241

DCS / Logistics

Lt Gen Trevor A. Hammond		AF/LG	4E260	53153
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Dir Supply	Maj Gen Hopp	AF/LGS	4E260	72822
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Dir Concepts & Integration	Mr DelVecchio	AF/LGX	4B283	78198

DCS / Command, Control, Communications, & Computers

Lt Gen Robert H. Ludwig		AF/SC	5B477	56324
Dir C4 Resources	Mr Gilligan	AF/SCP	5B478	52906
Dir C4 Mission Systems	Col Kelley	AF/SCM	5B525	70477
Dir C4 Plans & Policy	Brig Gen Bohn	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col William B. Rankin	DSN 227-4264
Air Force Communications Command	Scott AFB, IL
Maj Gen John S. Fairfield	DSN 576-2571
Air Force Frequency Management Agency	Washington, DC
Lt Col William A. Belote	DSN 335-1807

ACS / Intelligence

Maj Gen Richard J. O'Lear		AF/IN	4A932	55613
Dir Plans & Requirements	Brig Gen Minihan	AF/INX	4A932	57888
Dir Resource Management	Col Ebron	AF/INR	4B137	74923

Field Operating Agency

Air Force Intelligence Support Agency	Ft Belvoir, VA
Col Storm C. Rhode III	DSN 345-8217

Civil Engineer

Mr Gary S. Flora		AF/CE	5D422	79221
Deputy	(2)Brig Gen McCarthy	AF/CE	5D426	77366
Associate	Col Stewart (acting)	AF/CE	5D426	77366
Dir Military Construction	Col Pearce	AF/CEC	5D479	77799
Dir Housing & Services	Col Goode	AF/CEH	5D423	50236
Dir Operations & Maintenance	Col Scott	AF/CEO	5D362	51003
Dir Plans & Programs	Col Robbins	AF/CEP	5D376	70457
Dir Environmental Quality	Col Walsh	AF/CEV	Bolling AFB	DSN 297-4178

Field Operating Agency

Air Force Civil Engineering Support Agency	Tyndall AFB,FL
Col Marshall W. May, Jr.	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr J. B. Cole	DSN 240-2100

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
Ch Programs	Col Spracher	AF/SEC	5E161	44972
Ch Plans & Policy	Col Partatore	AF/SEP	5E161	43908

Field Operating Agency

Air Force Safety Agency	Norton AFB, CA
Col Charles W. Parker	DSN 876-2302

Chief of Security Police

Col Jay A. Swander (acting)		AF/SP	5D285	48641
Ch Information Security	Mr White	AF/SPI	5D285	48641
Ch Policy	Col Swander	AF/SPO	5D285	48641
Ch Plans & Programs	Col Mannell	AF/SPX	5D285	48641

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Fredric L. Miller	DSN 246-0111

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Elliott V. Converse III	DSN 493-5342
Center for Air Force History	Bolling AFB, DC
Mr Jacob Neufeld	DSN 297-5764

Chief Scientist

Dr George R. Abrahamson	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	Brig Gen Whaley	AF/RE	5C916	47307
Dir Comptroller	Mr Gracie	AF/REC	5D242	71060
Ch Public Affairs	Col Hessenflow	AF/REL	5C915	71761
Ch Command Surgeon	Col McNish	AF/REM	5D323	33657
Ch Ops, Readiness and Plans	Col Samples	AF/REO	5D466	70273
Dir Personnel	Col Keenan	AF/REP	BF655	54116
• Ch Requirements	Col Bryan	AF/RER	5D464	77788
Dir Programs and Resources	Col Sibley	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen John J. Closner III	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

Lt Gen John B. Conaway		NGB/CC	2E394	72430
Dir Air National Guard	Maj Gen Killey	NGB/CF	2E378	34750

Field Operating Agency

ANG Support Center	Andrews AFB, MD
Col Larry R. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr Harold W. Sorenson		AF/SB	5D982	74811
Lt Gen John E. Jaquish, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	Col Spooner	AF/SB	5D982	74811

Manpower & Organization

Maj Gen James M. Hurley		AF/MO	5C535	78170
Ch Organization	Col Drakulich	AF/MOO	5C529	78173
Ch Manpower Requirements	Col Dibrell	AF/MOR	5C530	34154
Ch Manpower Plans	Col Koontz	AF/MOX	5C519	74935
Ch TOM	Col Klovstad	AF/MOQ	5C487	72816
Ch DMR	Col Hollrah	AF/MOQ	5C540	54013

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col James S. Seevers	DSN 487-5150

Judge Advocate General

Maj Gen David C. Morehouse		AF/JA	4E112	45732
Deputy	Brig Gen Sklute	AF/JA	4E112	45733
• Ch General Law	Mr Hopson	AF/JAG	5E409	44075
• Ch International Operations Law	Col Bridge	AF/JAI	5C340	50045
• Ch Professional Development	Col Swanson	AF/JAX	5E313	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Fredolin W. Kuhn	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	Mr Jones	AF/TE	4D866	55619
Ch Policy & Programs	Col Manclark	AF/TEP	BF915A	50900
Ch Resources	Col Foster	AF/TER	4D866	71165

Programs & Evaluation

Brig Gen Ralph E. Eberhart		AF/PE	4E315	72405
Deputy Dir Manpower	Col Bainton	AF/PEM	5C465	52418
Ch Systems	Lt Col Bateman	AF/PED	5C231	55925
Ch Forces	Col Thorius	AF/PEF	4C152	48470
Ch Program Integration	Col Knowles	AF/PEI	4C165	41655
Ch Logistics & Support	Col Kohler	AF/PES	4C150	50675

Field Operating Agency

Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas A. Cardwell III	DSN 225-5798

Surgeon General*

Lt Gen Alexander M. Sloan		AF/SG	DSN 297-4343
Dir of Medical Support	Brig Gen Bellisario	AF/SGA	DSN 297-4351
Dir Biomedical Sciences	Col Davis	AF/SGB	DSN 297-1177
Dir Dental Services	Maj Gen Butz	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	Maj Gen Buethe	AF/SGH	DSN 297-5050
Dir Medical Inquiries & Information	Lt Col Sutterer	AF/SGI	DSN 297-5046
Dir Nursing Services	Brig Gen Turner	AF/SGN	DSN 297-5074
Dir Medical Operations	Brig Gen Gleason	AF/SGP	DSN 297-1849
Dir Medical Studies & Evaluation	Col Seitz	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Health Care Support Agency	Brooks AFB, TX
Col Alphonso J. Obuchowski, Jr.	DSN 240-3855

Chief of Chaplains*

(2)Brig Gen Donald J. Harlin		AF/HC	DSN 297-4577
Deputy	Col Thomas	AF/HC	DSN 297-4599
Ch Personnel & Materiel	Col Pelesh	AF/HCP	DSN 297-1482
Ch Plans & Programs	Col Dendinger	AF/HCX	DSN 297-1489

Morale, Welfare, Recreation & Services

Brig Gen Normand G. Lezy		AF/MW	Arlington, VA DSN 286-3935 Crystal City
Deputy	Mr Myers	AF/MW	Arlington, VA DSN 286-3935 Crystal City
• Ch Resources	Lt Col Kipp	AF/MWF	Arlington, VA DSN 286-3935 Crystal City
• Ch Force Management	Lt Col Kennedy	AF/MWM	5D400 70720
• Ch Programs	Mr Jurney	AF/MWP	Arlington, VA DSN 286-3935 Crystal City
• Ch Plans and Evaluation	Lt Col Collins	AF/MWX	Arlington, VA DSN 286-3935 Crystal City

Field Operating Agency

Air Force Morale, Welfare and Recreation Agency	Randolph AFB, TX
Col David F. Honeycutt	DSN 487-6207

DISTRIBUTION: F

(1) LT GEN NOMINEE
(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
(4) COLONEL SELECTEE
(5) EFFECTIVE UPON CONFIRMATION

* BOLLING AFB

• CHANGE FROM PREVIOUS ISSUE

1 March 1992
OPR: AFDW/XP (Supersedes 1 February 1992)
Headquarters USAF Organization Chart
AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Donald B. Rice			4E871	77376
Special Asst, External Affairs	**Mr Gifford**	SAF/OSE	4D956	38525
Secretary s Staff Group	**Col Hayden**	SAF/OSX	4D865	51323

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	79249

Under Secretary of the Air Force

Honorable Anne N. Foreman		4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Asst Deputy	(2)**Brig Gen Nuber**	SAF/IA	4E334	57261
Dir Plans & Programs	**Col Morrow**	SAF/IAP	5A334	70977
Dir Regional Programs	**Col Torrez**	SAF/IAR	5A334	70977
Dir of Disclosure	**Col Shackson**	SAF/IAD	4C1064	52939

ASAF / Financial Management & Comptroller

Honorable Michael B. Donley		SAF/FM	4E984	36457
Principal DAS	**Mr Hovell**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Swarts**	SAF/FMB	4D131	51875
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832

Field Operating Agency

Air Force Cost Analyses Agency	Pentagon, Arlington,VA
Col Ronald S. Bowen	DSN 286-5837

ASAF / Space

Honorable Martin C. Faga		SAF/SN	4E998	35996
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Dir Space Systems	**Brig Gen Walker**	SAF/SS	4C1052	78675
Asst for Plans & Assessments	**Lt Col Shaw**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Mervosh**	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable John J. Welch, Jr.		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Jaquish**	SAF/AQ	4E964	76363
Deputy Assistant	**Mr Rak**	SAF/AQ	4E969	48000
DAS Contracting	**Brig Gen Drewes**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Logistics	**Mr Mosemann**	SAF/AQK	4E128	73624
DAS Management Policy & Program Integration	(2)**Brig Gen Condon**	SAF/AQX	4E969	79494
Asst DAS Staff Support & Analysis	**Dr Gold** (acting)	SAF/AQA	4D977	45260
Dir Electronic & Special Programs	**Col McMahan**	SAF/AQL	5D156	51256
Dir Tactical Programs	(2)**Brig Gen Myers**	SAF/AQP	4E312	52147
Dir Strategic, SOF & Airlift Programs	(2)**Brig Gen Caruana**	SAF/AQQ	4E342	53020
Dir Space Programs	**Maj Gen Hard**	SAF/AQS	4D330	51904
Dir Science & Technology	(2)**Brig Gen Condon** (acting)	SAF/AQT	BD944	59826

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Honorable Ann C. Petersen		SAF/GC	4E856	70941
Deputy	**Mr Nordquist**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal	**Mr Willson**	SAF/GCA	4C941	54975
Asst GC for International Matters & Civil Aviation	**Mr Allen**	SAF/GCI	4C921	55067
Asst GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C941	55663
Asst GC for Installations & Environmental Law	**Mr Baur** (acting)	SAF/GCN	4C921	54691
Asst GC for Procurement	**Mr Janecek**	SAF/GCP	4D980	73900
Asst GC for Contract Responsibility	**Vacant**	SAF/GCR		

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable J. Gary Cooper		SAF/MI	4E1020	72302
Principal DAS	**Ms Miller**	SAF/MI	4E1020	76300
DAS Installations	**Mr Boatright**	SAF/MII	4C940	53592
DAS Force Support & Personnel	**Mr Norton**	SAF/MIM	4C948	44751
DAS Environmental Safety & Occupational Health	**Mr Vest**	SAF/MIQ	4C916	79297
DAS Reserve Affairs	**Mr Reardon**	SAF/MIR	5C938	76375
DAS Manpower, Resources & Readiness	**Vacant**	SAF/MIX	5C858	37705
Deputy for Equal Opportunity	**Ms Alcala**	SAF/MIE	Arlington, Va (Crystal City)	DSN 286-6992

Field Operating Agency

Air Force Review Boards Agency	Arlington, VA(Crystal City)
Mr Joe G. Lineberger	DSN 222-7571
Air Force Real Estate Agency	Bolling AFB, DC
Mr Anthony R. Jonkers	DSN 297-4275
Air Force Base Disposal Agency	Pentagon, Arlington, VA
Col Cannan (acting)	DSN 227-9614

Administrative Assistant

Mr Robert J. McCormick		SAF/AA	4D881	59492
Deputy	**Mr Davidson**	SAF/AA	4D881	56309
Deputy for Security & Investigative Programs	**Col Weaver**	SAF/AAZ	5D972	32013
Dir Information Management	**Col Pardini**	SAF/AAI	4D934	74191
Ch Military Personnel	**Lt Col Linn**	SAF/AAP	4C878	49363
Ch Plans, Programs & Budget	**Col Joubert**	SAF/AAX	5D1021	38679

Public Affairs

Brig Gen H. E. Robertson		SAF/PA	4D922	76061
Deputy	**Col Greer**	SAF/PA	4D922	73329
Ch Community Relations	**Ms Holkum**	SAF/PAC	4A120	74008
Ch National Affairs	**Col Purka**	SAF/PAN	4A120	41325
Ch Resources	**Col Martin**	SAF/PAR	5C941	76701
Ch Office/Security Review	**Ms Forte**(acting)	SAF/PAS	5D227	73222
Ch Media Relations	**Col Kennett**	SAF/PAM	5C879	55554

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col William Johnson	DSN 945-6161

Legislative Liaison

Maj Gen Buster C. Glosson		SAF/LL	4D927	78153
Deputy	**Brig Gen McFalls**	SAF/LL	4D927	52650
Associate	**Col Tapp**	SAF/LL	4D927	74142
Ch Air Operations	**Col Topel**	SAF/LLO	5D943	71500
Ch Programs & Legislation	**Col Emerson**	SAF/LLP	5D925	75322
Ch Weapons Systems Liaison	**Col Newell**	SAF/LLW	5D926	76711
Ch House Liaison	**Col Jaszczak**	SAF/LLH	Rayburn Bldg	DSN 335-1676
Ch Senate Liaison	**Col Wise**	SAF/LLS	Russell Bldg	DSN 335-1693

Auditor General

Mr John W. Boddie	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr John W. Boddie	DSN 224-5626

Inspector General

Lt Gen Eugene H. Fischer		SAF/IG	4E1076	76733
Deputy	**Brig Gen Rhoden**	SAF/IG	4E1076	74351
Dir Inspections	(3)**Col Norwood**	SAF/IGI	5D273	75119
Ch Inquiries	**Col Thompson**	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	**Col Murphy**(Reserve)	SAF/IGR	5B263	70066
	Lt Col Stevens(ANG)	SAF/IGR	5B263	70066
Dir Criminal Investigation & Counterintelligence	**Col Hoffmann**	SAF/IGV	5D286	71955
Dir Resources	**Col Thomson**	SAF/IGX	5D286	53726

Field Operating Agency

Air Force Inspection Agency	Norton AFB, CA
Maj Gen Alexander K. Davidson	DSN 876-2604
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Francis R. Dillon	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC*	4E924	79225
Vice Chief of Staff	**Gen Michael P. C. Carns**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Charles A. May, Jr.**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Foglesong**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Plingston**	AF/CMS	4B948	50498

Air Force Executive Review Secretarial

Col Milne	AF/CVS	5D1036	70195	

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Personnel Programs	**Maj Gen Porter**	AF/DPP	4E188	56765
Dir Personnel Plans	**Brig Gen Robertson**	AF/DPX	4E178	75221
Dir Civilian Personnel	**Mr Schitulli**	AF/DPC	4E228	52141

Field Operating Agency

AF Military Personnel Center	Randolph AFB, TX
Maj Gen John E. Jackson, Jr.	DSN 487-4252
AF Civilian Personnel Management Center	Randolph AFB, TX
Mr Pasquale L. Schitulli	DSN 225-2141

DCS / Plans & Operations

Lt Gen Michael A. Nelson		AF/XO	4E1032	79991
Dir Operations	**Maj Gen Ervin**	AF/XOO	4E1046	59067
Dir Plans	**Maj Gen Estes**	AF/XOX	4E1032	55833
Dir Operational Requirements	**Maj Gen Ralston**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Kelly**	AF/XOW	BC913	47410

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Leonard L. Wallis	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col George L. Frederick, Jr.	DSN 576-3265
Air Force Flight Standards Agency	Cafritz Bldg, Arlington, VA
Col John T. Loughran	DSN 223-7832
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John D. Graham	DSN 345-8241

DCS / Logistics

Lt Gen Trevor A. Hammond		AF/LG	4E260	53153
Dir Maintenance	**Brig Gen Douglass**	AF/LGM	4E278	54900
Dir Supply	**Maj Gen Hopp**	AF/LGS	4E260	72822
Dir Transportation	**Brig Gen Barnhill**	AF/LGT	4B285	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

DCS / Command, Control, Communications, & Computers

Lt Gen Robert H. Ludwig		AF/SC	5B477	56324
Dir C4 Resources	**Mr Gilligan**	AF/SCP	5B478	52906
Dir C4 Mission Systems	**Col Kelley**	AF/SCM	5B525	70477
Dir C4 Plans & Policy	**Brig Gen Bohn**	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col William B. Rankin	DSN 227-4264
Air Force Communications Command	Scott AFB, IL
Maj Gen John S. Fairfield	DSN 576-2571
Air Force Frequency Management Agency	Washington, DC
Lt Col William A. Belote	DSN 335-1807

ACS / Intelligence

Maj Gen Richard J. O'Lear		AF/IN	4A932	55613
Dir Plans & Requirements	**Brig Gen Minihan**	AF/INX	4A932	57888
Dir Resource Management	**Col Ebron**	AF/INR	4B137	74923

Field Operating Agency

Air Force Intelligence Support Agency	Ft Belvoir, VA
Col Storm C. Rhode III	DSN 656-5406

Civil Engineer

Mr Gary S. Flora		AF/CE	5D422	79221
Deputy	(2)**Brig Gen McCarthy**	AF/CE	5D426	77366
Associate	**Col Stewart** (acting)	AF/CE	5D426	77366
Dir Military Construction	**Col Pearce**	AF/CEC	5D479	77799
Dir Housing & Services	**Col Goode**	AF/CEH	5D423	50236
Dir Operations & Maintenance	**Col McDermott**	AF/CEO	5D362	51003
Dir Plans & Programs	**Col Robbins**	AF/CEP	5D376	70467
Dir Environmental Quality	**Col Walsh**	AF/CEV	Bolling AFB	DSN 297-4178

Field Operating Agency

Air Force Civil Engineering Support Agency	Tyndall AFB,FL
Col Marshall W. Nay, Jr.	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr J. B. Cole	DSN 240-2100

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
Ch Programs	**Col Spracher**	AF/SEC	5E161	44972
Ch Plans & Policy	**Col Parlatore**	AF/SEP	5E161	43908

Field Operating Agency

Air Force Safety Agency	Norton AFB, CA
Col Charles W. Parker	DSN 876-2302

Chief of Security Police

(3)**Col Stephen C. Mannell**		AF/SP	5D285	48641
Ch Information Security	**Mr White**	AF/SPI	5D285	48641
Ch Policy	**Col Swander**	AF/SPO	5D285	48641
Ch Plans & Programs	**Col Jones**	AF/SPX	5D285	48641

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Fredric L. Miller	DSN 246-0111

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Mr. Warren A. Trest (acting)	DSN 493-5342
Center for Air Force History	Bolling AFB, DC
Mr Jacob Neufeld	DSN 297-5764

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Dr George R. Abrahamson	AF/ST	4E320	77842

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Maj Gen John J. Closner III		AF/RE	5C916	59225
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Ch Command Surgeon	**Col McNish**	AF/REM	5D323	33657
Ch Ops, Readiness and Plans	**Col Samples**	AF/REO	5D466	70273
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Ch Requirements	**Col Bryan**	AF/RER	5D464	77788
Dir Programs and Resources	**Col Sibley**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen John J. Closner III	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

Lt Gen John B. Conaway		NGB/CC	2E394	72430
Dir Air National Guard	**Maj Gen Killey**	NGB/CF	2E378	34750

Field Operating Agency

ANG Support Center	Andrews AFB, MD
Col Larry K. Arnold	DSN 858-8001

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Dr Harold W. Sorenson		AF/SB	5D982	74811
Lt Gen John E. Jaquish,Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Spooner**	AF/SB	5D982	74811

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Maj Gen James M. Hurley		AF/MO	5C535	78170
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Ch Manpower Plans	**Col Koontz**	AF/MOX	5C519	74935
Ch TQM	**Col Klovstad**	AF/MOQ	5C487	72816
Ch DMR	**Col Hollrah**	AF/MOQ	5C540	54013

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col James S. Seevers	DSN 487-5150

Judge Advocate General

Maj Gen David C. Morehouse		AF/JA	4E112	45732
Deputy	**Brig Gen Sklute**	AF/JA	4E112	45733
Ch General Law	**Mr Hopson**	AF/JAG	5E409	44075
Ch International Operations Law	**Col Bridge**	AF/JAI	5C340	50045
Ch Professional Development	**Col Swanson**	AF/JAX	5E313	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Fredolin W. Kuhn	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf,USAF Retired		AF/TE	4E995	74774
Deputy	**Mr Jones**	AF/TE	4D866	55619
Ch Policy & Programs	**Col Manclark**	AF/TEP	BF915A	50900
Ch Resources	**Col Foster**	AF/TER	4D866	71165

Programs & Evaluation

Brig Gen Ralph E. Eberhart		AF/PE	4E315	72405
Deputy Dir Manpower	**Col Bainton**	AF/PEM	5C465	52418
Ch Systems	**Lt Col Bateman**	AF/PED	5C231	55925
Ch Forces	**Col Thorius**	AF/PEF	4C152	48470
Ch Program Integration	**Col Knowles**	AF/PEI	4C165	41655
Ch Logistics & Support	**Col Kohler**	AF/PES	4C150	50675

Field Operating Agency

Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas A. Cardwell III	DSN 225-5798

Surgeon General*

Lt Gen Alexander M. Sloan		AF/SG	DSN 297-4343
Dir of Medical Support	**Brig Gen Bellisario**	AF/SGA	DSN 297-4351
Dir Biomedical Sciences	**Col Davis**	AF/SGB	DSN 297-1177
Dir Dental Services	**Maj Gen Butz**	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	**Maj Gen Buelke**	AF/SGH	DSN 297-5050
Dir Medical Inquiries & Information	**Lt Col Sutterer**	AF/SGI	DSN 297-5046
Dir Nursing Services	**Brig Gen Turner**	AF/SGN	DSN 297-5074
Dir Medical Operations	**Brig Gen Gleason**	AF/SGP	DSN 297-1849
Dir Medical Studies & Evaluation	**Col Seitz**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Health Care Support Agency	Brooks AFB, TX
Col Alphonso J. Obuchowski, Jr.	DSN 240-3855

Chief of Chaplains*

(2)**Brig Gen Donald J. Harlin**		AF/HC	DSN 297-4577
Deputy	**Col Thomas**	AF/HC	DSN 297-4599
Ch Personnel & Materiel	**Col Pelesh**	AF/HCP	DSN 297-1482
Ch Plans & Programs	**Col Dendinger**	AF/HCX	DSN 297-1489

Morale, Welfare, Recreation & Services

Brig Gen Normand G. Lezy		AF/MW	Arlington, VA DSN 286-3935 Crystal City
Deputy	**Mr Myers**	AF/MW	Arlington, VA DSN 286-3935 Crystal City
Ch Resources	**Lt Col Kipp**	AF/MWF	Arlington, VA DSN 286-3935 Crystal City
Ch Force Management	**Lt Col Kennedy**	AF/MWM	5D400 70720
Ch Programs	**Mr Jurney**	AF/MWP	Arlington, VA DSN 286-3935 Crystal City
Ch Plans and Evaluation	**Lt Col Collins**	AF/MWX	Arlington, VA DSN 286-3935 Crystal City

Field Operating Agency

Air Force Morale, Welfare and Recreation Agency	Randolph AFB, TX
Col David F. Honeycutt	DSN 487-6207

DISTRIBUTION: F
(1) LT GEN NOMINEE
(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
(4) COLONEL SELECTEE
(5) EFFECTIVE UPON CONFIRMATION

* BOLLING AFB

● CHANGE FROM PREVIOUS ISSUE

1 April 1992
OPR: AFDW/XP (Supersedes 1 March 1992)
Headquarters USAF Organization Chart
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HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Donald B. Rice			4E871	77376
Special Asst, External Affairs	**Mr Gifford**	SAF/OSE	4D956	38525
Secretary's Staff Group	**Col Hayden**	SAF/OSX	4D865	51323

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	79249

Under Secretary of the Air Force

Honorable Anne N. Foreman			4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Asst Deputy	**[5]Brig Gen Huber**	SAF/IA	4E334	57261
Dir Plans & Programs	**Col Morrow**	SAF/IAP	5A334	70977
Dir Regional Programs	**Col Terrez**	SAF/IAR	5A334	70977
Dir of Disclosure	**Col Shackson**	SAF/IAD	4C1064	52939

ASAF / Financial Management & Comptroller

Honorable Michael B. Donley		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Swarts**	SAF/FMB	4D131	51875
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington, VA
Col Ronald S. Bowen	DSN 286-5837

ASAF / Space

Honorable Martin C. Faga		SAF/SN	4E998	35996
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Dir Space Systems	**Brig Gen Walker**	SAF/SS	4C1052	78675
Asst for Plans & Assessments	**Lt Col Shaw**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Mervosh**	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable G. Kim Wincup		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Jaquish**	SAF/AQ	4E964	76363
Deputy Assistant	**Mr Rak**	SAF/AQ	4E969	48000
DAS Contracting	**Brig Gen Drewes**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Logistics	**Mr Mosemann**	SAF/AQK	4E128	73624
DAS Management Policy & Program Integration	**[5]Brig Gen Condon**	SAF/AQX	4E969	79494
Asst DAS Staff Support & Analysis	**Dr Gold** (acting)	SAF/AQA	4D977	45260
Dir Electronic & Special Programs	**Col McMahan**	SAF/AQL	5D156	51256
Dir Tactical Programs	**[5]Brig Gen Myers**	SAF/AQP	4E312	52147
Dir Strategic, SOF & Airlift Programs	**Maj Gen Carnana**	SAF/AQQ	4E342	53020
Dir Space Programs	**Maj Gen Hard**	SAF/AQS	4D330	51904
Dir Science & Technology	**[5]Brig Gen Condon** (acting)	SAF/AQT	BD944	59826

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Honorable Ann C. Petersen		SAF/GC	4E856	70941
Deputy	**Mr Nordquist**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal	**Mr Willson**	SAF/GCA	4C941	54975
Asst GC for International Matters & Civil Aviation	**Mr Allen**	SAF/GCI	4C921	55067
Asst GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C941	55663
Asst GC for Installations & Environmental Law	**Mr Baur** (acting)	SAF/GCN	4C921	54691
Asst GC for Procurement	**Mr Janecek**	SAF/GCP	4D980	73900
Asst GC for Contract Responsibility	**Vacant**	SAF/GCR		

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable J. Gary Cooper		SAF/MI	4E1020	72302
Principal DAS	**Ms Miller**	SAF/MI	4E1020	76300
DAS Installations	**Mr Boatright**	SAF/MII	4C940	53592
DAS Force Support & Personnel	**Mr Norton**	SAF/MIM	4C948	44751
DAS Environmental Safety & Occupational Health	**Mr Vest**	SAF/MIQ	4C916	79297
DAS Reserve Affairs	**Mr Reardon**	SAF/MIR	5C938	76375
Deputy for Equal Opportunity	**Ms Alcala**	SAF/MIE	Arlington, Va (Crystal City)	DSN 286-6992

Field Operating Agency

Air Force Review Boards Agency	Arlington, VA(Crystal City)
Mr Joe G. Lineberger	DSN 222-7571
Air Force Real Estate Agency	Bolling AFB, DC
Mr Anthony R. Jonkers	DSN 297-4275
Air Force Base Disposal Agency	Cafritz Bldg, Arlington, VA
Col Cannan (acting)	DSN 224-9686

Administrative Assistant

Mr Robert J. McCormick		SAF/AA	4D881	59492
Deputy	**Mr Davidson**	SAF/AA	4D881	56309
Deputy for Security & Investigative Programs	**Col Weaver**	SAF/AAZ	5D972	32013
Dir Information Management	**Col Pardini**	SAF/AAI	4D934	74191
Ch Military Personnel	**Lt Col Linn**	SAF/AAP	4C878	49363
Ch Plans, Programs & Budget	**Col Joubert**	SAF/AAX	5D1021	38679

Public Affairs

Maj Gen Jay W. Kelley		SAF/PA	4D922	76061
Deputy	**Col Greer**	SAF/PA	4D922	73329
Ch Community Relations	**Vacant**	SAF/PAC	4A120	74008
Ch National Affairs	**Col McGuire**	SAF/PAN	4A120	41325
Ch Resources	**Col Martin**	SAF/PAR	5C941	76701
Ch Office/Security Review	**Ms Forte**(acting)	SAF/PAS	5D227	73222
Ch Media Relations	**Col Kennett**	SAF/PAM	5C879	55554

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col William H. Johnson, Jr.	DSN 945-6161

Legislative Liaison

Maj Gen Paul E. Stein		SAF/LL	4D927	78153
Deputy	**[5]Col Grime**	SAF/LL	4D927	52650
Associate	**Col Tapp**	SAF/LL	4D927	74142
Ch Air Operations	**Col Togel**	SAF/LLO	5D943	71500
Ch Programs & Legislation	**Col Emerson**	SAF/LLP	5D925	75322
Ch Weapons Systems Liaison	**Col Newell**	SAF/LLW	5D926	76711
Ch House Liaison	**Col Jaszczak**	SAF/LLH	Rayburn Bldg	DSN 335-1676
Ch Senate Liaison	**Col Wise**	SAF/LLS	Russell Bldg	DSN 335-1693

Auditor General

Mr John W. Boddie	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr John W. Boddie	DSN 224-5626

Inspector General

Lt Gen Eugene H. Fischer		SAF/IG	4E1076	76733
Deputy	**Brig Gen Rhoden**	SAF/IG	4E1076	74351
Dir Inspections	**Brig Gen Norwood**	SAF/IGI	5D273	75119
Ch Inquiries	**Col Thompson**	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	**Col Murphy**(Reserve)	SAF/IGR	5B263	70066
	[4]Lt Col Stevens(ANG)	SAF/IGR	5B263	70066
Dir Criminal Investigation & Counterintelligence	**Col Hoffmann**	SAF/IGV	5D286	71955
Dir Resources	**Col Thomson**	SAF/IGX	5D286	53726

Field Operating Agency

Air Force Inspection Agency	Norton AFB, CA
Maj Gen Alexander K. Davidson	DSN 876-2604
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Francis R. Dillon	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Michael P. C. Carns**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Thomas G. McInerney**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Foglesong**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Pfingston**	AF/CMS	4B948	50498

Air Force Executive Review Secretariat

Col Fox	AF/CVS	5D1036	70195

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Personnel Programs	**Brig Gen Heflebower**	AF/DPP	4E188	56765
Dir Personnel Plans	**Brig Gen Robertson**	AF/DPX	4E178	75221
Dir Civilian Personnel	**Mr Schittulli**	AF/DPC	4E228	52141

Field Operating Agency

AF Military Personnel Center	Randolph AFB, TX
[5]Brig Gen Michael D. McGinty	DSN 487-4252
AF Civilian Personnel Management Center	Randolph AFB, TX
Mr Pasquale L. Schittulli	DSN 225-2141

DCS / Plans & Operations

Lt Gen Buster C. Glosson		AF/XO	4E1032	79991
Dir Operations	**Maj Gen Ervin**	AF/XOC	4E1046	59067
Dir Plans	**Maj Gen Estes**	AF/XOX	4E1032	55833
Dir Operational Requirements	**Maj Gen Henry**	AF/XOF	4E1021	53018
Dir Weather	**Brig Gen Kelly**	AF/XOV	BC913	47410

Field Operating Agency

Air Force Combat Operations Staff	Pntagon, Arlington, VA
Col Leonard L. Walls	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col George L. Frederick, Jr.	DSN 576-3265
Air Force Flight Standards Agency	Pntagon, Arlington, VA
Col John T. Loughran	DSN 223-7832
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John D. Graham	DSN 345-8241

DCS / Logistics

Lt Gen Trevor A. Hammond		AF/LG	4E260	53153
Dir Maintenance	**Brig Gen Douglass**	AF/LGM	4E278	54900
Dir Supply	**Maj Gen Hopp**	AF/LGS	4E260	72822
Dir Transportation	**Brig Gen Barnhill**	AF/LGT	4B285	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

DCS / Command, Control, Communications, & Computers

Maj Gen Carl G. O'Berry		AF/SC	5B477	56324
Dir C4 Resources	**Mr Gilligan**	AF/SCP	5B478	52906
Dir C4 Mission Systems	**Col Nickel**	AF/SCM	5B525	70477
Dir C4 Plans & Policy	**Brig Gen Bohn**	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col William B. Rankin	DSN 227-4264
Air Force Communications Command	Scott AFB, IL
Maj Gen John S. Fairfield	DSN 576-2571
Air Force Frequency Management Agency	Washington, DC
Lt Col William A. Belote	DSN 335-1807

ACS / Intelligence

Maj Gen Richard J. O'Lear		AF/IN	4A932	55613
Dir Plans & Requirements	**Brig Gen Minihan**	AF/INX	4A932	57888
Dir Resource Management	**Col Ebron**	AF/INR	4B137	74923

Field Operating Agency

Air Force Intelligence Support Agency	Ft Belvoir, VA
Col Storm C. Rhode III	DSN 345-8217

Civil Engineer

Mr Gary S. Flora		AF/CE	5D422	79221
Deputy	**[5]Brig Gen McCarthy**	AF/CE	5D426	77366
Associate	**Col Stewart** (acting)	AF/CE	5D426	77366
Dir Military Construction	**Col Pearce**	AF/CEC	5D479	77799
Dir Housing & Services	**Col Goode**	AF/CEH	5D423	50236
Dir Operations & Maintenance	**Col Scott**	AF/CEO	5D382	51003
Dir Plans & Programs	**Col Robbins**	AF/CEP	5D376	70467
Dir Environmental Quality	**Col Walsh**	AF/CEV	Bolling AFB	DSN 297-4178

Field Operating Agency

Air Force Civil Engineering Support Agency	Tyndall AFB,FL
Col Marshall W. Nay, Jr.	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr J. B. Cole	DSN 240-2100

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
• Ch Ground Safety & Nuclear Surety	**Col Sprecher**	AF/SEC	5E161	44972
• Ch Flight & Munitions Safety	**Col Parlatore**	AF/SEP	5E161	43908

Field Operating Agency

Air Force Safety Agency	Norton AFB, CA
Col Charles W. Parker	DSN 876-2302

Chief of Security Police

Brig Gen Stephen C. Mannell		AF/SP	BD913	39005
Ch Information Security	**Mr White**	AF/SPI	5D285	48641
Ch Policy	**Col Tucker**	AF/SPO	5D285	48641
Ch Plans & Programs	**Col Larkins**	AF/SPX	5D285	48641

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Dennis G. Prescott	DSN 246-0111

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Center for Air Force History	Bolling AFB, DC
Mr Jacob Neufeld	DSN 297-5764

Chief Scientist

Dr George R. Abrahamson	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	**Brig Gen Whaley**	AF/RE	5C916	47307
Dir Comptroller	**Mr Gracie**	AF/REC	5D242	71060
Ch Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Col McNish**	AF/REM	5D323	33657
Ch Ops, Readiness and Plans	**Col Samples**	AF/REO	5D466	70273
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Ch Requirements	**Col Bryan**	AF/RER	5D464	77788
Dir Programs and Resources	**Col Sibley**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen John J. Closner III	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

Lt Gen John B. Conaway		NGB/CC	2E394	72430
Dir Air National Guard	**Maj Gen Killey**	NGB/CF	2E378	34750

Field Operating Agency

• ANG Readiness Center	Andrews AFB, MD
Col Larry K. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr Harold W. Sorenson		AF/SB	5D982	74811
Lt Gen John E. Jaquish, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Spooner**	AF/SB	5D982	74811

Manpower & Organization

[5]Brig Gen Glenn A. Profitt II		AF/MO	5C535	78170
Ch Organization	**Col Drakulich**	AF/MOO	5C529	78173
Ch Manpower Requirements	**Col Dibrell**	AF/MOR	5C530	34154
Ch Manpower Plans	**Col Koontz**	AF/MOX	5C519	74935
• Ch Quality Air Force	**Col Heger**	AF/MOQ	5C497	72816
Ch DMR	**Col Hollrah**	AF/MOO	5C540	54013

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col James S. Seevers	DSN 487-5150

Judge Advocate General

Maj Gen David C. Morehouse		AF/JA	4E112	45732
Deputy	**Brig Gen Sklute**	AF/JA	4E112	45733
Ch General Law	**Mr Hoppson**	AF/JAG	5E409	44075
Ch International Operations Law	**Col Bridge**	AF/JAI	5C340	50045
Ch Professional Development	**Col Swanson**	AF/JAX	5E313	43021

Field Operating Agenr

Air Force Legal Services Agency	Bolling AFB, DC
Col Bryan G. Hawley	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Mr Jones**	AF/TE	4D866	55619
Ch Policy & Programs	**Col Manclark**	AF/TEP	BF915A	50900
Ch Resources	**Col Foster**	AF/TER	4D866	71165

Programs & Evaluation

Brig Gen Ralph E. Eberhart		AF/PE	4E315	72405
Ch Systems	**Lt Col Batemen**	AF/PED	5C231	55925
Ch Forces	**Col Thorlaos**	AF/PEF	4C152	48470
Ch Program Integration	**Col Knowles**	AF/PEI	4C165	41655
• Ch Manpower Resources	**Col Pryor**	AF/PEM	5C468	51963
• Ch Manpower Programming	**Col Corsi**	AF/PEP	5C465	52418
Ch Logistics & Support	**Col Kohler**	AF/PES	4C150	50675

Field Operating Agency

Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas A. Cardwell III	DSN 225-5798

Surgeon General*

Lt Gen Alexander M. Sloan		AF/SG	DSN 297-4343
Dir of Medical Support	**Brig Gen Bellisario**	AF/SGA	DSN 297-4351
Dir Biomedical Sciences	**Col Davis**	AF/SGB	DSN 297-1177
Dir Dental Services	**Maj Gen Butz**	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	**Maj Gen Buethe**	AF/SGH	DSN 297-5050
Dir Nursing Services	**Brig Gen Turner**	AF/SGN	DSN 297-5074
Dir Medical Studies & Evaluation	**Col Seitz**	AF/SGR	DSN 297-0090

Field Operating Agency

• Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3855
• Air Force Medical Operations Agency	Bolling AFB, TX
Brig Gen Paul D. Gleason	DSN 297-1849

Chief of Chaplains*

Maj Gen Donald J. Harlin		AF/HC	DSN 297-4577
Deputy	**Col Thomas**	AF/HC	DSN 297-4599
Ch Personnel & Materiel	**Col Polesh**	AF/HCP	DSN 297-1482
Ch Plans & Programs	**Col Dendinger**	AF/HCX	DSN 297-1489

Morale, Welfare, Recreation & Services

Brig Gen Normand G. Lezy		AF/MW	Arlington, VA DSN 286-3935 Crystal City
Deputy	**Mr Myers**	AF/MW	Arlington, VA DSN 286-3935 Crystal City
Ch Resources	**Lt Col Kipp**	AF/MWF	Arlington, VA DSN 286-3935 Crystal City
Ch Force Management	**Lt Col Kennedy**	AF/MWM	5D400 70720
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Field Operating Agency

Air Force Morale, Welfare and Recreation Agency	Randolph AFB, TX
Col David F. Honeycutt	DSN 487-6207

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Mr Anthony J. DeLuca	SAF/SB	5E271	74126

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Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Asst Deputy	Brig Gen Hurd	SAF/IA	4E334	57261
• Ch CE/Eurasia	Col Paine	SAF/IAC	3A1062	39454
• Ch Europe	Col Kinser	SAF/IAE	5B337	70767
• Ch Americas	Col Graves	SAF/IAL	5A332	78220
• Ch Saudi/Mideast/Africa	Col Edwards	SAF/IAM	5D527	52072
• Ch Pacific	Col Horrigan	SAF/IAP	5B284	71641
• Ch Plans	Lt Col MacDonald	SFA/IAX	5D518	38555
• Ch Programs	Col Boggan	SAF/IAY	5B332	55180
• Ch Activities	Lt Col Farris	SAF/IAZ	3A1062	55512

ASAF / Financial Management & Comptroller

Honorable Michael B. Donley		SAF/FM	4E984	36457
Principal DAS	Mr Beach	SAF/FM	4E984	74464
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Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington,VA
Col Ronald P. Daigler	DSN 286-5837

ASAF / Space

Honorable Martin C. Faga		SAF/SN	4E998	35996
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Asst for Space Policy	Col Middleton	SAF/SXP	4D939	52317

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Dir Strategic, SOF & Airlift Programs	Maj Gen Caruana	SAF/AQQ	4E342	53020
Dir Space Programs	Maj Gen Hard	SAF/AQS	4D330	51904
Dir Science & Technology	Mr Campbell	SAF/AQT	BD944	59826

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

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• Asst GC for Acquisition	Mr Janecek	SAF/GCQ	4D980	73900
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DAS Environmental Safety & Occupational Health	Mr Vest	SAF/MIQ	4C916	79297
DAS Reserve Affairs	Mr Reardon	SAF/MIR	5C938	76375
Deputy for Equal Opportunity	Ms Alcala	SAF/MIE	Arlington, Va (Crystal City)	DSN 286-6992

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Col David M. Cannan	DSN 224-9686

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Ch Plans, Programs & Budget	Col Joubert	SAF/AAX	5D858	79057

Public Affairs

Maj Gen Jay W. Kelley		SAF/PA	4D922	76061
Deputy	Col Greer	SAF/PA	4D922	73329
Ch Community Relations	Mr Werner	SAF/PAC	4A120	74008
Ch National Affairs	Col McGuire	SAF/PAN	4A120	41325
Ch Resources	Col Giammo	SAF/PAR	5C941	76701
Ch Office/Security Review	Ms Forte(acting)	SAF/PAS	5D227	73222
Ch Media Relations	Col Kennett	SAF/PAM	5C879	55554

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col William H. Johnson, Jr.	DSN 945-6161

Legislative Liaison

Maj Gen Paul E. Stein		SAF/LL	4D927	78153
Deputy	Brig Gen Grimm	SAF/LL	4D927	52650
Associate	Col Tapp	SAF/LL	4D927	74142
Ch Air Operations	Col Togel	SAF/LLO	5D943	71500
Ch Programs & Legislation	Col Emerson	SAF/LLP	5D925	75322
Ch Weapons Systems Liaison	Lt Col Evans	SAF/LLW	5D926	76711
Ch House Liaison	Col Jaszczak	SAF/LLH	Rayburn Bldg	DSN 335-1676
Ch Senate Liaison	Col Cook	SAF/LLS	Russell Bldg	DSN 335-1693

Auditor General

Mr John W. Boddie		SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr John W. Boddie	DSN 224-5626

Inspector General

Lt Gen Eugene H. Fischer		SAF/IG	4E1076	76733
Deputy	Brig Gen Norwood	SAF/IG	4E1076	74351
Dir Inspections	Col Morrison	SAF/IGI	4E1078	75119
Ch Inquiries	Col Malandrino	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	Col Murphy(Reserve)	SAF/IGR	5D312	70066
	(4)Lt Col Stevens(ANG)	SAF/IGR	5D312	70066
Dir Criminal Investigation & Counterintelligence	Col Hoffmann	SAF/IGV	4E1075	71955
Dir Resources	(4)Lt Col Ceroni	SAF/IGX	5D286	53726

Field Operating Agency

Air Force Inspection Agency	Norton AFB, CA
Maj Gen Alexander K. Davidson	DSN 876-2604
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Francis R. Dillon	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	Gen Michael P. C. Carns	AF/CV	4E936	57911
Asst Vice Chief of Staff	Lt Gen Thomas G. Mcinerney	AF/CVA	4E944	57913
CSAF Operations Group	Col Foglesong	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	CMSAF Plingston	AF/CMS	4B948	50498

Air Force Executive Review Secretariat

Col Fox	AF/CVS	5D1036	70195

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Personnel Programs	Brig Gen Hellebower	AF/DPP	4E188	56765
Dir Personnel Plans	Brig Gen Robertson	AF/DPX	4E178	75221
Dir Civilian Personnel	Mr Schittulli	AF/DPC	4E228	52141

Field Operating Agency

AF Military Personnel Center	Randolph AFB, TX
(2)Brig Gen Michael D. McGinty	DSN 487-4252
AF Civilian Personnel Management Center	Randolph AFB, TX
Mr Pasquale L. Schittulli	DSN 225-2141

DCS / Plans & Operations

Lt Gen Buster C. Glosson		AF/XO	4D1048	79991
• Dir Forces	Maj Gen Ervin	AF/XOF	4E1046	39244
Dir Operations	Brig Gen Hornburg	AF/XOO	4D1048	59067
Dir Plans	Maj Gen Lorber	AF/XOX	4E1032	55833
Dir Operational Requirements	Maj Gen Henry	AF/XOR	4E1021	53018
Dir Weather	Brig Gen Kelly	AF/XOW	BC913	47410

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Leonard L. Walls	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col George L. Frederick, Jr.	DSN 576-3265
Air Force Flight Standards Agency	Pentagon, Arlington, VA
Col John T. Loughran	DSN 223-7832
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John D. Graham	DSN 345-8241

DCS / Logistics

Lt Gen Trevor A. Hammond		AF/LG	4E260	53153
Dir Maintenance	Brig Gen Douglass	AF/LGM	4E278	54900
Dir Supply	Maj Gen Nowark	AF/LGS	4E260	72822
Dir Transportation	Maj Gen Hinkal	AF/LGT	4B285	74206
Dir Concepts & Integration	Mr DelVecchio	AF/LGX	4B283	78198

Field Operating Agency

• Air Force Logistics Management Agency	Gunter Annex, AL
Col Russell G. Stafford	DSN 596-4511

DCS / Command, Control, Communications, & Computers

Maj Gen Carl G. O'Berry		AF/SC	5B477	56324
Dir C4 Resources	Mr Gilligan	AF/SCP	5B478	52906
Dir C4 Mission Systems	Col Nickel	AF/SCM	5B525	70478
Dir C4 Plans & Policy	Brig Gen Bohn	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
Air Force Communications Command	Scott AFB, IL
Maj Gen John S. Fairfield	DSN 576-2571
Air Force Frequency Management Agency	Washington, DC
Lt Col William A. Belote	DSN 335-1807

ACS / Intelligence

Maj Gen Richard J. O'Lear		AF/IN	4A932	55613
Dir Plans & Requirements	Brig Gen Minihan	AF/INX	4A932	57888
Dir Resource Management	Col L'Heureux	AF/INR	4B137	42087

Field Operating Agency

Air Force Intelligence Support Agency	Ft Belvoir, VA
Col Thomas A. Stevenson	DSN 656-5406

Civil Engineer

Mr Gary S. Flora		AF/CE	5D422	79221
Deputy	Brig Gen McCarthy	AF/CE	5D426	77366
Associate	Col Stewart (acting)	AF/CE	5D426	77366
Dir Military Construction	Col Rothenberg	AF/CEC	5D479	77799
Dir Housing & Services	Col Bartel	AF/CEH	5D423	50236
Dir Operations & Maintenance	Col McDermott	AF/CEO	5D362	51003
Dir Plans & Programs	Col Robbins	AF/CEP	5D376	70467
Dir Environmental Quality	Col Walsh	AF/CEV	Bolling AFB	DSN 297-4178

Field Operating Agency

Air Force Civil Engineering Support Agency	Tyndall AFB,FL
Col Marshall W. Nay, Jr.	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr J. B. Cole	DSN 240-2100

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
Ch Ground Safety & Nuclear Surety	Col Sprecher	AF/SEC	5E161	44972
Ch Flight & Munitions Safety	Col May	AF/SEP	5E161	43908

Field Operating Agency

Air Force Safety Agency	Norton AFB, CA
Col Charles W. Parker	DSN 876-2302

Chief of Security Police

Brig Gen Stephen C. Mannell		AF/SP	BC917	39005
Ch Information Security	Mr White	AF/SPI	5D285	48641
Ch Policy	Col Tucker	AF/SPO	5D285	48641
Ch Plans & Programs	Col Larkins	AF/SPX	5D285	48641

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Dennis G. Prescott	DSN 246-0111

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Center for Air Force History	Bolling AFB, DC
Mr Jacob Neufeld	DSN 297-5764

Chief Scientist

Dr George R. Abrahamson	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	Brig Gen Whaley	AF/RE	5C916	47307
Dir Comptroller	Mr Gracie	AF/REC	5D242	71060
Ch Public Affairs	Col Hessenflow	AF/REL	5C915	71761
Ch Command Surgeon	Col McNish	AF/REM	5D323	33657
• Dir Ops and Requirements	Col Byran	AF/REO	5D464	77788
Dir Personnel	Col Keenan	AF/REP	BF655	54116
Dir Programs and Resources	Col McLoughlin	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen John J. Closner III	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

Lt Gen John B. Conaway		NGB/CC	2E394	72430
Dir Air National Guard	Maj Gen Killey	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Col Larry K. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr Harold W. Sorenson		AF/SB	5D982	74811
Lt Gen John E. Jaquish, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	Col Spooner	AF/SB	5D982	74811

Manpower & Organization

Maj Gen Glenn A. Profitt II		AF/MO	5C535	78170
Ch Organization	Col Fagan	AF/MOO	5C529	78173
Ch Manpower Requirements	Col Koontz	AF/MOR	5C530	34154
Ch Manpower Plans	Lt Col Theobold	AF/MOX	5C519	74935
Quality Air Force/DMR				
Ch Quality Air Force	Col Hager	AF/MOQ	5C487	72816
Ch DMR	Col Hollrah	AF/MOQ	5C540	54013

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell,Jr	DSN 487-5150

Judge Advocate General

Maj Gen David C. Morehouse		AF/JA	4E112	45732
Deputy	Brig Gen Sklute	AF/JA	4E112	45733
Ch General Law	Mr Hopson	AF/JAG	5E409	44075
Ch International Operations Law	Col Bridge	AF/JAI	5C340	50045
Ch Professional Development	Col Swanson	AF/JAX	5E313	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Bryan G. Hawley	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	Mr Jones	AF/TE	4D866	55619
Ch Policy & Programs	Col Manclark	AF/TEP	BF915A	50900
Ch Resources	Col Michalke	AF/TER	4D866	71165

Programs & Evaluation

Brig Gen Ralph E. Eberhart		AF/PE	4E315	72405
Ch Systems	Col Skorupa	AF/PED	5C231	77518
Ch Forces	Col O'Beirne	AF/PEF	4C152	48470
Ch Program Integration	Lt Col Sessoms	AF/PEI	4C165	41655
Ch Manpower Resources	Col Pryor	AF/PEM	5C468	51963
Ch Manpower Programming	Col Corsi	AF/PEP	5C465	56790
Ch Logistics & Support	Col May	AF/PES	4C150	50675

Field Operating Agency

Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas A. Cardwell III	DSN 225-9046

Surgeon General*

Lt Gen Alexander M. Sloan	AF/SG	DSN 297-4343
Dir of Medical Support	Brig Gen Bellisario	AF/SGA	DSN 297-4351
Dir Biomedical Sciences	Col Davis	AF/SGB	DSN 297-1177
Dir Dental Services	Maj Gen Butz	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	Maj Gen Buethe	AF/SGH	DSN 297-5050
Dir Nursing Services	Brig Gen Turner	AF/SGN	DSN 297-5074
Dir Medical Studies & Evaluation	Col Seitz	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, TX
Brig Gen Paul D. Gleason	DSN 297-1849

Chief of Chaplains*

Maj Gen Donald J. Harlin	AF/HC	DSN 297-4577
Deputy	Col Thomas	AF/HC	DSN 297-4599
Ch Personnel & Materiel	Col Palesh	AF/HCP	DSN 297-1482
Ch Plans & Programs	Col Dendinger	AF/HCX	DSN 297-1489

Morale, Welfare, Recreation & Services

Brig Gen Normand G. Lezy	AF/MW	Arlington, VA	DSN 286-3935
Deputy	Mr Myers	AF/MW	Crystal City Arlington, VA	DSN 286-3935
Ch Resources	Lt Col Bradham	AF/MWF	Crystal City Arlington, VA	DSN 286-3935
Ch Force Management	Mr Jurney	AF/MWM	Crystal City 5D400	70720
Ch Programs	Lt Col Kennedy	AF/MWP	Arlington, VA	DSN 286-3935
Ch Plans and Evaluation	Lt Col Larry	AF/MWX	Crystal City Arlington, VA	DSN 286-3935

Field Operating Agency

• Air Force Morale, Welfare, Recreation & Services Agency	Randolph AFB, TX
Col David F. Honeycutt	DSN 487-6207

DISTRIBUTION: F
(1) LT GEN NOMINEE
(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
(4) COLONEL SELECTEE
(5) EFFECTIVE UPON CONFIRMATION

* BOLLING AFB

• CHANGE FROM PREVIOUS ISSUE

1 October 1992
OPR: AFDW/XP (Supersedes 1 July 1992)
Headquarters USAF Organization Chart
AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Donald B. Rice			4E871	77376
Office of External Affairs	**Mr Gifford**	SAF/OSE	4D956	38525
Secretary's Staff Group	**Col Hayden**	SAF/OSX	4D865	51323

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	74126

Under Secretary of the Air Force

Honorable Anne N. Foreman	4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Asst Deputy	**Brig Gen Hurd**	SAF/IA	4E334	57261
Ch CE/Eurasia	**Col Paine**	SAF/IAC	3A1062	39454
Ch Europe	**Col Kinser**	SAF/IAE	5B337	70767
Ch Americas	**Col Graves**	SAF/IAL	5A332	78220
Ch Saudi/Mideast/Africa	**Col Edwards**	SAF/IAM	5D527	52072
Ch Pacific	**Col Harrigan**	SAF/IAP	5B284	71641
Ch Plans	**Lt Col Weise**	SAF/IAX	5D518	38555
Ch Programs	**Col Boggan**	SAF/IAY	5B332	55180
Ch Activities	**Lt Col Farris**	SAF/IAZ	3A1062	55512

ASAF / Financial Management & Comptroller

Honorable Michael B. Donley		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Swarts**	SAF/FMB	4D131	51875
DAS Plans, Systems & Analysis	**Mr Neibery**	SAF/FMP	5E989	72905
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington, VA
Col Ronald P. Daigler	DSN 286-5837

ASAF / Space

Honorable Martin C. Faga		SAF/SN	4E998	35996
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Dir Space Systems	**Vacant**	SAF/SS	4D1052	78675
Asst for Plans & Assessments	**Lt Col Reed**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Middleton**	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable G. Kim Wincup		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Jaquish**	SAF/AQ	4E964	76363
Deputy Assistant	**Mr Rak**	SAF/AQ	4E969	48000
DAS Contracting	**Brig Gen Drewes**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Logistics	**Mr Mosemann**	SAF/AQK	4E128	73624
DAS Management Policy & Program Integration	**Maj Gen Condon**	SAF/AQX	4E975	79494
Asst DAS Staff Support & Analysis	**Vacant**	SAF/AQA	4D977	45260
Dir Electronic & Special Programs	**Col McMahan**	SAF/AQL	5D230	51256
• Dir Fighter, C2 and Weapons Programs	**Maj Gen Myers**	SAF/AQP	4E312	52147
• Dir Long Range Power Projection, SOF, Airlift & Training Programs	**Maj Gen Caruana**	SAF/AQQ	4E342	53020
Dir Space Programs	**Maj Gen Hard**	SAF/AQS	4D330	51994
Dir Science & Technology	**Mr Campbell**	SAF/AQT	BE939	59826

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Honorable Ann C. Petersen		SAF/GC	4E856	70941
Deputy	**Mr Nordquist**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal	**Mr Willson**	SAF/GCA	4C941	54975
Asst GC for International Matters & Civil Aviation	**Mr Allen**	SAF/GCI	4C921	55067
Asst GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C948	55663
Asst GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Asst GC for Acquisition	**Mr Janocek**	SAF/GCQ	4D980	73900
• Asst GC for Contractor Responsibility	**Vacant**	SAF/GCR	4C941	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable J. Gary Cooper		SAF/MI	4E1020	72302
Principal DAS	**Ms Miller**	SAF/MI	4E1020	76300
DAS Installations	**Mr Boatright**	SAF/MII	4C940	53592
• DAS Force Management & Personnel	**Mr Norton**	SAF/MIM	5E977	44751
DAS Environmental Safety & Occupational Health	**Mr Vest**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Mr Reardon**	SAF/MIR	5C938	76375
Deputy for Equal Opportunity	**Ms Alcala**	SAF/MIE	Arlington, Va (Crystal City)	DSN 286-6992

Field Operating Agency

Air Force Review Boards Agency	Arlington, VA(Crystal City)
Mr Joe G. Lineberger	DSN 222-7571
Air Force Real Estate Agency	Bolling AFB, DC
Mr Anthony R. Jonkers	DSN 297-4275
Air Force Base Disposal Agency	Cafritz Bldg, Arlington, VA
Col David M. Cannan (acting)	DSN 224-9686

Administrative Assistant

Mr Robert J. McCormick		SAF/AA	4D881	59492
Deputy	**Mr Davidson**	SAF/AA	4D881	56309
Deputy for Security & Investigative Programs	**Col Weaver**	SAF/AAZ	5D972	32013
Dir Information Management	**Col Purdial**	SAF/AAI	4D934	74191
Ch Military Personnel	**Lt Col Linn**	SAF/AAP	4C878	49363
Ch Plans, Programs & Budget	**Col Joubert**	SAF/AAX	5D858	79057

Public Affairs

Brig Gen Walter S. Hogle, Jr.		SAF/PA	4D922	76061
Deputy	**Col Greer**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	5C945	74008
Ch National Affairs	**Col McGuire**	SAF/PAN	4A120	41325
Ch Resources	**Col Giamma**	SAF/PAR	5C935	76701
Ch Office/Security Review	**Ms Forte**(acting)	SAF/PAS	5D227	73222
Ch Media Relations	**Col Kennett**	SAF/PAM	5C879	55554

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Ted G. Tilma	DSN 945-6161

Legislative Liaison

Maj Gen Paul E. Stein		SAF/LL	4D927	78153
Deputy	**Brig Gen Grime**	SAF/LL	4D927	52650
Associate	**Col Tapp**	SAF/LL	4D927	74142
Ch Air Operations	**Col Topel**	SAF/LLO	5D943	71500
Ch Programs & Legislation	**Col Fox**	SAF/LLP	5D925	75322
Ch Weapons Systems Liaison	**Lt Col Evans**	SAF/LLW	5D926	76711
Ch House Liaison	**Col Jaszczak**	SAF/LLH	Rayburn Bldg	DSN 335-1676
Ch Senate Liaison	**Col Cook**	SAF/LLS	Russell Bldg	DSN 335-1693

Auditor General

Mr John W. Boddie	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr John W. Boddie	DSN 224-5626

Inspector General

Lt Gen Eugene H. Fischer		SAF/IG	4E1076	76733
Deputy	**Brig Gen Norwood**	SAF/IG	4E1076	74351
Dir Inspections	**Col Morrison**	SAF/IGI	4E1078	75119
Ch Inquiries	**Col Malandrino**	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	**Col Murphy**(Reserve)	SAF/IGR	5D312	70066
	Col Stevens(ANG)	SAF/IGR	5D312	70066
Dir Criminal Investigation & Counterintelligence	**Col Hoffmann**	SAF/IGV	4E1075	71955
Dir Resources	****Lt Col Ceroni**	SAF/IGX	5D286	53726

Field Operating Agency

Air Force Inspection Agency	Norton AFB, CA
Maj Gen Alexander K. Davidson	DSN 876-2604
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Francis R. Dillon	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Michael P. C. Carns**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Thomas G. McInerney**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Foglesong**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Plingston**	AF/CMS	4B948	50498

Air Force Executive Review Secretarial

Col Voskuhl	AF/CVS	5D1036	70195

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Personnel Programs	**Brig Gen Hellebower**	AF/DPP	4E188	56765
Dir Personnel Plans	**Brig Gen Robertson**	AF/DPX	4E178	75221
Dir Civilian Personnel	**Mr Schittulli**	AF/DPC	4E228	52141

Field Operating Agency

AF Military Personnel Center	Randolph AFB, TX
Maj Gen Michael D. McGinty	DSN 487-4252
AF Civilian Personnel Management Center	Randolph AFB, TX
Mr Pasquale L. Schittulli	DSN 225-2141

DCS / Plans & Operations

Lt Gen Buster C. Glosson		AF/XO	4E1032	79991
Dir Forces	**Maj Gen Ervin**	AF/XOF	4E1046	39244
Dir Operations	**Brig Gen Hornburg**	AF/XOO	4D1048	59067
Dir Plans	**Maj Gen Lorber**	AF/XOX	4D1062	55833
Dir Operational Requirements	**Maj Gen Henry**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Kelly**	AF/XOW	BC913	47410

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Alfred P. McCracken	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col George L. Frederick, Jr.	DSN 576-3265
Air Force Flight Standards Agency	Pentagon, Arlington, VA
Col John T. Loughran	DSN 223-7832
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col Robert C. Bonn, Jr.	DSN 656-5620

DCS / Logistics

Lt Gen Trevor A. Hammond		AF/LG	4E260	53153
Dir Maintenance	**Brig Gen Douglass**	AF/LGM	4E278	54900
Dir Supply	**Maj Gen Nowak**	AF/LGS	4E260	72822
Dir Transportation	**Maj Gen Hinkel**	AF/LGT	4B285	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Russell G. Stafford	DSN 596-4511

DCS / Command, Control, Communications, & Computers

Maj Gen Carl G. O'Berry		AF/SC	5B477	56324
Dir C4 Resources	**Col Murphy**	AF/SCP	5B478	52906
Dir C4 Mission Systems	**Col Nickel**	AF/SCM	5B525	70478
Dir C4 Plans & Policy	**Col Ruth**	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
Air Force Communications Command	Scott AFB, IL
Maj Gen John S. Fairfield	DSN 576-2571
Air Force Frequency Management Agency	Washington, DC
Lt Col William A. Belote	DSN 335-1807

ACS / Intelligence

Maj Gen Richard J. O'Lear		AF/IN	4A932	55613
Dir Plans & Requirements	**Brig Gen Minihan**	AF/INX	4A932	57888
Dir Resource Management	**Col L'Heureux**	AF/INR	4B137	42087

Field Operating Agency

Air Force Intelligence Support Agency	Ft Belvoir, VA
Col Thomas A. Stevenson	DSN 656-5406

Civil Engineer

Brig Gen James E. McCarthy		AF/CE	5D422	79221
Deputy	**Col Stewart**	AF/CE	5D426	77366
Associate	**Mr Flora**	AF/CE	5D426	77366
Dir Military Construction	**Col Rothenberg**	AF/CEC	5D479	77799
Dir Housing & Services	**Col Bartel**	AF/CEH	5D423	50236
Dir Operations & Maintenance	**Col McDermott**	AF/CEO	5D362	51003
Dir Plans & Programs	**Col Robbins**	AF/CEP	5D376	70467
Dir Environmental Quality	**Col Walsh**	AF/CEV	Bolling AFB	DSN 297-4178

Field Operating Agency

Air Force Civil Engineering Support Agency	Tyndall AFB,FL
Col Marshall W. Nay, Jr.	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr J. B. Cole	DSN 240-2100

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
Ch Ground Safety & Nuclear Surety	**Col Spracher**	AF/SEC	5E161	44972
Ch Flight & Munitions Safety	**Col May**	AF/SEP	5E161	43908

Field Operating Agency

Air Force Safety Agency	Norton AFB, CA
Col Charles W. Parker	DSN 876-2302

Chief of Security Police

Brig Gen Stephen C. Mannell		AF/SP	BC917	39005
Ch Information Security	**Mr White**	AF/SPI	BF939B	70483
Ch Policy	**Col Tucker**	AF/SPO	BF939B	76366
Ch Plans & Programs	**Col Larkins**	AF/SPX	BF939B	76367

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Dennis G. Prescott	DSN 246-0111

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
	DSN 493-5342
Center for Air Force History	Bolling AFB, DC
Mr Jacob Neufeld	DSN 297-5764

Chief Scientist

Dr George R. Abrahamson	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	**Brig Gen Whaley**	AF/RE	5C916	47307
Dir Comptroller	**Mr Gracia**	AF/REC	5D242	71060
Ch Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Col McNish**	AF/REM	5D323	33657
Dir Ops and Requirements	**Col Bryan**	AF/REO	5D464	77788
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Dir Programs and Resources	**Col McLoughlin**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen John J. Closner III	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

• Ch National Guard Bureau	**Lt Gen Conaway**	NGB/CC	2E394	72430
Dir Air National Guard	**Maj Gen Killey**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Col Larry K. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr Harold W. Sorenson		AF/SB	5D982	74811
Lt Gen John E. Jaquish, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Spooner**	AF/SB	5D982	74811

Manpower & Organization

Maj Gen Glenn A. Prolitt II		AF/MO	5C535	78170
Ch Organization	**Col Fagan**	AF/MOO	5C529	78173
Ch Manpower Requirements	**Col Koontz**	AF/MOR	5C530	34154
Ch Manpower Plans	**Lt Col Theobold**	AF/MOX	5C519	74935
Quality Air Force/DMR Ch Quality Air Force	**Col Hager**	AF/MOQ	5C487	72816
Ch DMR	**Vacant**	AF/MOQ	5C540	54013

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Judge Advocate General

Maj Gen David C. Morehouse		AF/JA	4E112	45732
Deputy	**Brig Gen Sklute**	AF/JA	4E112	45733
Ch General Law	**Mr Hopson**	AF/JAG	5E409	44075
Ch International Operations Law	**Col Bridge**	AF/JAI	5E313	50045
Ch Professional Development	**Col Swanson**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Bryan G. Hawley	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Mr Jones**	AF/TE	4D866	55619
Ch Policy & Programs	**Col Manclark**	AF/TEP	BF915A	50900
Ch Resources	**Col Michalke**	AF/TER	4D866	71165

Programs & Evaluation

Brig Gen Ralph E. Eberhart		AF/PE	4E315	72405
Ch Systems	**Col Skorupa**	AF/PED	5C231	77518
Ch Forces	**Col O'Beirne**	AF/PEF	4C152	48470
Ch Program Integration	**Lt Col Sassoms**	AF/PEI	4C165	41655
Ch Manpower Resources	**Col Pryor**	AF/PEM	5C468	51963
Ch Manpower Programming	**Col Corsi**	AF/PEP	5C465	56790
Ch Logistics & Support	**Col May**	AF/PES	4C150	50675

Field Operating Agency

Air Force Studies & Analyses Agency	Pentagon, Arlington, VA
Col Thomas A. Cardwell III	DSN 225-9046

Surgeon General*

Lt Gen Alexander M. Sloan		AF/SG	DSN 297-4343
Dir of Medical Support	**Brig Gen Bellisario**	AF/SGA	DSN 297-4351
Dir Biomedical Sciences	**Col Davis**	AF/SGB	DSN 297-1177
Dir Dental Services	**Maj Gen Butz**	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	**Maj Gen Buethe**	AF/SGH	DSN 297-5050
Dir Nursing Services	**Brig Gen Turner**	AF/SGN	DSN 297-5074
Dir Medical Studies & Evaluation	**Col Seitz**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, TX
Brig Gen Paul D. Gleason	DSN 297-1849

Chief of Chaplains*

Maj Gen Donald J. Harlin		AF/HC	DSN 297-4577
Deputy	**Col Thomas**	AF/HC	DSN 297-4599
Ch Personnel & Materiel	**Col Pelesh**	AF/HCP	DSN 297-1482
Ch Plans & Programs	**Col Dendinger**	AF/HCX	DSN 297-1489

Morale, Welfare, Recreation & Services

Brig Gen Normand G. Lezy		AF/MW	Arlington, VA DSN 286-3935 Crystal City
Deputy	**Mr Myers**	AF/MW	Arlington, VA DSN 286-3935 Crystal City
Ch Resources	**Lt Col Bradham**	AF/MWF	Arlington, VA DSN 286-3935 Crystal City
Ch Force Management	**Mr Jurney**	AF/MWX	5D400 70720
Ch Programs	**Lt Col Kennedy**	AF/MWP	Arlington, VA DSN 286-3935 Crystal City
Ch Plans and Evaluation	**Col Wingfield**	AF/MWQ	Arlington, VA DSN 286-3935 Crystal City

Field Operating Agency

Air Force Morale, Welfare, Recreation & Services Agency	Randolph AFB, TX
Col David F. Honeycutt	DSN 487-6207

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(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
(4) COLONEL SELECTEE
(5) EFFECTIVE UPON CONFIRMATION

* BOLLING AFB

• CHANGE FROM PREVIOUS ISSUE

1 January 1993
OPR: AFDW/XP (Supersedes 1 October 1992)
Headquarters USAF Organization Chart
AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Michael B. Donley (acting)			4E871	77376
Office of External Affairs	**Vacant**	SAF/OSE	4D956	38525
Secretary's Staff Group	**Lt Col Turner**	SAF/OSX	4D865	51323

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	74126

Under Secretary of the Air Force

Vacant		4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Asst Deputy	(1)**Brig Gen Hurd**	SAF/IA	4E334	57261
Ch CE/Eurasia	**Col Paine**	SAF/IAC	3A1062	39454
Ch Europe	**Col Kinser**	SAF/IAE	5B337	70767
Ch Americas	**Col Graves**	SAF/IAL	5A332	78220
Ch Saudi/Mideast/Africa	**Col Edwards**	SAF/IAM	5D527	52072
Ch Pacific	**Col Horrigan**	SAF/IAP	5A334	71641
Ch Plans	**Lt Col Weise**	SAF/IAX	5D518	38555
Ch Programs	**Col Boggan**	SAF/IAY	5B332	55180
Ch Activities	**Lt Col Farris**	SAF/IAZ	3A1062	55512

ASAF / Financial Management & Comptroller

Honorable Michael B. Donley		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Swarts**	SAF/FMB	4D131	51875
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5B989	72905
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington,VA
Col Ronald P. Daigler	DSN 286-5837

ASAF / Space

Honorable Jimmie D. Hill (acting)		SAF/SN	4C958	78531
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Dir Space Systems	(2)**Col Scanlon**	SAF/SS	4C1052	78675
Asst for Plans & Assessments	**Lt Col Reed**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Middleton**	SAF/SXP	4D939	52317

ASAF / Acquisition

Vacant		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Jaquish**	SAF/AQ	4E964	76363
Deputy Assistant	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Research & Engineering	**Mr Mattice**	SAF/AQ	4E969	78311
DAS Contracting	**Brig Gen Drewes**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Logistics	**Mr Mosemann**	SAF/AQK	4E128	73624
DAS Management Policy & Program Integration	**Maj Gen Condon**	SAF/AQX	4E975	79494
Dir Electronic & Special Programs	**Col McMahan**	SAF/AQL	5D230	51256
Dir Fighter, C2 and Weapons Programs	**Maj Gen Myers**	SAF/AQP	4E312	52147
Dir Long Range Power Projection, SOF, Airlift & Training Prgms	**Maj Gen Caruana**	SAF/AQQ	4E342	53020
Dir Space Programs	**Maj Gen Hard**	SAF/AQS	4D330	51904
Dir Science & Technology	**Mr Campbell**	SAF/AQT	BE939	59826

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Honorable Myron H. Nordquist (acting)		SAF/GC	4E856	70941
Deputy	**Mr Nordquist**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal	**Mr Willson**	SAF/GCA	4C916	54975
Asst GC for International Matters & Civil Aviation	**Mr Allen**	SAF/GCI	4C921	55067
Asst GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C948	55663
Asst GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Asst GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Asst GC for Contractor Responsibility	**Vacant**	SAF/GCR	4C941	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Judy Ann Miller (acting)		SAF/MI	4E1020	72302
Principal DAS	**Ms Miller**	SAF/MI	4E1020	76300
DAS Installations	**Mr Boatright**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Vacant**	SAF/MIM	5E977	44751
DAS Environmental Safety & Occupational Health	**Mr Vest**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Vacant**	SAF/MIR	5C938	76375
Deputy for Equal Opportunity	**Vacant**	SAF/MIE		Arlington, Va (Crystal City) DSN 286-6992

Field Operating Agency

Air Force Review Boards Agency	Arlington, VA(Crystal City)
Mr Joe G. Lineberger	DSN 222-7571
Air Force Real Estate Agency	Bolling AFB, DC
Mr Anthony R. Jonkers	DSN 297-4275
Air Force Base Disposal Agency	Metro Center, Rosslyn, VA
Mr Alan K. Olsen	DSN 226-5501

Administrative Assistant

Mr Robert J. McCormick		SAF/AA	4D881	59492
Deputy	**Mr Davidson**	SAF/AA	4D881	56309
Deputy for Security & Investigative Programs	**Col Weaver**	SAF/AAZ	5D972	32013
Dir Information Management	**Col Pardini**	SAF/AAI	4D934	74191
Ch Military Personnel	**Lt Col Linn**	SAF/AAP	4C878	49363
Ch Plans, Programs & Budget	**Col Joubert**	SAF/AAX	5D858	79057

Public Affairs

Brig Gen Walter S. Hogle, Jr.		SAF/PA	4D922	76061
Deputy	**Col Greer**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	5C945	74008
Ch National Affairs	**Col Cox**	SAF/PAN	4A120	41325
Ch Resources	**Col Giammo**	SAF/PAR	5C935	76701
Ch Office/Security Review	**Ms Forte**(acting)	SAF/PAS	5D227	73222
Ch Media Relations	**Col Kennett**	SAF/PAM	5C879	55554

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Ted G. Tilma	DSN 945-6161

Legislative Liaison

Maj Gen Paul E. Stein		SAF/LL	4D927	78153
Deputy	**Brig Gen Grime**	SAF/LL	4D927	52650
Associate	**Col Tapp**	SAF/LL	4D927	74142
Ch Air Operations	**Col Topel**	SAF/LLO	5D943	71500
Ch Programs & Legislation	**Col Fox**	SAF/LLP	5D925	75322
Ch Weapons Systems Liaison	**Lt Col Evans**	SAF/LLW	5D926	76711
Ch House Liaison	**Col Jaszczak**	SAF/LLH		Rayburn Bldg DSN 335-1676
Ch Senate Liaison	**Col Cook**	SAF/LLS		Russell Bldg DSN 335-1693

Auditor General

Mr Jackie R. Crawford		SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Eugene H. Fischer		SAF/IG	4E1076	76733
Deputy	**Brig Gen Norwood**	SAF/IG	4E1076	74351
Dir Inspections	**Col Schepens**	SAF/IGI	4E1078	75119
Ch Inquiries	**Col Malandrino**	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	**Col Murphy**(Reserve)	SAF/IGR	5D312	70066
	Col Stevens(ANG)	SAF/IGR	5D312	70066
Dir Criminal Investigation & Counterintelligence	**Col Hoffmann**	SAF/IGV	4E1081	71955
Dir Resources	(6)**Lt Col Ceroni**	SAF/IGX	4E1081	53726

Field Operating Agency

Air Force Inspection Agency	Norton AFB, CA
Col Thomas J. Callanan	DSN 876-2604
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Francis R. Dillon	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Michael P. C. Carns**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Thomas G. McInerney**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Klotz**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Pfingston**	AF/CMS	4B948	50498

Air Force Executive Review Secretariat

Col Voskuhl	AF/CVS	5D1036		70195

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Personnel Programs	**Brig Gen Heflebower**	AF/DPP	4E188	56765
Dir Personnel Plans	(2)**Brig Gen Robertson**	AF/DPX	4E178	75221
Dir Civilian Personnel	**Mr Schittulli**	AF/DPC	4E228	52141

Field Operating Agency

AF Military Personnel Center	Randolph AFB, TX
Maj Gen Michael D. McGinty	DSN 487-4252
AF Civilian Personnel Management Center	Randolph AFB, TX
Mr Pasquale L. Schittulli	DSN 225-2141

DCS / Plans & Operations

Lt Gen Buster C. Glosson		AF/XO	4E1032	79991
Dir Forces	**Maj Gen Ervin**	AF/XOF	4E1046	39244
Dir Operations	**Brig Gen Hornburg**	AF/XOO	4D1048	59067
Dir Plans	**Maj Gen Lorber**	AF/XOX	4D1062	55833
Dir Operational Requirements	**Maj Gen Henry**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Kelly**	AF/XOW	BC913	47410

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Leonard L. Walls	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col George L. Frederick, Jr.	DSN 576-3265
Air Force Flight Standards Agency	Pentagon, Arlington, VA
Col Dennis W. Traynor	DSN 224-7678
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col Robert C. Bonn, Jr.	DSN 656-5620

DCS / Logistics

Lt Gen Trevor A. Hammond		AF/LG	4E260	53153
Dir Maintenance	**Brig Gen Douglass**	AF/LGM	4E278	54900
Dir Supply	**Maj Gen Nowak**	AF/LGS	4E260	72822
Dir Transportation	**Maj Gen Hinkel**	AF/LGT	4B285	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Russell G. Stafford	DSN 596-4511

DCS / Command, Control, Communications, & Computers

(1)**Maj Gen Carl G. O'Berry**		AF/SC	5B477	56324
Dir C4 Resources	**Mr Hall**	AF/SCP	5B478	52906
Dir C4 Mission Systems	**Col Narsavage**	AF/SCM	5B525	70478
Dir C4 Plans & Policy	(6)**Col Witt**	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
Air Force Communications Command	Scott AFB, IL
Maj Gen John S. Fairfield	DSN 576-257
Air Force Frequency Management Agency	Washington, DC
Lt Col William A. Belote	DSN 226-0824

ACS / Intelligence

Maj Gen Richard J. O'Lear		AF/IN	4A932	55613
Dir Plans & Requirements	(2)**Brig Gen Minihan**	AF/INX	4A932	57888
Dir Resource Management	**Col L'Heureux**	AF/INR	4B137	42087

Field Operating Agency

Air Force Intelligence Support Agency	Ft Belvoir, VA
Col Thomas A. Stevenson	DSN 656-5406

Civil Engineer

(1)**Brig Gen James E. McCarthy**		AF/CE	5D422	79221
Deputy	**Col Stewart**	AF/CE	5D426	77366
Associate	**Mr Flora**	AF/CE	5D426	77366
Dir Military Construction	**Col Rothenberg**	AF/CEC	5D479	77799
Dir Housing & Services	**Col Bartel**	AF/CEH	5D433	50236
Dir Operations & Maintenance	**Col McDermott**	AF/CEO	5D362	51003
Dir Plans & Programs	**Col Robbins**	AF/CEP	5D381	70467
Dir Environmental Quality	**Col Walsh**	AF/CEV		Bolling AFB DSN 297-4178

Field Operating Agency

Air Force Civil Engineering Support Agency	Tyndall AFB,FL
Col Donald J. Thomas	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr J. B. Cole	DSN 240-2100

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
Ch Ground Safety & Nuclear Surety	**Col Spracher**	AF/SEC	5E165	44972
Ch Flight & Munitions Safety	**Col May**	AF/SEP	5E165	43908

Field Operating Agency

Air Force Safety Agency	Norton AFB, CA
Col John R. Clapper	DSN 876-2302

Chief of Security Police

Brig Gen Stephen C. Mannell		AF/SP	BC917	39005
Ch Information Security	**Mr White**	AF/SPI	BF939B	70483
Ch Operations	**Col Tucker**	AF/SPO	BF939B	76366
Ch Plans & Programs	**Col Larkins**	AF/SPX	BF939B	76367

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col John E. Killeen	DSN 246-0111

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Center for Air Force History	Bolling AFB, DC
Mr Jacob Neufeld	DSN 297-5764

Chief Scientist

Dr George R. Abrahamson	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	**Brig Gen Bradley**	AF/RE	5C916	47307
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Ch Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Col McNish**	AF/REM	5D323	33657
Dir Ops and Requirements	**Col Bryan**	AF/REO	5D464	77788
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Dir Programs and Resources	**Col McLoughlin**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen John J. Closner III	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

Ch National Guard Bureau	**Lt Gen Conaway**	NGB/CC	2E394	72430
Dir Air National Guard	**Maj Gen Killey**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Brig Gen Larry K. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr Harold W. Sorenson		AF/SB	5D982	74811
Lt Gen John E. Jaquish, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Spooner**	AF/SB	5D982	74811

Manpower & Organization

Maj Gen Glenn A. Profitt II		AF/MO	5C535	78170
Ch Organization	(6)**Lt Col Nelson**	AF/MOO	5C530	34162
Ch Manpower Requirements	**Col Koontz**	AF/MOR	5C530	34154
Ch Manpower Plans	**Col Fagan**	AF/MOX	5C530	54013
Quality Air Force/DMR Ch Quality Air Force	**Col Hager**	AF/MOQ	5C487	72816
Ch DMR	(6)**Lt Col Zeimet**	AF/MOQ	5C519	57076

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Judge Advocate General

Maj Gen David C. Morehouse		AF/JA	4E112	45732
Deputy	**Brig Gen Sklute**	AF/JA	4E112	45733
Ch General Law	**Mr Hopson**	AF/JAG	5E409	44075
Ch International Operations Law	**Col Bridge**	AF/JAI	5E313	50045
Ch Professional Development	**Col Swanson**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Bryan G. Hawley	DSN 354-875

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Mr Jones**	AF/TE	4D866	55619
Ch Policy & Programs	**Col Manclark**	AF/TEP	BF915A	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Programs & Evaluation

(2)**Brig Gen Ralph E. Eberhart**		AF/PE	4E315	72405
Ch Systems	**Col Skorupa**	AF/PED	5C231	77518
Ch Forces	**Col O'Beirne**	AF/PEF	4C152	48470
Ch Program Integration	**Lt Col Sessoms**	AF/PEI	4C165	41655
Ch Manpower Resources	**Col Pryor**	AF/PEM	5C468	51963
Ch Manpower Programming	**Col Corsi**	AF/PEP	5C465	56790
Ch Logistics & Support	**Col May**	AF/PES	4C150	50675
● Ch Resource & Prgm Analyses	**Col Seiler**	AF/PEY	1D377	70862

Field Operating Agency

Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas A. Cardwell III	DSN 225-9046

Surgeon General*

Lt Gen Alexander M. Sloan		AF/SG	DSN 297-4343
Dir of Medical Support	**Brig Gen Bellisario**	AF/SGA	DSN 297-4351
Dir Biomedical Sciences	**Col Davis**	AF/SGB	DSN 297-1177
● Asst SG for Dental Services	**Maj Gen Butz**	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	**Maj Gen Buethe**	AF/SGH	DSN 297-5050
Dir Nursing Services	**Brig Gen Turner**	AF/SGN	DSN 297-5074
Dir Medical Studies & Evaluation	**Col Seitz**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, DC
Brig Gen Paul D. Gleason	DSN 297-1849

Chief of Chaplains*

Maj Gen Donald J. Harlin		AF/HC	DSN 297-4577
Deputy	**Col Thomas**	AF/HC	DSN 297-4599
Ch Personnel & Materiel	**Col Pelesh**	AF/HCP	DSN 297-1482
Ch Plans & Programs	**Col Dendinger**	AF/HCX	DSN 297-1489

Morale, Welfare, Recreation & Services

Brig Gen Normand G. Lezy		AF/MW	Arlington, VA DSN 286-3935 Crystal City
Deputy	**Mr Myers**	AF/MW	Arlington, VA DSN 286-3935 Crystal City
Ch Resources	**Lt Col Bradham**	AF/MWF	Arlington, VA DSN 286-3935 Crystal City
Ch Force Management	**Mr Jurney**	AF/MWX	5D400 70720
Ch Programs	**Lt Col Kennedy**	AF/MWP	Arlington, VA DSN 286-3935 Crystal City
Ch Plans and Evaluation	**Col Wingfield**	AF/MWQ	Arlington, VA DSN 286-3935 Crystal City

Field Operating Agency

Air Force Morale, Welfare, Recreation & Services Agency	Randolph AFB, TX
Col David F. Honeycutt	DSN 487-6207

DISTRIBUTION: F
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(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
(4) COLONEL SELECTEE
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1 April 1993
OPR: AFDW/XP (Supersedes 1 January 1993)
Headquarters USAF Organization Chart

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Secretariat

Secretary of the Air Force

General Merrill A. McPeak (acting)		SAF/OS	4E871	77376
Office of External Affairs	**Vacant**	SAF/OSE	4D956	38525
Secretary's Staff Group	**Lt Col Turner**	SAF/OSX	4D865	51323

Under Secretary of the Air Force

Vacant		SAF/US	4E886	71361

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca		SAF/SB	5E271	74126

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Asst Deputy	**Maj Gen Hurd**	SAF/IA	4E334	57261
Ch CE/Eurasia	**Col Ross**	SAF/IAC	3A1062	39455
● Dir Disclosure	**Col Smith**	SAF/IAD	4C1064	52939
Ch Europe	**Col Kinser**	SAF/IAE	5B337	70767
Ch Americas	**Col Graves**	SAF/IAL	5A334	78220
Ch Saudi/Mideast/Africa	**Col Carney**	SAF/IAM	5D527	54310
Ch Pacific	**Col Horrigan**	SAF/IAP	5A334	70822
Ch Plans	**Col Kuehn**	SAF/IAX	5D518	38555
Ch Programs	**Col Boggan**	SAF/IAY	5B332	55180
Ch Activities	**Lt Col Farris**	SAF/IAZ	3A1062	55512

ASAF / Financial Management & Comptroller

Honorable John W. Beach (acting)		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	**Brig Gen Bunger**	SAF/FMB	4D131	51875
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington,VA
Col Ronald P. Daigler	DSN 286-5837

ASAF / Space

Honorable Jimmie D. Hill (acting)		SAF/SN	4C958	78531
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Dir Space Systems	(3)**Col Scanlon**	SAF/SS	4C1052	78675
Asst for Plans & Assessments	**Lt Col Reed**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Middleton**	SAF/SXP	4D939	52317

ASAF / Acquisition

Vacant		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Jaquish**	SAF/AQ	4E964	76363
Deputy Assistant	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Research & Engineering	**Mr Mattice**	SAF/AQ	4E969	78311
DAS Contracting	**Brig Gen Drewes**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Logistics	**Mr Mosemann**	SAF/AQK	4E128	73624
DAS Management Policy & Program Integration	**Brig Gen Childress**	SAF/AQX	4E975	79494
Dir Electronic & Special Programs	**Col McMahan**	SAF/AQL	5D230	51256
Dir Fighter, C2 and Weapons Programs	**Maj Gen Myers**	SAF/AQP	4E312	52147
Dir Long Range Power Projection, SOF, Airlift & Training Prgms	**Maj Gen Caruana**	SAF/AQQ	4E342	53020
Dir Space Programs	**Maj Gen Hard**	SAF/AQS	4D330	51904
Dir Science & Technology	**Mr Campbell**	SAF/AQT	BE939	59826

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Vacant		SAF/GC	4E856	70941
Deputy	**Vacant**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal	**Mr Willson**	SAF/GCA	4C916	54975
Asst GC for International Matters & Civil Aviation	**Vacant**	SAF/GCI	4C941	55067
Asst GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C948	55663
Asst GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Asst GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Asst GC for Contractor Responsibility	**Vacant**	SAF/GCR	4C941	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Judy Ann Miller (acting)		SAF/MI	4E1020	72302
Principal DAS	**Ms Miller**	SAF/MI	4E1020	76300
DAS Installations	**Mr Boatright**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Vacant**	SAF/MIM	5E977	44751
DAS Environmental Safety & Occupational Health	**Mr Vest**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Vacant**	SAF/MIR	5C938	76375
Deputy for Equal Opportunity	**Vacant**	SAF/MIE		Arlington, Va (Crystal City) DSN 286-6992

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD
Mr Joe G. Lineberger	DSN 858-3136
Air Force Real Estate Agency	Bolling AFB, DC
Mr Anthony R. Jonkers	DSN 297-4275
Air Force Base Disposal Agency	Metro Center, Rosslyn, VA
Mr Alan K. Olsen	DSN 226-5501

Administrative Assistant

Mr Robert J. McCormick		SAF/AA	4D881	59492
Deputy	**Mr Davidson**	SAF/AA	4D881	56309
Deputy for Security & Investigative Programs	**Col Weaver**	SAF/AAZ	5D972	32013
Dir Information Management	**Col Pardini**	SAF/AAI	4D934	74191
Ch Military Personnel	**Lt Col Linn**	SAF/AAP	4C878	49363
Ch Plans, Programs & Budget	**Col Joubert**	SAF/AAX	5D858	79057

Public Affairs

Brig Gen Walter S. Hogle, Jr.		SAF/PA	4D922	76061
Deputy	**Col Greer**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	5C945	32775
Ch National Affairs	**Col Cox**	SAF/PAN	4A120	41325
Ch Resources	**Col Giammo**	SAF/PAR	5C935	76701
Ch Office/Security Review	**Ms Forte**(acting)	SAF/PAS	5D227	73222
Ch Media Relations	**Col Kennett**	SAF/PAM	5C879	55554

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Ted G. Tilma	DSN 945-6161

Legislative Liaison

Maj Gen Paul E. Stein		SAF/LL	4D927	78153
Deputy	**Brig Gen Grime**	SAF/LL	4D927	52650
Associate	**Col Tapp**	SAF/LL	4D927	74142
Ch Air Operations	**Col Topel**	SAF/LLO	5D943	71500
Ch Programs & Legislation	**Col Fox**	SAF/LLP	5D925	75322
Ch Weapons Systems Liaison	**Lt Col Evans**	SAF/LLW	5D926	76711
Ch House Liaison	**Col Jaszczak**	SAF/LLH		Rayburn Bldg DSN 335-1676
Ch Senate Liaison	(3)**Col Cook**	SAF/LLS		Russell Bldg DSN 335-1693

Auditor General

Mr Jackie R. Crawford		SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Eugene H. Fischer		SAF/IG	4E1076	76733
Deputy	**Vacant**	SAF/IG	4E1076	74351
Dir Inspections	**Col Schepens**	SAF/IGI	4E1078	75119
Ch Inquiries	**Col Malandrino**	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	**Vacant**(Reserve)	SAF/IGR	5D312	70066
	Col Stevens(ANG)	SAF/IGR	5D312	70066
Dir Criminal Investigation & Counterintelligence	**Col Lane**	SAF/IGV	4E1081	71955
Dir Resources	(4)**Lt Col Ceroni**	SAF/IGX	4E1081	53726

Field Operating Agency

Air Force Inspection Agency	Norton AFB, CA
Col Thomas J. Callanan	DSN 876-2604
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Robert A. Hoffman	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Michael P. C. Carns**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Thomas G. McInerney**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Klotz**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Pfingston**	AF/CMS	4B948	50498

Air Force Executive Review Secretariat

Col Voskuhl		AF/CVS	5D1036	70195

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Personnel Programs	**Brig Gen Heflebower**	AF/DPP	4E188	56765
Dir Personnel Plans	**Maj Gen Davitte**	AF/DPX	4E178	75221
Dir Civilian Personnel	**Mr Schittulli**	AF/DPC	4E228	52141

Field Operating Agency

AF Military Personnel Center	Randolph AFB, TX
Maj Gen Michael D. McGinty	DSN 487-4252
AF Civilian Personnel Management Center	Randolph AFB, TX
Mr Pasquale L. Schittulli	DSN 225-2141

DCS / Plans & Operations

Lt Gen Buster C. Glosson		AF/XO	4E1032	79991
Dir Forces	**Maj Gen Jones**	AF/XOF	4E1046	39244
Dir Operations	**Maj Gen Tenoso**	AF/XOO	4D1048	59067
Dir Plans	(7)**Brig Gen Bethurem**	AF/XOX	4D1062	55833
Dir Operational Requirements	**Maj Gen Henry**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Kelly**	AF/XOW	BC913	47410
● Dir Modeling, Simulations & Analysis	**Brig Gen Campbell**	AF/XOM	4C1059	51833

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Alfred P. McCracken	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col George L. Frederick, Jr.	DSN 576-3265
Air Force Flight Standards Agency	Pentagon, Arlington, VA
Col Dennis W. Traynor	DSN 224-7678
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col Robert C. Bonn, Jr.	DSN 656-5620
● Air Force Studies & Analyses Agency	Pentagon, Arlington, VA
Col Thomas A. Cardwell III	DSN 225-9046
● Air Force Doctrine Center	Langley AFB, VA
Col Robert D. Coffman	

DCS / Logistics

Lt Gen John M. Nowak		AF/LG	4E260	53153
Dir Maintenance	**Brig Gen Hummel**	AF/LGM	4E278	54900
Dir Supply	**Maj Gen Babbitt, Jr.**	AF/LGS	4E260	72822
Dir Transportation	**Maj Gen Hinkel**	AF/LGT	4B285	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Russell G. Stafford	DSN 596-4511

DCS / Command, Control, Communications, & Computers

Lt Gen Carl G. O'Berry		AF/SC	5B477	56324
Dir C4 Resources	**Mr Hall**	AF/SCP	5B478	52906
Dir C4 Mission Systems	**Col Narsavage**	AF/SCM	5B525	70478
Dir C4 Plans & Policy	**Brig Gen Witt**	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
● Air Force Command, Control, Communications & Computer Agency	Scott AFB, IL
Col Harry D. Raduege, Jr.	DSN 576-2571
Air Force Frequency Management Agency	Washington, DC
Lt Col William A. Belote	DSN 226-0824

ACS / Intelligence

Maj Gen Ervin J. Rokke		AF/IN	4A932	55613
Dir Plans & Requirements	**Brig Gen Casciano**	AF/INX	4A932	57888
Dir Resource Management	**Col L'Heureux**	AF/INR	4B137	42087

Field Operating Agency

Air Force Intelligence Support Agency	Ft Belvoir, VA
Col Michael J. Sterling	DSN 656-5406

Civil Engineer

Maj Gen James E. McCarthy		AF/CE	5D422	79221
Deputy	**Col Stewart**	AF/CE	5D426	77366
Associate	**Mr Flora**	AF/CE	5D426	77366
Dir Military Construction	**Col Rothenberg**	AF/CEC	5D480	77799
● Dir Housing	**Col Bartel**	AF/CEH	5D433	50236
Dir Operations & Maintenance	**Col McDermott**	AF/CEO	5D362	51003
Dir Plans & Programs	**Col Robbins**	AF/CEP	5D381	70467
Dir Environmental Quality	**Col Walsh**	AF/CEV		Bolling AFB DSN 297-4178

Field Operating Agency

Air Force Civil Engineering Support Agency	Tyndall AFB,FL
Col Donald J. Thomas	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr J. B. Cole	DSN 240-2100

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
Ch Ground Safety & Nuclear Surety	**Col Spracher**	AF/SEC	5E165	44972
Ch Flight & Munitions Safety	**Col May**	AF/SEP	5E165	43908

Field Operating Agency

Air Force Safety Agency	Norton AFB, CA
Col John R. Clapper	DSN 876-2302

Chief of Security Police

Brig Gen Stephen C. Mannell		AF/SP	BC917	39005
Ch Information Security	**Mr White**	AF/SPI	BF939B	70483
Ch Operations	**Col Tucker**	AF/SPO	BF939B	76366
Ch Plans & Programs	**Col Larkins**	AF/SPX	BF939B	76367

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col John E. Killeen	DSN 246-9895

Air Force Historian*

Dr Richard P. Hallion		AF/HO	DSN 297-5764	

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Center for Air Force History	Bolling AFB, DC
Mr Jacob Neufeld	DSN 297-5764

Chief Scientist

Dr George R. Abrahamson		AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	**Brig Gen Bradley**	AF/RE	5C916	47307
Dir Comptroller	**Mr Gracie**	AF/REC	5D242	71060
Ch Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Col McNish**	AF/REM	5D323	33657
Dir Ops and Requirements	**Col Bryan**	AF/REO	5D464	77788
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Dir Programs and Resources	**Col McLoughlin**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen John J. Closner III	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

Ch National Guard Bureau	**Lt Gen Conaway**	NGB/CC	2E394	56987
Dir Air National Guard	**Maj Gen Killey**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Brig Gen Larry K. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr Harold W. Sorenson		AF/SB	5D982	74811
Lt Gen John E. Jaquish, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Courington**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen David C. Morehouse		AF/JA	4E112	45732
Deputy	**Brig Gen Skiute**	AF/JA	4E112	45733
Ch General Law	**Mr Hopson**	AF/JAG	5E409	44075
Ch International Operations Law	**Col Meek**	AF/JAI	5E313	50045
Ch Professional Development	**Col Russell**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Bryan G. Hawley	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Mr Jones**	AF/TE	4D866	55619
Ch Policy & Programs	**Col Manclark**	AF/TEP	BF915A	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Programs & Evaluation

Maj Gen Ralph E. Eberhart		AF/PE	4E315	72405
Ch Systems	**Col Skorupa**	AF/PED	5C231	77518
Ch Forces	**Col Mueller**	AF/PEF	4C152	48470
Ch Program Integration	**Col Sessoms**	AF/PEI	4C165	41655
Ch Manpower Resources	**Col Pryor**	AF/PEM	5C468	51963
● Ch Organization	(4) **Lt Col Nelson**	AF/PEO	5C530	34162
Ch Manpower Programming	**Col Corsi**	AF/PEP	5C465	56790
● Ch Quality	**Col Polk**	AF/PEQ	5C489	72816
● Ch Manpower Requirements	**Col Zeimet**	AF/PER	5C530	34154
Ch Support	**Col May**	AF/PES	4C150	50675
Ch Resource & Prgm Analyses	**Col Seiler**	AF/PEY	1D377	70862

Field Operating Agency

● Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Surgeon General*

Lt Gen Alexander M. Sloan		AF/SG	DSN 297-4343
Dir of Medical Support	**Brig Gen Bellisario**	AF/SGA	DSN 297-4335
Dir Biomedical Sciences	**Col Davis**	AF/SGB	DSN 297-1177
● Dir Dental Services	**Brig Gen Gardner**	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	**Maj Gen Buethe**	AF/SGH	DSN 297-5050
Dir Nursing Services	**Brig Gen Turner**	AF/SGN	DSN 297-5074
Dir Medical Studies & Evaluation	**Col Seitz**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, DC
Brig Gen Paul D. Gleason	DSN 297-1849

Chief of Chaplains*

Maj Gen Donald J. Harlin		AF/HC	DSN 297-4577
Deputy	**Brig Gen Thomas**	AF/HC	DSN 297-4599
Ch Personnel & Materiel	**Col Pelesh**	AF/HCP	DSN 297-1482
Ch Plans & Programs	**Col Potter**	AF/HCX	DSN 297-1489

Morale, Welfare, Recreation & Services

Brig Gen Normand G. Lezy		AF/MW	Arlington, VA DSN 286-3935 Crystal City
Deputy	**Mr Myers**	AF/MW	Arlington, VA DSN 286-3935 Crystal City
Ch Resources	**Lt Col Bradham**	AF/MWF	Arlington, VA DSN 286-3935 Crystal City
Ch Force Management	**Mr Jurney**	AF/MWX	Arlington, VA DSN 286-3935 Crystal City
Ch Programs	**Lt Col Kennedy**	AF/MWP	Arlington, VA DSN 286-3935 Crystal City
Ch Plans and Evaluation	**Lt Col Larry**	AF/MWO	Arlington, VA DSN 286-3935 Crystal City

Field Operating Agency

Air Force Morale, Welfare, Recreation & Services Agency	Randolph AFB, TX
Col Stephen R. Wingfield	DSN 487-6207

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● CHANGE FROM PREVIOUS ISSUE

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Secretariat

Secretary of the Air Force

Honorable Sheila E. Widnall		SAF/OS	4E871	77376
Office of External Affairs	**Vacant**	SAF/OSE	4D956	38525
Secretary's Staff Group (acting)	**(1)Lt Col Smith**	SAF/OSX	4D865	51323

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Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington,VA
Col Ronald P. Daigler	DSN 286-5837

ASAF / Space

Honorable Jimmie D. Hill (acting)		SAF/SN	4C958	78531
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
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Dir Space Systems	**Brig Gen Scanlan**	SAF/SS	4C1052	78675
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Asst for Space Policy	**Col Middleton**	SAF/SXP	4D939	52317

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Dir Long Range Power Projection, SOF, Airlift & Training Prgms	**Brig Gen Richards**	SAF/AQQ	4E342	53020
Dir Space Programs	**Brig Gen Coglitore**	SAF/AQS	4D330	51904
Dir Science & Technology	**Mr Campbell**	SAF/AQT	BE939	59826

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Vacant		SAF/GC	4E856	70941
Deputy	**Ms Cheston**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal Law	**Mr Willson**	SAF/GCA	4C916	54975
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Asst GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Asst GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Asst GC for Contractor Responsibility	**Ms Cook**	SAF/GCR	4C941	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Judy Ann Miller (acting)		SAF/MI	4E1020	72302
Principal DAS	**Ms Miller**	SAF/MI	4E1020	76300
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DAS Environmental Safety & Occupational Health	**Vacant**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Vacant**	SAF/MIR	5C938	76375
Deputy for Equal Opportunity	**Vacant**	SAF/MIE		Arlington, Va (Crystal City) DSN 286-6992

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD
Mr Joe G. Lineberger	DSN 858-3136
Air Force Real Estate Agency	Bolling AFB, DC
Mr Anthony R. Jonkers	DSN 297-4275
Air Force Base Disposal Agency	Metro Center, Rosslyn, VA
Mr Alan K. Olsen	DSN 226-5501

Administrative Assistant

Mr Robert J. McCormick		SAF/AA	4D881	59492
Deputy	**Mr Davidson**	SAF/AA	4D881	56309
Deputy for Security & Investigative Programs	**Col Weaver**	SAF/AAZ	5D972	32013
Dir Information Management	**Col Pardini**	SAF/AAI	4D934	74191
Ch Military Personnel	**Lt Col Linn**	SAF/AAP	4C878	49363
Ch Plans, Programs & Budget	**Col Joubert**	SAF/AAX	5D858	79057

Public Affairs

Brig Gen Walter S. Hogle, Jr.		SAF/PA	4D922	76061
Deputy	**Col Greer**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	5C945	32775
Ch National Affairs	**Col Cox**	SAF/PAN	4A120	41325
Ch Resources	**Col Giammo**	SAF/PAR	5C935	76701
Ch Office/Security Review	**Ms Forte**(acting)	SAF/PAS	5D227	73222
Ch Media Relations	**Col Kennett**	SAF/PAM	5C879	55554

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Ted G. Tilma	DSN 945-6161

Legislative Liaison

Maj Gen Paul E. Stein		SAF/LL	4D927	78153
Deputy	**Col Love**	SAF/LL	4D927	52650
Associate	**Col Tapp**	SAF/LL	4D927	74142
Ch Air Operations	**Lt Col Rouse**	SAF/LLO	5D943	71500
Ch Programs & Legislation	**Col Fox**	SAF/LLP	5D925	75322
Ch Weapons Systems Liaison	**Col Dalecky**	SAF/LLW	5D926	76711
Ch House Liaison	**Lt Col Evans**	SAF/LLH		Rayburn Bldg DSN 335-1676
Ch Senate Liaison	**Col Behler**	SAF/LLS		Russell Bldg DSN 335-1693

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Eugene H. Fischer		SAF/IG	4E1076	76733
Deputy	**Maj Gen Lotzbire**	SAF/IG	4E1076	74351
Dir Inspections	**Col Schepens**	SAF/IGI	4E1078	75119
Ch Inquiries	**Col Malandrino**	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	**Col Neugebauer**(Res)	SAF/IGR	5D312	70066
	Col Stevens(ANG)	SAF/IGR	5D312	70066
Dir Criminal Investigation & Counterintelligence	**Col Lane**	SAF/IGV	4E1081	71955
Dir Resources	**Col Ceroni**	SAF/IGX	4E1081	53726

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col Robert M. Murdock	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Robert A. Hoffmann	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Michael P. C. Carns**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Thomas G. McInerney**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Klotz**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Pfingston**	AF/CMS	4B948	50498

Air Force Executive Review Secretariat

Col Voskuhl	AF/CVS	5D1036	70195

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
● Dir Personnel Programs, Education & Training	**Brig Gen Heflebower**	AF/DPP	4E188	56765
● Dir Mil Personnel Policy	**Maj Gen Davitte**	AF/DPX	4E178	75221
● Dir Civ Personnel Policy & Personnel Plans	**Mr Graham**	AF/DPC	4E228	52141

Field Operating Agency

Air Force Military Personnel Center Randolph AFB, TX	
Maj Gen Michael D. McGinty	DSN 487-4252
Air Force Civilian Personnel Management Center	Randolph AFB, TX
Mr Roy C. Gay	DSN 487-5044
● Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Mr Steve Smith	DSN 225-2145

DCS / Plans & Operations

Lt Gen Buster C. Glosson		AF/XO	4E1032	79991
Dir Forces	**Maj Gen Jones**	AF/XOF	4E1047	39244
Dir Operations	**Maj Gen Tenoso**	AF/XOO	4E1048	59067
Dir Plans	**Maj Gen Bethurem**	AF/XOX	4E1046	55833
Dir Operational Requirements	**Maj Gen Henry**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Kelly**	AF/XOW	BC913	47410
Dir Modeling, Simulations & Analysis	**Brig Gen Campbell**	AF/XOM	4C1059	51833

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Alfred P. McCracken	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col Frank J. Misciasci	DSN 576-3265
Air Force Flight Standards Agency	Pentagon, Arlington, VA
Col Dennis W. Traynor	DSN 224-7678
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col Robert C. Bonn, Jr.	DSN 656-5620
Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas L. Allen	DSN 225-9046
Air Force Doctrine Center	Langley AFB, VA
Col Robert D. Coffman	DSN 574-8091

DCS / Logistics

Lt Gen John M. Nowak		AF/LG	4E260	53153
Dir Maintenance	**Brig Gen Hummel**	AF/LGM	4E278	54900
Dir Supply	**Maj Gen Babbitt**	AF/LGS	4E260	72822
Dir Transportation	**Maj Gen Hinkel**	AF/LGT	4B285	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Russell G. Stafford	DSN 596-4511

DCS / Command, Control, Communications, & Computers

Lt Gen Carl G. O'Berry		AF/SC	5B477	56324
Dir C4 Resources	**Mr Hall**	AF/SCP	5B478	52906
Dir C4 Mission Systems	**Col Narsavage**	AF/SCM	5B525	70478
Dir C4 Plans & Policy	**Brig Gen Witt**	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
Air Force Command, Control, Communications & Computer Agency	Scott AFB, IL
Col Harry D. Raduege, Jr.	DSN 576-2571
Air Force Frequency Management Agency	Arlington, VA
Lt Col Kimberly J. Dalrymple	DSN 226-0824

ACS / Intelligence

Maj Gen Ervin J. Rokke		AF/IN	4A932	55613
Dir Plans & Requirements	**Brig Gen Casciano**	AF/INX	4A932	57888
Dir Resource Management	**Col L'Heureux**	AF/INR	4B137	42087

Field Operating Agency

● Air Force Intelligence FOA (Name TBD)	Kelly AFB, TX
Maj Gen Kenneth A. Minihan	DSN 969-2001

Civil Engineer

Maj Gen James E. McCarthy		AF/CE	5D422	79221
Associate	**Mr Flora**	AF/CE	5D426	77366
Deputy	**Col Stewart**	AF/CE	5D426	77366
Dir Military Construction	**Col Rothenberg**	AF/CEC	5D480	77799
Dir Housing	**Col Clark**	AF/CEH	5D433	50236
Dir Operations & Maintenance	**Col Bartel**	AF/CEO	5D479	51003
Dir Plans & Programs	**Col Fox**	AF/CEP	5D381	70467
Dir Environmental Quality	**Col Walsh**	AF/CEV	5D376	73323

Field Operating Agency

Air Force Civil Engineering Support Agency	Tyndall AFB,FL
Col Donald J. Thomas	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr J. B. Cole	DSN 240-2100

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
Ch Ground Safety & Nuclear Surety	**(4)Lt Col Fetzer**	AF/SEC	5E165	44972
Ch Flight & Munitions Safety	**Col May**	AF/SEP	5E165	43908

Field Operating Agency

Air Force Safety Agency	Kirtland AFB, NM
Col John R. Clapper	DSN 246-2372

Chief of Security Police

Brig Gen Stephen C. Mannell		AF/SP	BC917	39005
Ch Information Security	**Mr White**	AF/SPI	BF939B	70483
Ch Operations	**Col Tucker**	AF/SPO	BF939B	76366
Ch Plans & Programs	**Col Larkins**	AF/SPX	BF939B	76367

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col John E. Killeen	DSN 246-9680

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764	

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Center for Air Force History	Bolling AFB, DC
Mr Jacob Neufeld	DSN 297-5764

Chief Scientist

Dr George R. Abrahamson	AF/ST	4E320	77842	

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	**Brig Gen Bradley**	AF/RE	5C916	47307
Dir Comptroller	**Mr Gracie**	AF/REC	5D242	71060
Ch Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Col McNish**	AF/REM	5D323	33657
Dir Ops and Requirements	**Col Bryan**	AF/REO	5D464	77788
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Dir Programs and Resources	**Col McLoughlin**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen John J. Closner III	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

Ch National Guard Bureau	**Lt Gen Conaway**	NGB/CC	2E394	56987
Dir Air National Guard	**Maj Gen Killey**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Brig Gen Larry K. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr Harold W. Sorenson		AF/SB	5D982	74811
Lt Gen John E. Jaquish, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Courington**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen Nolan Sklute		AF/JA	4E112	45732
Deputy	**Vacant**	AF/JA	4E112	45733
Ch General Law	**Mr Hopson**	AF/JAG	5E409	44075
Ch International Operations Law	**Col Meek**	AF/JAI	5E313	50045
Ch Professional Development	**Col Russell**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Bryan G. Hawley	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Mr Jones**	AF/TE	4D866	55619
Ch Policy & Programs	**Col Manclark**	AF/TEP	BF915A	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Programs & Evaluation

Maj Gen Ralph E. Eberhart		AF/PE	4E315	72405
Ch Systems	**Col Russell**	AF/PED	5C231	77518
Ch Forces	**Col Mueller**	AF/PEF	4C152	48470
Ch Program Integration	**Col Sessoms**	AF/PEI	4C165	41655
Ch Manpower Resources	**Col Pryor**	AF/PEM	5C468	51963
Ch Organization	**Col Nelson**	AF/PEO	5C514	34160
Ch Manpower Programming	**Col Corsi**	AF/PEP	5C465	56790
Ch Quality	**Col Polk**	AF/PEQ	5C489	72816
Ch Manpower Requirements	**Col Zeimet**	AF/PER	5C540	34154
Ch Support	**Col May**	AF/PES	4C150	50675
Ch Resource & Prgm Analyses	**Col Seiler**	AF/PEY	1D377	70862

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Surgeon General*

Lt Gen Alexander M. Sloan		AF/SG	DSN 297-4343
Dir of Medical Support	**Brig Gen Bellisario**	AF/SGA	DSN 297-4335
Dir Biomedical Sciences	**Col Davis**	AF/SGB	DSN 297-1177
Dir Dental Services	**Brig Gen Gardner**	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	**Maj Gen Buethe**	AF/SGH	DSN 297-5050
Dir Nursing Services	**Brig Gen Turner**	AF/SGN	DSN 297-5074
Dir Medical Studies & Evaluation	**Col Seitz**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, DC
Col Jacqueline Morgan	DSN 297-1849

Chief of Chaplains*

Maj Gen Donald J. Harlin		AF/HC	DSN 297-4577
Deputy	**Brig Gen Thomas**	AF/HC	DSN 297-4599
Ch Personnel & Materiel	**Col Pelesh**	AF/HCP	DSN 297-1482
Ch Plans & Programs	**Col Potter**	AF/HCX	DSN 297-1489

Morale, Welfare, Recreation & Services

Brig Gen Normand G. Lezy		AF/MW	Arlington, VA DSN 286-3935 Crystal City
Deputy	**Mr Myers**	AF/MW	Arlington, VA DSN 286-3935 Crystal City
Ch Resources	**Lt Col Kelly**	AF/MWF	Arlington, VA DSN 286-3935 Crystal City
Ch Force Management	**Mr Jurney**	AF/MWX	Arlington, VA DSN 286-3935 Crystal City
Ch Programs	**Lt Col Kennedy**	AF/MWP	Arlington, VA DSN 286-3935 Crystal City
Ch Plans and Evaluation	**Lt Col Bradham**	AF/MWQ	Arlington, VA DSN 286-3935 Crystal City

Field Operating Agency

Air Force Morale, Welfare, Recreation & Services Agency	Randolph AFB, TX
Col Stephen R. Wingfield	DSN 487-6207

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(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
(4) COLONEL SELECTEE
(5) EFFECTIVE UPON CONFIRMATION

* BOLLING AFB

● CHANGE FROM PREVIOUS ISSUE

1 October 1993
OPR: AFDW/XP (Supersedes 13 July 1993)
Headquarters USAF Organization Chart

AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Sheila E. Widnall		SAF/OS	4E871	77376
Office of External Affairs	**Vacant**	SAF/OSE	4D956	38525
Secretary's Staff Group (acting)	**Col Fast**	SAF/OSX	4D865	51323

Under Secretary of the Air Force

Vacant	SAF/US	4E886	71361

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Asst Deputy	**Maj Gen Hurd**	SAF/IA	4E334	57261
Ch CE/Eurasia	**Col Ross**	SAF/IAC	5D518	39454
Dir Disclosure	**Col Smith**	SAF/IAD	4C1074	74619
Ch Europe	**Col Kinser**	SAF/IAE	5B337	70767
Ch Americas	**Col Graves**	SAF/IAL	5A332	78220
Ch Saudi/Mideast/Africa	**Col Galante**	SAF/IAM	5D527	54310
Ch Pacific	**Col Horrigan**	SAF/IAP	5A334	70822
Ch Plans	**Vacant**	SAF/IAX	5D518	38555
Ch Programs	**Col Kuehn**	SAF/IAY	5B332	55180
Ch Activities	**Vacant**	SAF/IAZ	3A1062	55512

ASAF / Financial Management & Comptroller

Honorable John W. Beach (acting)		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	**Brig Gen Bunger**	SAF/FMB	4D131	51875
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington, VA
Col Gordon D. Kage	DSN 286-5837

ASAF / Space

Honorable Jimmie D. Hill (acting)		SAF/SN	4C958	78531
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Dir Space Systems	**Brig Gen Scanlan**	SAF/SS	4C1052	78675
Asst for Plans & Assessments	**Lt Col Mushaw**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Middleton**	SAF/SXP	4D939	52317

ASAF / Acquisition

Vacant		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Hawley**	SAF/AQ	4E964	76363
Deputy Assistant	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Research & Engineering	**Mr Mattice**	SAF/AQ	4E969	78331
DAS Contracting	**Brig Gen Drewes**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Spt Sys	**Mr Mosemann**	SAF/AQK	4E128	73624
DAS Management Policy & Program Integration	**Brig Gen Miller**	SAF/AQX	4E975	79494
Dir Electronic & Special Programs	**Col Schoenfeld**	SAF/AQL	5D230	51256
Dir Fighter, C2 and Weapons Programs	**Brig Gen Hawley**	SAF/AQP	4E312	52147
Dir Long Range Power Projection, SOF, Airlift & Training Prgms	**Brig Gen Richards**	SAF/AQQ	4E342	53020
Dir Space Programs	**Brig Gen Coglitore**	SAF/AQS	4D330	51904
Dir Science & Technology	**Mr Campbell**	SAF/AQT	BE939	59826

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Honorable Gilbert F. Casellas		SAF/GC	4E856	70941
Deputy	**Ms Cheston**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal Law	**Mr Willson**	SAF/GCA	4C916	54975
Asst GC for International Matters & Civil Aviation	**Vacant**	SAF/GCI	4C941	55067
Asst GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C948	55663
Asst GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Asst GC for Acquisition	**Mr Janecek**	SAF/GCO	4D980	73900
Asst GC for Contractor Responsibility	**Ms Cook**	SAF/GCR	4C941	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Judy Ann Miller (acting)		SAF/MI	4E1020	72302
Principal DAS	**Ms Miller**	SAF/MI	4E1020	76300
DAS Installations	**Mr Boatright**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Vacant**	SAF/MIM	5E977	44751
DAS Environmental Safety & Occupational Health	**Vacant**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Vacant**	SAF/MIR	5C938	76375
Deputy for Equal Opportunity	**Vacant**	SAF/MIE		Arlington, Va (Crystal City) DSN 286-6992

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD
Mr Joe G. Lineberger	DSN 858-3136
Air Force Real Estate Agency	Bolling AFB, DC
Mr Anthony R. Jonkers	DSN 297-4275
● Air Force Base Conversion Agency	Metro Center, Rosslyn, VA
Mr Alan K. Olsen	DSN 226-5501

Administrative Assistant

Mr Robert J. McCormick		SAF/AA	4D881	59492
Deputy	**Mr Davidson**	SAF/AA	4D881	56309
Dir for Security & Investigative Programs	**Col Weaver**	SAF/AAZ	5D972	32013
Dir Information Management	**Col Pardini**	SAF/AAI	4D934	74191
Ch Military Personnel	**Lt Col Linn**	SAF/AAP	4C878	49363
Dir Plans, Programs & Budget	**Col Joubert**	SAF/AAX	5D858	79057

Public Affairs

Brig Gen Walter S. Hogle, Jr.		SAF/PA	4D922	76061
Deputy	**Col Sconyers**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	5C945	32775
Ch National Affairs	**Col Cox**	SAF/PAN	4A120	41325
Ch Resources	**Col Giammo**	SAF/PAR	5C935	76701
Ch Office/Security Review	**Ms Forte**	SAF/PAS	5D227	73222
Ch Media Relations	**Col Kennett**	SAF/PAM	5C879	55554

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Ted G. Tilma	DSN 945-6161

Legislative Liaison

Maj Gen Paul E. Stein		SAF/LL	4D927	78153
Deputy	(1)**Col Love**	SAF/LL	4D927	52650
Associate	**Col Tapp**	SAF/LL	4D927	74142
Ch Air Operations	**Lt Col Rouse**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Fox**	SAF/LLP	5D927	77950
Ch Weapons Systems Liaison	**Col Dalecky**	SAF/LLW	5D928	76711
Ch House Liaison	**Lt Col Evans**	SAF/LLH		Rayburn Bldg DSN 335-1676
Ch Senate Liaison	**Col Behler**	SAF/LLS		Russell Bldg DSN 335-1693

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Marcus A. Anderson		SAF/IG	4E1076	76733
Deputy	**Maj Gen Lotzbire**	SAF/IG	4E1076	74351
Dir Inspections	**Col Schepens**	SAF/IGI	4E1078	75119
Ch Inquiries	**Col Malandrino**	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	**Col Neugebauer(Res)**	SAF/IGR	5D312	70066
	Vacant(ANG)	SAF/IGR	5D312	70066
Dir Criminal Investigation & Counterintelligence	**Col Lane**	SAF/IGV	4E1081	71955
Dir Resources	**Col Ceroni**	SAF/IGX	4E1081	53726

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col Robert M. Murdock	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Robert A. Hoffmann	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Michael P. C. Carns**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Thomas G. McInerney**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Klotz**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Plingston**	AF/CMS	4B948	50498

● Special Assistant for Theater Air Defense

Maj Gen W. Thomas West	AF/TA	4E1032	79881

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Personnel Programs, Education & Training	**Brig Gen Heflebower**	AF/DPP	4E188	56765
Dir Mil Personnel Policy	**Maj Gen Davitte**	AF/DPX	4E178	75221
Dir Civ Personnel Policy & Personnel Plans	**Mr Graham**	AF/DPC	4E228	52141

Field Operating Agency

Air Force Military Personnel Center	
Randolph AFB, TX	
Maj Gen Michael D. McGinty	DSN 487-4252
Air Force Civilian Personnel Management Center	Randolph AFB, TX
Mr Roy C. Gay	DSN 487-5044
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Mr Steve Smith	DSN 225-2145

DCS / Plans & Operations

Lt Gen Buster C. Glosson		AF/XO	4E1032	79991
Dir Forces	**Maj Gen Jones**	AF/XOF	4E1047	39244
Dir Operations	**Maj Gen Tenoso**	AF/XOO	4E1048	59067
Dir Plans	**Maj Gen Bethurem**	AF/XOX	4E1046	55833
Dir Operational Requirements	**Maj Gen Henry**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Kelly**	AF/XOW	BC913	47410
Dir Modeling, Simulation & Analysis	**Brig Gen Campbell**	AF/XOM	4C1059	51833

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Alfred P. McCracken	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col Frank J. Misciasci	DSN 576-3265
Air Force Flight Standards Agency	Anrews AFB, MD
Col Dennis W. Traynor	DSN 858-4714
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col Robert C. Bonn, Jr.	DSN 656-5620
Air Force Studies & Analyses Agency	Pentagon, Arlington, VA
Col Thomas L. Allen	DSN 225-9046
Air Force Doctrine Center	Langley AFB, VA
Col Robert D. Coffman	DSN 574-8091

DCS / Logistics

Lt Gen John M. Nowak		AF/LG	4E260	53153
Dir Maintenance	**Brig Gen Hummel**	AF/LGM	4E278	54900
Dir Supply	**Maj Gen Babbitt**	AF/LGS	4E260	72822
Dir Transportation	**Maj Gen Hinkel**	AF/LGT	4B285	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Russell G. Stafford	DSN 596-4511

DCS / Command, Control, Communications, & Computers

Lt Gen Carl G. O'Berry		AF/SC	5B477	56324
Dir C4 Resources	**Mr Hall**	AF/SCP	5B478	52906
Dir C4 Mission Systems	**Col Narsavage**	AF/SCM	5B525	70478
Dir C4 Plans & Policy	**Brig Gen Witt**	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
Air Force Command, Control, Communications & Computer Agency	Scott AFB, IL
Col Harry D. Raduege, Jr.	DSN 576-2571
Air Force Frequency Management Agency	Arlington, VA
Lt Col Kimberly J. Dalrymple	DSN 226-0824

ACS / Intelligence

Maj Gen Ervin J. Rokke		AF/IN	4A932	55613
Dir Plans & Requirements	**Brig Gen Casciano**	AF/INX	4A932	57888
Dir Resource Management	**Col L'Heureux**	AF/INR	4B137	42087

Field Operating Agency

● Air Intelligence Agency	Kelly AFB, TX
Maj Gen Kenneth A. Minihan	DSN 969-2001

Civil Engineer

Maj Gen James E. McCarthy		AF/CE	5D422	79221
Associate	**Mr Flora**	AF/CE	5D426	77366
Deputy	**Col Stewart**	AF/CE	5D426	77366
Dir Military Construction	**Col Rothenberg**	AF/CEC	5D480	77799
Dir Housing	**Col Clark**	AF/CEH	5D433	50236
Dir Operations & Maintenance	**Col Bartel**	AF/CEO	5D479	51003
Dir Plans & Programs	**Col Fox**	AF/CEP	5D381	70467
Dir Environmental Quality	**Col Walsh**	AF/CEV	5D376	73323

Field Operating Agency

Air Force Civil Engineering Support Agency	Tyndall AFB,FL
Col Donald J. Thomas	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Col Thomas W. Gorges	DSN 240-2162

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
Ch Ground Safety & Nuclear Surety	(4)**Lt Col Fetzer**	AF/SEC	5E165	44972
Ch Flight & Munitions Safety	**Col May**	AF/SEP	5E165	43908

Field Operating Agency

Air Force Safety Agency	Kirtland AFB, NM
Col John R. Clapper	DSN 246-2372

Chief of Security Police

Brig Gen Stephen C. Mannell		AF/SP	BC917	39005
Ch Information Security	**Mr White**	AF/SPI	BF939B	70483
Ch Operations	**Col Tucker**	AF/SPO	BF939B	76366
Ch Plans & Programs	**Col Larkins**	AF/SPX	BF939B	76367

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col John E. Killeen	DSN 246-6980

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Center for Air Force History	Bolling AFB, DC
Mr Jacob Neufeld	DSN 297-5764

Chief Scientist

Dr George R. Abrahamson	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	**Brig Gen Bradley**	AF/RE	5C916	47307
Dir Comptroller	**Mr Gracie**	AF/REC	5D242	71060
Ch Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Col McNish**	AF/REM	5D323	33657
Dir Ops and Requirements	**Col Samples**	AF/REO	5D464	77788
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Dir Programs and Resources	**Col McLoughlin**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen John J. Closner III	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

Ch National Guard Bureau	**Vacant**	NGB/CC	2E394	56987
Dir Air National Guard	**Maj Gen Killey**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Brig Gen Larry K. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr Gene H. McCall		AF/SB	5D982	74811
Lt Gen Richard E. Hawley, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Courington**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen Nolan Sklute		AF/JA	4E112	45732
Deputy	**Brig Gen Egeland**	AF/JA	4E112	45733
Ch General Law	**Mr Hopson**	AF/JAG	5E409	44075
Ch International/Operations Law	**Col Johnson**	AF/JAI	5E313	50045
Ch Professional Development	**Col Russell**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
(3)**Col Bryan G. Hawley**	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Mr Jones**	AF/TE	4D866	55619
Ch Policy & Programs	**Col Manclark**	AF/TEP	BF915A	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Programs & Evaluation

Maj Gen Ralph E. Eberhart		AF/PE	4E315	72405
Deputy	(3)**Col Streater**	AF/PE	4E315	72405
Ch Systems	**Col Russell**	AF/PED	5C231	77518
Ch Forces	**Col Mueller**	AF/PEF	4C152	48470
Ch Program Integration	**Col Sessoms**	AF/PEI	4C165	41655
Ch Manpower Resources	**Col Ziemet**	AF/PEM	5C468	51063
Ch Organization	**Col Nelson**	AF/PEO	5C514	72809
Ch Manpower Programming	**Col Corsi**	AF/PEP	5C465	56790
Ch Quality	(3)**Col Polk**	AF/PEQ	BF884	72816
Ch Manpower Requirements	**Col DeDona**	AF/PER	5C540	34154
Ch Support	**Col May**	AF/PES	4C150	50675
Ch Resource & Prgm Analyses	**Col Seiler**	AF/PEY	1D377	70862

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Surgeon General*

Lt Gen Alexander M. Sloan		AF/SG	DSN 297-4343	
Dir of Medical Support	**Brig Gen Bellisario**	AF/SGA	DSN 297-4335	
Dir Biomedical Sciences	**Col Davis**	AF/SGB	DSN 297-1177	
Dir Dental Services	**Brig Gen Gardner**	AF/SGD	DSN 297-5070	
Dir Med Programs & Resources	**Maj Gen Buethe**	AF/SGH	DSN 297-5050	
Dir Nursing Services	**Brig Gen Turner**	AF/SGN	DSN 297-5074	
Dir Medical Studies & Evaluation	**Col Seitz**	AF/SGR	DSN 297-0090	

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, DC
Brig Gen Peter Hoffman	DSN 297-1849

Chief of Chaplains*

Maj Gen Donald J. Harlin		AF/HC	DSN 297-4577
Deputy	**Brig Gen Thomas**	AF/HC	DSN 297-4599
Ch Personnel & Materiel	**Col Pelesh**	AF/HCP	DSN 297-1482
Ch Plans & Programs	**Col Potter**	AF/HCX	DSN 297-1489

● Services

●**Brig Gen Hormand G. Lezy**		AF/SV	Arlington, VA DSN 222-1314 Crystal City
●Deputy	**Mr Myers**	AF/SV	Arlington, VA DSN 222-1314 Crystal City
●Ch Resources Management	**Lt Col Kelly**	AF/SVF	Arlington, VA DSN 286-3935 Crystal City
●Ch Plans and Force Management	**Mr Jurney**	AF/SVX	Arlington, VA DSN 222-5454 Crystal City
●Ch Programs	**Lt Col Kennedy**	AF/SVP	Arlington, VA DSN 286-3935 Crystal City
●Ch Starategic Plans and Evaluation	**Lt Col Bradham**	AF/SVQ	Arlington, VA DSN 286-3935 Crystal City

Field Operating Agency

●Air Force Services Agency	Randolph AFB, TX
Col Stephen R. Wingfield	DSN 487-6207

DISTRIBUTION: F
(1) LT GEN NOMINEE
(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
(4) COLONEL SELECTEE
(5) EFFECTIVE UPON CONFIRMATION

* BOLLING AFB

● CHANGE FROM PREVIOUS ISSUE

1 January 1994
OPR: AFDW/XP (Supersedes 1 October 1993)
Headquarters USAF Organization Chart

AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Sheila E. Widnall		SAF/OS	4E871	77376
Office of External Affairs	**Vacant**	SAF/OSE	4D956	38525
Secretary's Staff Group	**Col Fast**	SAF/OSX	4D865	51323

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Under Secretary of the Air Force

Vacant	SAF/US	4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Asst Deputy	**Maj Gen Hurd**	SAF/IA	4E334	57261
Ch CE/Eurasia	**Col Ross**	SAF/IAC	5D518	39455
Dir Disclosure	**Col Smith**	SAF/IAD	4C1074	74619
Ch Europe	**Col Kinser**	SAF/IAE	5B337	70767
Ch Americas	**Col Graves**	SAF/IAL	5A332	78220
Ch Saudi/Mideast/Africa	**Col Galante**	SAF/IAM	5D527	73634
Ch Pacific	**Col Horrigan**	SAF/IAP	5A334	70822
● Ch Systems	**Col Boggan**	SAF/IAS	3A1062	70072
● Ch Policy	**Col Kuehn**	SAF/IAX	5B332	55180

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	[1]**Brig Gen Bunger**	SAF/FMB	4D131	51875
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C386	77832
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington,VA
Col Gordon D. Kage	DSN 286-5837

ASAF / Space

Honorable Jimmie D. Hill (acting)		SAF/SN	4C958	78531
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
Dir Space Systems	**Brig Gen Scanlan**	SAF/SS	4C1052	78675
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Asst for Plans & Assessments	**Lt Col Mushaw**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Middleton**	SAF/SXP	4D939	52317

ASAF / Acquisition

Vacant		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Hawley**	SAF/AQ	4E964	76363
Deputy Assistant	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Research & Engineering	**Mr Mattice**	SAF/AQ	4E969	78331
DAS Contracting	[1]**Brig Gen Drewes**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Spt Sys	**Mr Mosemann**	SAF/AQK	4E128	73624
Dir Electronic & Special Programs	**Col Schoenfeld**	SAF/AQL	5D230	51256
Dir Fighter, C2 and Weapons Programs	**Brig Gen Hawley**	SAF/AQP	4E312	52147
Dir Long Range Power Projection, SOF, Airlift & Training Prgms	**Brig Gen Richards**	SAF/AQQ	4E342	53020
Dir Space Programs	**Brig Gen Cogilitore**	SAF/AQS	4D330	51904
Dir Science & Technology	**Vacant**	SAF/AQT		Arlington, VA Crystal City DSN 286-8900
DAS Management Policy & Program Integration	**Vacant**	SAF/AQX	4E975	79494

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington,VA

General Counsel

Honorable Gilbert F. Casellas		SAF/GC	4E856	70941
Deputy	**Ms Cheston**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal Law	**Mr Willson**	SAF/GCA	4C916	54975
Asst GC for International Matters & Civil Aviation	**Vacant**	SAF/GCI	4C941	55067
Asst GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C948	55663
Asst GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Asst GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Asst GC for Contractor Responsibility	**Ms Cook**	SAF/GCR	4C941	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Judy Ann Miller (acting)		SAF/MI	4E1020	72302
Principal DAS	**Ms Miller**	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	**Vacant**	SAF/MIE		Arlington, Va Crystal City DSN 286-6992
DAS Installations	**Mr Boatright**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Vacant**	SAF/MIIM	5E977	44751
DAS Environmental Safety & Occupational Health	**Vacant**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Vacant**	SAF/MIR	5C938	76375

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD
Mr Joe G. Lineberger	DSN 858-3136
Air Force Real Estate Agency	Bolling AFB, DC
Mr Anthony R. Jonkers	DSN 297-4275
Air Force Base Conversion Agency	Metro Center, Rosslyn, VA
Mr Alan K. Olsen	DSN 226-5501

Administrative Assistant

Mr William A. Davidson (acting)		SAF/AA	4D881	59492
Deputy	**Mr Davidson**	SAF/AA	4D881	56309
Dir Information Management	**Col Pardini**	SAF/AAI	4D934	74191
Ch Military Personnel	**Lt Col Linn**	SAF/AAP	4C878	49363
Dir Plans, Programs & Budget	**Col Joubert**	SAF/AAX	5D858	79057
Dir for Security & Investigative Programs	**Col Weaver**	SAF/AAZ	5D972	32013

Public Affairs

Brig Gen Walter S. Hogle, Jr.		SAF/PA	4D922	76061
Deputy	**Col Scoyers**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	5C945	32775
Ch Media Relations	**Col Kennett**	SAF/PAM	5C879	55554
Ch National Affairs	**Col Cox**	SAF/PAN	4A120	41325
Ch Resources	**Col Giammo**	SAF/PAR	5C935	76701
Ch Office/Security Review	**Ms Forte**	SAF/PAS	5D227	73222

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Ted G. Tilma	DSN 945-6161

Legislative Liaison

Maj Gen Paul E. Stein		SAF/LL	4D927	78153
Deputy	[1]**Col Love**	SAF/LL	4D927	52650
Associate	**Vacant**	SAF/LL	4D927	74142
Ch House Liaison	**Col Evans**	SAF/LLH		Rayburn Bldg DSN 335-1676
Ch Air Operations	**Lt Col Rouse**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Fox**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Col Behler**	SAF/LLS		Russell Bldg DSN 335-1693
Ch Weapons Systems Liaison	**Col Dalecky**	SAF/LLW	5D928	76711

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Marcus A. Anderson		SAF/IG	4E1076	76733
Deputy	**Maj Gen Lotzbire**	SAF/IG	4E1076	74351
Dir Inspections	**Col Schepens**	SAF/IGI	4E1078	75119
Ch Inquiries	**Col Malandrino**	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	**Col Neugebauer**(Res)	SAF/IGR	5D312	70066
	Vacant(ANG)	SAF/IGR	5D312	70066
Dir Criminal Investigation & Counterintelligence	**Col Lane**	SAF/IGV	4E1081	71955
Dir Resources	**Col Ceroni**	SAF/IGX	4E1081	53726

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col Robert M. Murdock	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Robert A. Hoffmann	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Michael P. C. Carns**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Thomas G. Mcinerney**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Klotz**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Pfingston**	AF/CMS	4B948	50498

Special Assistant for Theater Air Defense

Maj Gen W. Thomas West	AF/TA	4E1032		79881

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Civ Personnel Policy & Personnel Plans	**Mr Graham**	AF/DPC	4E228	52141
Dir Personnel Programs, Education & Training	**Maj Gen McGinty**	AF/DPP	4E188	56765
Dir Mil Personnel Policy	[1]**Col Pelak**	AF/DPX	4E178	75221

Field Operating Agency

Air Force Military Personnel Center	Randolph AFB, TX
Maj Gen William B. Davitte	DSN 487-4252
Air Force Civilian Personnel Management Center	Randolph AFB, TX
Mr Roy C. Gay	DSN 487-5044
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Mr Steve Smith	DSN 225-2145

DCS / Plans & Operations

Lt Gen Buster C. Glosson		AF/XO	4E1032	79991
Dir Forces	**Maj Gen Jones**	AF/XOF	4E1047	39244
Dir Modeling, Simulation & Analysis	**Brig Gen Campbell**	AF/XOM	4C1059	51833
Dir Operations	**Maj Gen Tenoso**	AF/XOO	4E1048	59067
Dir Operational Requirements	**Maj Gen Henry**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Kelly**	AF/XOW	8C913	47410
Dir Plans	**Maj Gen Bethurem**	AF/XOX	4E1046	55833

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Alfred P. McCracken	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col Frank J. Misciasci	DSN 576-3265
Air Force Flight Standards Agency	Annews AFB, MD
Col Dennis W. Traynor	DSN 858-4714
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col Robert C. Bonn, Jr.	DSN 656-5620
Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas L. Allen	DSN 225-9046
Air Force Doctrine Center	Langley AFB, VA
Col Robert D. Coffman	DSN 574-8091

DCS / Logistics

Lt Gen John M. Nowak		AF/LG	4E260	53153
Dir Maintenance	**Brig Gen Hummel**	AF/LGM	4E278	54900
Dir Supply	**Brig Gen Miller**	AF/LGS	4E260	72822
Dir Transportation	**Maj Gen Hinkel**	AF/LGT	4B285	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Russell G. Stafford	DSN 596-4511

DCS / Command, Control, Communications, & Computers

Lt Gen Carl G. O'Berry		AF/SC	5B477	56324
Dir C4 Mission Systems	**Col Narsavage**	AF/SCM	5B525	70478
Dir C4 Resources	**Col Sipos**	AF/SCP	5B478	52906
Dir C4 Plans & Policy	**Brig Gen Witt**	AF/SCX	5B485	54440

Field Operating Agency

7th Communications Group	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
Air Force Command, Control, Communications & Computer Agency	Scott AFB, IL
Col Harry D. Raduege, Jr.	DSN 576-2571
Air Force Frequency Management Agency	Arlington, VA
Lt Col Kimberly J. Dalrymple	DSN 226-0824

ACS / Intelligence

Maj Gen Ervin J. Rokke		AF/IN	4A932	55613
Dir Resource Management	**Col L'Heureux**	AF/INR	4B137	42087
Dir Plans & Requirements	**Brig Gen Casciano**	AF/INX	4A932	57888

Field Operating Agency

Air Intelligence Agency	Kelly AFB, TX
Maj Gen Kenneth A. Minihan	DSN 969-2001

Civil Engineer

Maj Gen James E. McCarthy		AF/CE	5D422	79221
Deputy	**Col Walsh (acting)**	AF/CE	5D426	77366
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Dir Housing	**Col Clark**	AF/CEH	5D433	50236
Dir Operations & Maintenance	**Col Bartel**	AF/CEO	5D479	51003
Dir Plans & Programs	**Col Fox**	AF/CEP	5D381	70467
Dir Environmental Quality	**Col Walsh**	AF/CEV	5D376	73323

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB,FL
Col Donald J. Thomas	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Col Thomas W. Gorges	DSN 240-2162

Chief of Safety

Brig Gen James L. Cole, Jr.		AF/SE	5E177	37280
Ch Ground Safety & Nuclear Surety	[1]**Lt Col Fetzer**	AF/SEC	5E165	44972
Ch Flight & Munitions Safety	**Col May**	AF/SEP	5E165	43908

Field Operating Agency

Air Force Safety Agency	Kirtland AFB, NM
Col John R. Clapper	DSN 246-2372

Chief of Security Police

Brig Gen Stephen C. Mannell		AF/SP	BC917	39005
Ch Information Security	**Mr White**	AF/SPI	BF939B	70483
Ch Operations	**Col Shoemaker**	AF/SPO	BF939B	76366
Ch Plans & Programs	**Col Larkins**	AF/SPX	BF939B	76367

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col John E. Killeen	DSN 246-6980

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Center for Air Force History	Bolling AFB, DC
Mr Jacob Neufeld	DSN 297-5764

Chief Scientist

Dr George R. Abrahamson	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	**Brig Gen Bradley**	AF/RE	5C916	47307
Dir Comptroller	**Mr Gracie**	AF/REC	5D242	71060
Ch Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Col McNish**	AF/REM	5D323	33657
Dir Ops and Requirements	**Col Samples**	AF/REO	5D464	77788
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Dir Programs and Resources	**Col McLoughlin**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen John J. Closner III	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

Ch National Guard Bureau	**Vacant**	NGB/CC	2E394	56987
Dir Air National Guard	**Maj Gen Shepperd**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Brig Gen Larry K. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr Gene H. McCall		AF/SB	5D982	74811
Lt Gen Richard E. Hawley, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Courington**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen Nolan Sklute		AF/JA	4E112	45732
Deputy	**Brig Gen Egeland**	AF/JA	4E112	45733
Ch General Law	**Vacant**	AF/JAG	5E409	44075
Ch International/Operations Law	**Col Johnson**	AF/JAI	5E313	50045
Ch Professional Development	**Col Russell**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Richard F. Rothenburg	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Mr Jones**	AF/TE	4D866	55619
Ch Policy & Programs	**Col Manclark**	AF/TEP	BF915A	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Programs & Evaluation

[1]**Brig Gen Charles R. Heflebower**		AF/PE	4E315	72405
Deputy	[2]**Col Streater**	AF/PE	4E315	72405
Ch Systems	**Col Russell**	AF/PED	5C231	77518
Ch Forces	**Col Mueller**	AF/PEF	4C152	48470
Ch Program Integration	**Col Sessoms**	AF/PEI	4C165	41655
Ch Manpower Resources	**Col Zeimet**	AF/PEM	5C468	51963
Ch Organization	**Col Nelson**	AF/PEO	5C514	72809
Ch Manpower Programming	**Col Corsi**	AF/PEP	5C465	56790
Ch Quality	**Col Loughran**	AF/PEQ	1C357	72816
Ch Manpower Requirements	**Col DeDona**	AF/PER	5C540	34154
Ch Support	**Col May**	AF/PES	4C150	50675
Ch Resource & Prgm Analyses	**Col Seiler**	AF/PEY	5C519	70862

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Surgeon General*

Lt Gen Alexander M. Sloan		AF/SG	DSN 297-4343
Dir of Medical Support	**Brig Gen Bellisario**	AF/SGA	DSN 297-4335
Dir Biomedical Sciences	**Col Davis**	AF/SGB	DSN 297-1177
Dir Dental Services	**Brig Gen Gardner**	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	**Maj Gen Buethe**	AF/SGH	DSN 297-5050
Dir Nursing Services	**Brig Gen Turner**	AF/SGN	DSN 297-5074
Dir Medical Studies & Evaluation	**Col Seitz**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, DC
Brig Gen Peter Hoffman	DSN 297-1849

Chief of Chaplains*

Maj Gen Donald J. Harlin		AF/HC	DSN 297-4577
Deputy	**Brig Gen Thomas**	AF/HC	DSN 297-4599
Ch Personnel & Materiel	**Col Pelesh**	AF/HCP	DSN 297-1482
Ch Plans & Programs	**Col Potter**	AF/HCX	DSN 297-1489

Services

[1]**Brig Gen Normand G. Lezy**	AF/SV	Arlington, VA DSN 664-0010 Crystal City
Deputy **Mr Myers**	AF/SV	Arlington, VA DSN 664-0010 Crystal City
Ch Resources Management **Col Kelly**	AF/SVF	Arlington, VA DSN 664-0325 Crystal City
Ch Programs **Lt Col Kennedy**	AF/SVP	Arlington, VA DSN 664-0325 Crystal City
Ch Strategic Plans and Evaluation **Lt Col Larry**	AF/SVQ	Arlington, VA DSN 664-0325 Crystal City
Ch Plans and Force Management **Mr Jurney**	AF/SVX	Arlington, VA DSN 664-6425 Crystal City

Field Operating Agency

Air Force Services Agency	Randolph AFB, TX
Col Stephen R. Wingfield	DSN 487-6207

DISTRIBUTION: F
[1] LT GEN NOMINEE
[2] MAJ GEN SELECTEE
[3] BRIG GEN SELECTEE
[4] COLONEL SELECTEE
[5] EFFECTIVE UPON CONFIRMATION

★ BOLLING AFB
● CHANGE FROM PREVIOUS ISSUE

1 April 1994
OPR: AFDW/XP (Supersedes 1 January 1994)
Headquarters USAF Organization Chart
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HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Sheila E. Widnall		SAF/OS	4E871	77376
Secretary's Staff Group	**Col Fast**	SAF/OSX	4D865	51323

Under Secretary of the Air Force

Honorable Rudy F. de Leon	SAF/US	4E886	71361

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Asst Deputy	**Maj Gen Burr**	SAF/IA	4E334	57261
Ch CE/Eurasia	**Col Ross**	SAF/IAC	5D518	39455
Dir Disclosure	**Col Smith**	SAF/IAD	4C1074	74619
Ch Europe	**Col Schwetke**	SAF/IAE	5B337	70767
Ch Americas	**Lt Col Cheeseman**	SAF/IAL	5A332	78220
Ch Saudi/Mideast/Africa	**Col Galante**	SAF/IAM	5D527	73634
Ch Pacific	**Col Manke**	SAF/IAP	5A334	70822
Ch Systems	**Col Vanderford**	SAF/IAS	3A1062	70072
Ch Policy	**Col Kuehn**	SAF/IAX	5B332	55180
● Ch Armaments Cooperation	**Col Roseland**	SAF/IAQ	Arlington, VA Crystal City DSN 607-3157	

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	[2]**Brig Gen Bunger**	SAF/FMB	4D131	51875
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington, VA
Col Gordon D. Kage	DSN 224-0388

ASAF / Space

Honorable Jeffrey K. Harris		SAF/SN	4C958	35994
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
Dir Space Systems	**Brig Gen Scanlan**	SAF/SS	4C1052	78675
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Asst for Plans & Assessments	**Lt Col Mushaw**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Cox**	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable Clark G. Fiester		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Hawley**	SAF/AQ	4E964	76363
Deputy Assistant	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Research & Engineering	**Mr Mattice**	SAF/AQ	4E969	78331
DAS Contracting	[2]**Brig Gen Drewes**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Spt Sys	**Mr Mosemann**	SAF/AQK	4E128	73624
Dir Electronic & Special Programs	**Col Schoenfeld**	SAF/AQL	5D230	51256
Dir Fighter, C2 and Weapons Programs	**Brig Gen Hawley**	SAF/AQP	4E312	52147
Dir Long Range Power Projection, SOF, Airlift & Training Prgms	**Brig Gen Richards**	SAF/AQQ	4E342	53020
Dir Space Programs	**Brig Gen Cogliitore**	SAF/AQS	4D330	51904
Dir Science & Technology	**Vacant**	SAF/AQT	Arlington, VA Crystal City DSN 286-8900	
DAS Management Policy & Program Integration	**Vacant**	SAF/AQX	4E975	79494

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Honorable Gilbert F. Casellas		SAF/GC	4E856	70941
Deputy	**Ms Cheston**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal Law	**Mr Willson**	SAF/GCA	4C916	54975
Asst GC for International Matters & Civil Aviation	**Mr Zehner**	SAF/GCI	4C941	55067
Asst GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C948	55663
Asst GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Asst GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Asst GC for Contractor Responsibility	**Ms Cook**	SAF/GCR	4C941	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Rodney A. Coleman		SAF/MI	4E1020	72302
Principal DAS	**Mr Upschulte**	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	**Mr Collins**	SAF/MIE	Arlington, Va Crystal City DSN 327-3167	
DAS Installations	**Mr Boatright**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Ms DeMesme**	SAF/MIM	5E977	44751
DAS Environment Safety & Occupational Health	**Mr McCall**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Mr Sharratt**	SAF/MIR	5C938	76375

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD
Mr Joe G. Lineberger	DSN 858-3137
Air Force Real Estate Agency	Bolling AFB, DC
Mr Anthony R. Jonkers	DSN 297-4275
Air Force Base Conversion Agency	Metro Center, Rosslyn, VA
Mr Alan K. Olsen	DSN 226-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
Dir Information Management	**Col Collins**	SAF/AAI	4D934	74191
● Dir Operations Support	**Col Semon**	SAF/AAO	4D881	59607
Ch Military Personnel	**Maj Patrick**	SAF/AAP	4C878	49363
Dir Plans, Programs & Budget	[6]**Lt Col Walker**	SAF/AAX	5D858	79057
Dir for Security & Investigative Programs	[6]**Lt Col Patterson**	SAF/AAZ	5D972	32013

Public Affairs

Col Ronald T. Sconyers		SAF/PA	4D922	76061
Deputy	**Vacant**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	5C945	32775
Ch Media Relations	**Col Cox**	SAF/PAM	5C879	55554
Ch National Affairs	**Col Cox**	SAF/PAN	5C879	55554
Ch Resources	**Col Giammo**	SAF/PAR	5C935	76701
Ch Office/Security Review	**Ms Forte**	SAF/PAS	5D227	73222

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Joe S. Panvini	DSN 945-6161

Legislative Liaison

[2]**Brig Gen Normand G. Lezy**		SAF/LL	4D927	78153
Deputy	**Brig Gen Love**	SAF/LL	4D927	52650
Associate	**Col Bull**	SAF/LL	4D927	74142
Ch House Liaison	**Col Evans**	SAF/LLH	Rayburn Bldg DSN 335-1676	
Ch Air Operations	**Col Rouse**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Fox**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Col Behler**	SAF/LLS	Russell Bldg DSN 335-1693	
Ch Weapons Systems Liaison	**Col Dalecky**	SAF/LLW	5D928	76711

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Marcus A. Anderson		SAF/IG	4E1076	76733
Deputy	**Maj Gen Lotzbire**	SAF/IG	4E1076	74351
Dir Inspections	**Col Schepens**	SAF/IGI	4E1078	75119
Ch Inquiries	**Col Malandrino**	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	**Col Neugebauer**(Res)	SAF/IGR	5D312	70066
	Lt Col Burris(ANG)	SAF/IGR	5D312	70066
Dir Criminal Investigation & Counterintelligence	**Col Lane**	SAF/IGV	4E1081	71955
Dir Resources	**Col Ceroni**	SAF/IGX	4E1081	53726

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col Robert M. Murdock	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Robert A. Hoffmann	DSN 297-5228

Air Staff

Chief of Staff

Gen Merrill A. McPeak		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Thomas S. Moorman, Jr.**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Vacant**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Klotz**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Pfingston**	AF/CMS	4B948	50498

Special Assistants to CSAF

● Theater Air Defense	**Maj Gen W. Thomas West**	AF/TA	4E1032	79881
● Roles & Missions	**Maj Gen Charles D. Link**	AF/RO	4D856	53563
● Base Realignment & Transition	**Maj Gen Jay D. Blume, Jr.**	AF/RT	5D1021	38678

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Civ Personnel Policy & Personnel Plans	**Mr Graham**	AF/DPC	4E228	52141
Dir Personnel Programs, Education & Training	**Maj Gen McGinty**	AF/DPP	4E188	56765
Dir Mil Personnel Policy	**Brig Gen Pelak**	AF/DPX	4E178	75221

Field Operating Agency

Air Force Military Personnel Center	Randolph AFB, TX
Maj Gen William B. Davitte	DSN 487-4252
Air Force Civilian Personnel Management Center	Randolph AFB, TX
Mr Roy C. Gay	DSN 487-5044
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Mr Steve Smith	DSN 225-2145

DCS / Plans & Operations

Lt Gen Joseph W. Ralston		AF/XO	4E1032	79991
Dir Forces	[2]**Brig Gen Sams**	AF/XOF	4E1047	39244
Dir Modeling, Simulation & Analysis	**Brig Gen Campbell**	AF/XOM	4C1059	51833
Dir Operations	[2]**Maj Gen Tenoso**	AF/XOO	4E1048	59067
Dir Operational Requirements	**Brig Gen McCloud**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Lennon**	AF/XOW	BC913	47410
Dir Plans	**Maj Gen Linhard**	AF/XOX	4E1046	55833

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Robert W. Tapaszi	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col Frank J. Miscisacci	DSN 576-3265
Air Force Flight Standards Agency	Anrews AFB, MD
Col Dennis W. Traynor	DSN 858-4714
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John C. Chapman, Jr.	DSN 656-5620
Air Force Studies & Analyses Agency	Pentagon, Arlington, VA
Col Thomas L. Allen	DSN 225-9046
Air Force Doctrine Center	Langley AFB, VA
Col Robert D. Coffman	DSN 574-8091

DCS / Logistics

Lt Gen John M. Nowak		AF/LG	4E260	53153
Dir Maintenance	**Vacant**	AF/LGM	4E278	54900
Dir Supply	**Brig Gen Miller**	AF/LGS	4E260	72822
Dir Transportation	**Maj Gen Mikolajcik**	AF/LGT	4B285	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Russell G. Stafford	DSN 596-4511

DCS / Command, Control, Communications, & Computers

Lt Gen Carl G. O'Berry		AF/SC	5B477	56324
Dir C4 Mission Systems	**Col Narsavage**	AF/SCM	5B525	70478
● Dir C4 Architectures, Technology & Interoperability	**Col Cookerly**	AF/SCT	5B478	52906
● Dir C4 Plans, Policy & Resources	**Maj Gen Bracher**	AF/SCX	5B485	54440

Field Operating Agency

● Air Force Pentagon Communications Agency	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
Air Force Command, Control, Communications & Computer Agency	Scott AFB, IL
Col Harry D. Raduege, Jr.	DSN 576-2571
Air Force Frequency Management Agency	Arlington, VA
Lt Col Kimberly J. Dalrymple	DSN 226-0824

ACS / Intelligence

Maj Gen Ervin J. Rokke		AF/IN	4A932	55613
Dir Resource Management	**Mr Ring**	AF/INR	4B137	42087
Dir Plans & Requirements	**Brig Gen Casciano**	AF/INX	4A932	57888

Field Operating Agency

Air Intelligence Agency	Kelly AFB, TX
Maj Gen Kenneth A. Minihan	DSN 969-2001

Civil Engineer

Maj Gen James E. McCarthy		AF/CE	5D422	79221
Deputy	**Dr Wolff**	AF/CE	5D422	77366
Dir Military Construction	**Col Rothenberg**	AF/CEC	5D480	77799
Dir Housing	**Col Gross**	AF/CEH	5D433	50236
Dir Operations & Maintenance	**Col Clark**	AF/CEO	5D479	51003
Dir Plans & Programs	**Col Mogge**	AF/CEP	5D371	70467
Dir Environmental Quality	**Col Fox**	AF/CEV	5D376	73323

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB,FL
Col Paul W. Hains III	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Col Thomas W. Gorges	DSN 240-2162

Chief of Safety

Brig Gen Orin L. Godsey		AF/SE	5E177	37280
Ch Ground Safety & Nuclear Surety	**Vacant**	AF/SEC	5E165	44972
Ch Flight & Munitions Safety	**Col May**	AF/SEP	5E165	43908

Field Operating Agency

Air Force Safety Agency	Kirtland AFB, NM
Col John R. Clapper	DSN 246-2372

Chief of Security Police

Brig Gen Stephen C. Mannell		AF/SP	BC917	39005
Ch Information Security	**Mr White**	AF/SPI	BF939B	70483
Ch Operations	**Col Corso**	AF/SPO	BF939B	76366
Ch Plans & Programs	**Col Shoemaker**	AF/SPX	BF939B	76367

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col John E. Killeen	DSN 246-6980

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764	

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
● Air Force History Support Office	Bolling AFB, DC
Col George K. Williams	DSN 297-5088

Chief Scientist

Dr Edward A. Feigenbaum	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen John J. Closner III		AF/RE	5C916	59225
Deputy	**Brig Gen Bradley**	AF/RE	5C916	47307
Dir Comptroller	**Mr Gracie**	AF/REC	5D242	71060
Ch Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Col Loftus**	AF/REM	5D323	33657
Dir Ops and Requirements	**Col Samples**	AF/REO	5D464	77788
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Dir Programs and Resources	**Col McLoughlin**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen John J. Closner III	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

Ch National Guard Bureau	**Vacant**	NGB/CC	2E394	56987
Dir Air National Guard	**Maj Gen Shepperd**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Brig Gen Larry K. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr Gene H. McCall		AF/SB	5D982	74811
Lt Gen Richard E. Hawley, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Courington**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen Nolan Sklute		AF/JA	4E112	45732
Deputy	**Brig Gen Egeland**	AF/JA	4E112	45733
Ch General Law	**Vacant**	AF/JAG	5E409	44075
Ch International/Operations Law	**Col Johnson**	AF/JAI	5E313	50045
Ch Professional Development	**Col Russell**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Olan G. Waldrop, Jr.	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Vacant**	AF/TE	4D866	55619
Ch Policy & Programs	**Col Manclark**	AF/TEP	BE939	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Programs & Evaluation

[2]**Brig Gen Charles R. Heflebower**		AF/PE	4E315	72405
Deputy	**Col Walters**	AF/PE	4E315	72405
Ch Systems	**Col Russell**	AF/PED	5C231	77518
Ch Forces	**Col Mueller**	AF/PEF	4C152	48470
Ch Program Integration	**Col Sessoms**	AF/PEI	4C165	41655
Ch Manpower Resources	**Col Zeimet**	AF/PEM	5C468	51963
Ch Organization	**Col Nelson**	AF/PEO	5C514	72809
Ch Manpower Programming	**Col Corsi**	AF/PEP	5C465	56790
Ch Quality	**Col Loughran**	AF/PEQ	1C357	72816
Ch Manpower Requirements	**Col DeDona**	AF/PER	5C540	34154
Ch Support	**Col May**	AF/PES	4C150	50675
Ch Resource & Prgm Analyses	**Col Seifer**	AF/PEY	5C519	70862

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Surgeon General*

Maj Gen Robert A. Buethe, Jr. (acting)		AF/SG	DSN 297-4343
Dir of Medical Support	**Col Patterson**	AF/SGA	DSN 297-4335
Dir Biomedical Sciences	**Col Davis**	AF/SGB	DSN 297-1177
Dir Dental Services	**Brig Gen Gardner**	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	**Brig Gen Wyrick**	AF/SGH	DSN 297-5050
Dir Nursing Services	**Brig Gen Turner**	AF/SGN	DSN 297-5074
Dir Medical Studies & Evaluation	**Col Aenchbacher**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, DC
Maj Gen Charles H. Roadman	DSN 297-1849

Chief of Chaplains*

Maj Gen Donald J. Harlin		AF/HC	DSN 297-4577
Deputy	**Brig Gen Thomas**	AF/HC	DSN 297-4599
Ch Personnel & Materiel	**Col Milcetich**	AF/HCP	DSN 297-1482
Ch Plans & Programs	**Col Williamson**	AF/HCX	DSN 297-1489

Services

Col Stevan B. Richards		AF/SV	Arlington, VA DSN 664-0010 Crystal City
Deputy	**Mr Myers**	AF/SV	Arlington, VA DSN 664-0010 Crystal City
Ch Resources Management	**Col Kelly**	AF/SVF	Arlington, VA DSN 664-0325 Crystal City
Ch Programs	**Col Eagan**	AF/SVP	Arlington, VA DSN 664-0325 Crystal City
Ch Strategic Plans and Evaluation	**Mr Jurney**	AF/SVQ	Arlington, VA DSN 664-0325 Crystal City
Ch Plans and Force Management	**Col Padgett**	AF/SVX	Arlington, VA DSN 664-6425 Crystal City

Field Operating Agency

Air Force Services Agency	Randolph AFB, TX
Col Stephen R. Wingfield	DSN 487-6207

DISTRIBUTION: F
[1] LT GEN NOMINEE
[2] MAJ GEN SELECTEE
[3] BRIG GEN SELECTEE
[4] COLONEL SELECTEE
[5] EFFECTIVE UPON CONFIRMATION

★ BOLLING AFB

● CHANGE FROM PREVIOUS ISSUE

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Secretariat

Secretary of the Air Force

Honorable Sheila E. Widnall		SAF/OS	4E871	77376
Secretary's Staff Group	**Col Fast**	SAF/OSX	4D865	51323

Under Secretary of the Air Force

Honorable Rudy F. de Leon	SAF/US	4E886	71361

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
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Ch Americas	**Col Balbin**	SAF/IAL	5A332	78220
Ch Saudi/Mideast/Africa	**Col Galante**	SAF/IAM	5D527	73634
Ch Pacific	**Col Manke**	SAF/IAP	5A334	70822
Ch Systems	**Col Vanderford**	SAF/IAS	3A1062	70072
Ch Policy	**Col Kuehn**	SAF/IAX	5B332	55180
Ch Armaments Cooperation	**Col Roseland**	SAF/IAQ	Arlington, VA Crystal City DSN 607-3157	

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
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DAS Budget	**Maj Gen Bunger**	SAF/FMB	4D131	51875
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington,VA
Col Gordon D. Kage	DSN 224-0388

ASAF / Space

Honorable Jeffrey K. Harris		SAF/SN	4E998	35994
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
Dir Space Systems	**Brig Gen Scanlan**	SAF/SS	4C1052	78675
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Asst for Plans & Assessments	**Lt Col Mushaw**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Cox**	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable Clark G. Fiester		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Hawley**	SAF/AQ	4E964	76363
Principal DAS (Acq & Mgt)	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Research & Engineering	**Mr Mattice**	SAF/AQ	4E969	78331
DAS Contracting	**Maj Gen Drewes**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Spt Sys	**Mr Mosemann**	SAF/AQK	4E128	73624
Dir Electronic & Special Programs	**Col Schoenfeld**	SAF/AQL	5D230	51256
Dir Fighter, C2 and Weapons Programs	**Brig Gen Hawley**	SAF/AQP	4E312	52147
Dir Long Range Power Projection, SOF, Airlift & Training Prgms	**Brig Gen Richards**	SAF/AQQ	4E342	53020
Dir Space Programs	**Brig Gen Cogliitore**	SAF/AQS	4D330	51904
Dir Science & Technology	**Vacant**	SAF/AQT	Arlington, VA Crystal City DSN 286-8900	
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX	4C331	79402

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington,VA

General Counsel

Ms Sheila C. Cheston (acting)		SAF/GC	4E856	70941
Deputy	**Ms Cheston**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal Law	**Mr Willson**	SAF/GCA	4C916	54975
Asst GC for International Matters & Civil Aviation	**Mr Zehner**	SAF/GCI	4C941	55067
Asst GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C948	55663
Asst GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Asst GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Asst GC for Contractor Responsibility	**Ms Cook**	SAF/GCR	4C941	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Rodney A. Coleman		SAF/MI	4E1020	72302
Principal DAS	**Mr Upschulte**	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	**Mr Collins**	SAF/MIE	Arlington, Va Crystal City DSN 327-3167	
DAS Installations	**Mr Boatright**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Ms DeMesme**	SAF/MIM	5E977	44751
DAS Environment Safety & Occupational Health	**Mr McCall**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Mr Sharratt**	SAF/MIR	5C938	76375

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD
Mr Joe G. Lineberger	DSN 858-3137
Air Force Real Estate Agency	Bolling AFB, DC
Mr Anthony R. Jonkers	DSN 297-4275
Air Force Base Conversion Agency	Metro Center, Rosslyn, VA
Mr Alan K. Olsen	DSN 226-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
Dir Information Management	**Col Collins**	SAF/AAI	4D934	74191
Dir Operations Support	**Col Semon**	SAF/AAO	4D881	59607
Ch Military Personnel	**Maj Patrick**	SAF/AAP	4C878	49363
Dir Plans, Programs & Budget	**Col Walker**	SAF/AAX	5D858	79057
Dir for Security & Investigative Programs	(5)**Lt Col Patterson**	SAF/AAZ	5D972	32013

Public Affairs

Col Ronald T. Sconyers		SAF/PA	4D922	76061
Deputy	**Col Smarkola**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	5C945	32775
Ch Media Relations	**Col Boyd**	SAF/PAM	5C879	50640
Ch Resources	**Col Conley**	SAF/PAR	4A120	76701
Ch Office/Security Review	**Ms Forte**	SAF/PAS	5D227	73222

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Joe S. Panvini	DSN 945-6161

Legislative Liaison

Maj Gen Normand G. Lezy		SAF/LL	4D927	78153
Deputy	**Col Fox**	SAF/LL	4D927	52650
Ch House Liaison	**Col Evans**	SAF/LLH	Rayburn Bldg DSN 335-1676	
Ch Air Operations	**Col Rouse**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Bull**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Col Behler**	SAF/LLS	Russell Bldg DSN 335-1693	
Ch Weapons Systems Liaison	**Col Dalecky**	SAF/LLW	5D928	76711

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Marcus A. Anderson		SAF/IG	4E1076	76733
Deputy	**Maj Gen Lotzbire**	SAF/IG	4E1076	74351
Dir Inspections	**Col Schepens**	SAF/IGI	4E1078	75119
Ch Inquiries	**Col Rhodes**	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	**Col Neugebauer**(Res)	SAF/IGR	5D312	70066
	Lt Col Burris(ANG)	SAF/IGR	5D312	70066
Dir Criminal Investigation & Counterintelligence	**Col Lane**	SAF/IGV	4E1081	71955
Dir Resources	**Col Ceroni**	SAF/IGX	4E1081	53726

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col Robert M. Murdock	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Robert A. Hoffmann	DSN 297-5228

Air Staff

Chief of Staff

Gen Ronald R. Fogleman		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Thomas S. Moorman, Jr.**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen James A. Fain, Jr.**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Elder**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Campanale**	AF/CCC	4B948	50498

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Civ Personnel Policy & Personnel Plans	**Mr Blanchard**	AF/DPC	4E228	52141
Dir Personnel Programs, Education & Training	**Maj Gen McGinty**	AF/DPP	4E188	56765
Dir Mil Personnel Policy	**Brig Gen Pelak, Jr.**	AF/DPX	4E178	75221

Field Operating Agency

Air Force Military Personnel Center	Randolph AFB, TX
Maj Gen William B. Davitte	DSN 487-4252
Air Force Civilian Personnel Management Center	Randolph AFB, TX
Mr John R. Graham	DSN 487-5044
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Mr Steve Smith	DSN 225-2145

DCS / Plans & Operations

Lt Gen Joseph W. Ralston		AF/XO	4E1032	79991
Dir Forces	**Maj Gen Sams**	AF/XOF	4E1047	39244
Dir Modeling, Simulation & Analysis	**Brig Gen Campbell**	AF/XOM	4C1059	51833
Dir Operations	**Brig Gen McCarthy**	AF/XOO	4E1048	59067
Dir Operational Requirements	**Brig Gen McCloud**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Lennon**	AF/XOW	4A1084	47410
Dir Plans	**Maj Gen Linhard**	AF/XOX	4E1046	55833

Field Operating Agency

Air Force Combat Operations Staff	Pentagon, Arlington, VA
Col Robert W. Tapaszi	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col Frank J. Miscisci	DSN 576-3265
Air Force Flight Standards Agency	Andrews AFB, MD
Col Dennis W. Traynor	DSN 858-4714
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John C. Chapman, Jr.	DSN 656-5620
Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas L. Allen	DSN 225-9046
Air Force Doctrine Center	Langley AFB, VA
Col Robert D. Coffman	DSN 574-8091

DCS / Logistics

Lt Gen John M. Nowak		AF/LG	4E260	53153
Dir Maintenance	**Brig Gen Harris**	AF/LGM	4E278	54900
Dir Supply	**Brig Gen Miller**	AF/LGS	4E260	72822
Dir Transportation	**Brig Gen Mikolajcik**	AF/LGT	4B285	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Clarence T. Lowry	DSN 596-4511

DCS / Command, Control, Communications, & Computers

Lt Gen Carl G. O'Berry		AF/SC	5B477	56324
Dir C4 Mission Systems	**Col Narsavage**	AF/SCM	5B525	70478
Dir C4 Architectures, Technology & Interoperability	**Col Cookerly**	AF/SCT	5B478	52906
Dir C4 Plans, Policy & Resources	**Maj Gen Bracher**	AF/SCX	5B485	54440

Field Operating Agency

Air Force Pentagon Communications Agency	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
Air Force Command, Control, Communications & Computer Agency	Scott AFB, IL
Col Harry D. Raduege, Jr.	DSN 576-2571
Air Force Frequency Management Agency	Arlington, VA
Col Kimberly J. Dalrymple	DSN 226-0824

DCS / Intelligence

Maj Gen Kenneth A. Minihan		AF/IN	4A932	55613
Dir Resource Management	**Mr Ring**	AF/INR	4B137	40784
Dir Plans & Requirements	**Col Miller**	AF/INX	4A932	57888

Field Operating Agency

Air Intelligence Agency	Kelly AFB, TX
Brig Gen John P. Casciano	DSN 969-2001

Civil Engineer

Maj Gen James E. McCarthy		AF/CE	5D422	79221
Deputy	**Dr Wolff**	AF/CE	5D422	77366
Dir Military Construction	**Col Rothenberg**	AF/CEC	5D480	77799
Dir Housing	**Col Gross**	AF/CEH	5D433	50236
Dir Operations & Maintenance	**Col Clark**	AF/CEO	5D479	51003
Dir Plans & Programs	**Col Mogge**	AF/CEP	5D371	70467
Dir Environmental Quality	**Col Fox**	AF/CEV	5D376	73323

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB,FL
Col Paul W. Hains III	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Col Thomas W. Gorges	DSN 240-2162

Chief of Safety

Brig Gen Orin L. Godsey		AF/SE	5E177	37280
Ch Ground Safety & Nuclear Surety	**Col Camacho**	AF/SEC	5E165	44972
Ch Flight & Munitions Safety	**Col May**	AF/SEP	5E165	43908

Field Operating Agency

Air Force Safety Agency	Kirtland AFB, NM
Col Bernard B. Burklund	DSN 246-2372

Chief of Security Police

Brig Gen Stephen C. Mannell		AF/SP	BC917	39005
Ch Information Security	**Mr White**	AF/SPI	BF939B	70483
Ch Operations	**Col Corso**	AF/SPO	BF939B	76366
Ch Plans & Programs	**Col Shoemaker**	AF/SPX	BF939B	76367

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col John E. Killeen	DSN 246-6980

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764	

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Air Force History Support Office	Bolling AFB, DC
Col George K. Williams	DSN 297-5088

Chief Scientist

Dr Edward A. Feigenbaum	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen Robert A. McIntosh		AF/RE	5C916	59225
Deputy	**Brig Gen Bradley**	AF/RE	5C916	47307
Dir Comptroller	**Mr Gracie**	AF/REC	5D242	71060
Ch Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Col Loftus**	AF/REM	5D323	33657
Dir Ops and Requirements	**Col McLoughlin**	AF/REO	5D464	77788
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Dir Programs and Resources	**Col Samples**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen Robert A. McIntosh	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

LTG (USA) Edward D. Baca		NGB/CC	2E394	56987
Dir Air National Guard	**Maj Gen Shepperd**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Brig Gen Larry K. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr Gene H. McCall		AF/SB	5D982	74811
Lt Gen Richard E. Hawley, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Courington**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen Nolan Sklute		AF/JA	4E112	45732
Deputy	**Brig Gen Egeland**	AF/JA	4E112	45733
Ch General Law	**Vacant**	AF/JAG	5E409	44075
Ch International/Operations Law	**Col Johnson**	AF/JAI	5E313	50045
Ch Professional Development	**Col Russell**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Olan G. Waldrop, Jr.	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Vacant**	AF/TE	4D866	55619
Ch Policy & Programs	**Col Brechwald**	AF/TEP	BE939	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Programs & Evaluation

Maj Gen Charles R. Heflebower		AF/PE	4E315	72405
Deputy	**Col Walters**	AF/PE	4E315	72405
Ch Systems	**Col Russell**	AF/PED	5C231	77518
Ch Forces	**Col Mueller**	AF/PEF	4C152	48470
Ch Program Integration	**Col Sessoms**	AF/PEI	4C165	41655
Ch Manpower Resources	**Col Zeimet**	AF/PEM	5C468	51963
Ch Organization	**Col Nelson**	AF/PEO	5C514	34160
Ch Manpower Programming	**Col Corsi**	AF/PEP	5C465	56790
Ch Quality	**Col Loughran**	AF/PEQ	1C357	72816
Ch Manpower Requirements	**Col DeDona**	AF/PER	5C540	34154
Ch Support	**Col Maxwell**	AF/PES	4C150	50675
Ch Resource & Prgm Analyses	**Col Seiler**	AF/PEY	5C519	70862

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Surgeon General*

Lt Gen Edgar R. Anderson, Jr.		AF/SG	DSN 297-4343
Dir of Medical Support	**Col Patterson**	AF/SGA	DSN 297-4335
Dir Biomedical Sciences	**Col Davis**	AF/SGB	DSN 297-1177
Dir Dental Services	**Brig Gen Gardner**	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	**Brig Gen Wyrick**	AF/SGH	DSN 297-5050
Dir Nursing Services	**Brig Gen Turner**	AF/SGN	DSN 297-5074
Dir Medical Studies & Evaluation	**Col Aenchbacher**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, DC
Maj Gen Charles H. Roadman	DSN 297-1849

Chief of Chaplains*

Maj Gen Donald J. Harlin		AF/HC	DSN 297-4577
Deputy	**Brig Gen Thomas**	AF/HC	DSN 297-4599
Ch Personnel & Materiel	**Col Milcetich**	AF/HCP	DSN 297-1482
Ch Plans & Programs	**Col Williamson**	AF/HCX	DSN 297-1489

Services

Col Stevan B. Richards		AF/SV	Arlington, VA DSN 664-0010 Crystal City
Deputy	**Mr Myers**	AF/SV	Arlington, VA DSN 664-0010 Crystal City
Ch Resources Management	**Col Kelly**	AF/SVF	Arlington, VA DSN 664-0325 Crystal City
Ch Programs	**Col Eagan**	AF/SVP	Arlington, VA DSN 664-0325 Crystal City
Ch Strategic Plans and Evaluation	**Mr Jurney**	AF/SVQ	Arlington, VA DSN 664-0325 Crystal City
Ch Plans and Force Management	**Col Padgett**	AF/SVX	Arlington, VA DSN 664-6425 Crystal City

Field Operating Agency

Air Force Services Agency	Randolph AFB, TX
Col Stephen R. Wingfield	DSN 487-6207

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(3) BRIG GEN SELECTEE
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● CHANGE FROM PREVIOUS ISSUE

1 January 1995
OPR: 11SUW/XP (Supersedes 1 September 1994)
Headquarters USAF Organization Chart

AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Sheila E. Widnall		SAF/OS	4E871	77376
Secretary's Staff Group	**Col Fast**	SAF/OSX	4D865	51323

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Under Secretary of the Air Force

Honorable Rudy F. de Leon	SAF/US	4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Asst Deputy	**Maj Gen Burr**	SAF/IA	4E334	57261
Ch CE/Eurasia	**Col Ross**	SAF/IAC	5D518	39455
Ch Disclosure	**Col Smith**	SAF/IAD	4C1074	74619
Ch Europe	**Col Schwetke**	SAF/IAE	5B337	70767
Ch Americas	**Col Balbin**	SAF/IAL	5A332	78220
Ch Saudi/Mideast/Africa	**Lt Col Cheeseman**	SAF/IAM	5D527	73634
Ch Pacific	**Col Manke**	SAF/IAP	5A334	70822
Ch Saudi Arabia	**Col Scaperotto**	SAF/IAS	5D528	56090
Ch Systems	**Col Vanderford**	SAF/IAW	3A1062	70072
Ch Policy	**Col Kuehn**	SAF/IAX	5B332	55180
Ch Armaments Cooperation	**Col Roseland**	SAF/IAQ	Arlington, VA Crystal City DSN 607-3157	

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Bunger**	SAF/FMB	4D131	51875
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905

Field Operating Agency

Air Force Cost Analysis Agency	Pentagon, Arlington,VA
Col Gordon D. Kage	DSN 224-0388

ASAF / Space

Honorable Jeffrey K. Harris		SAF/SN	4E998	35994
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
Dir Space Systems	**Brig Gen Scanlan**	SAF/SS	4C1052	78675
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Asst for Plans & Assessments	**Lt Col Mushaw**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Cox**	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable Clark G. Fiester		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Hawley**	SAF/AQ	4E964	76363
Principal DAS (Acq & Mgt)	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Research & Engineering	**Mr Mattice**	SAF/AQ	4E969	78331
DAS Contracting	**Maj Gen Drewes**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Spt Sys	**Mr Mosemann**	SAF/AQK	4E128	73624
Dir Electronic & Special Programs	**Col Schoenfeld**	SAF/AQL	5D230	51256
Dir Fighter, C2 and Weapons Programs	**Brig Gen Hawley**	SAF/AQP	4E312	52147
Dir Long Range Power Projection, SOF, Airlift & Training Prgms	**Brig Gen Richards**	SAF/AQQ	4E342	53020
Dir Space Programs	**Maj Gen Dickman**	SAF/AQS	4D330	51904
Dir Science & Technology	**Vacant**	SAF/IAQT		Arlington, VA Crystal City DSN 286-8905
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX	4C331	79402

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington,VA

General Counsel

Ms Sheila C. Cheston		SAF/GC	4E856	70941
Deputy	**Mr Slater**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal Law	**Mr Willson**	SAF/GCA	4C916	54975
Asst GC for International Matters & Civil Aviation	**Mr Zehner**	SAF/GCI	4C941	55067
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Asst GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Asst GC for Contractor Responsibility	**Ms Cook**	SAF/GCR	4C941	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Rodney A. Coleman		SAF/MI	4E1020	72302
Principal DAS	**Dr Upschulte**	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	**Mr Collins**	SAF/MIE		Arlington, Va Crystal City DSN 327-3167
DAS Installations	**Mr Dishner**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Ms DeMesme**	SAF/MIM	5E977	44751
DAS Environment Safety & Occupational Health	**Mr McCall**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Mr Sharratt**	SAF/MIR	5C938	76375

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Air Force Real Estate Agency	Bolling AFB, DC
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Mr Alan K. Olsen	DSN 226-5501

Administrative Assistant

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Dir Information Management	**Col Collins**	SAF/AAI	4D934	74191
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Ch Military Personnel	**Lt Col Patrick**	SAF/AAP	4C882	49363
Dir Plans, Programs & Budget	**Col Walker**	SAF/AAX	5E123	79057
Dir for Security & Investigative Programs	(5)**Lt Col Patterson**	SAF/AAZ	5D972	32013

Public Affairs

(5)**Col Ronald T. Sconyers**		SAF/PA	4D922	76061
Deputy	**Col Smarkola**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	5C945	32775
Ch Media Relations	**Col Boyd**	SAF/PAM	5C879	50640
Ch Resources	**Col Conley**	SAF/PAR	4A120	76701
Ch Office/Security Review	**Ms Forte**	SAF/PAS	5D227	73222

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Joe S. Panvini	DSN 945-6161

Legislative Liaison

Maj Gen Normand G. Lezy		SAF/LL	4D927	78153
Deputy	**Col Fox**	SAF/LL	4D927	52650
Ch House Liaison	**Col Evans**	SAF/LLH		Rayburn Bldg DSN 335-1676
Ch Air Operations	**Col Rouse**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Bull**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Col Behler**	SAF/LLS		Russell Bldg DSN 335-1693
Ch Weapons Systems Liaison	**Col Dalecky**	SAF/LLW	5D928	76711

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Marcus A. Anderson		SAF/IG	4E1076	76733
Deputy	**Maj Gen Lotzbire**	SAF/IG	4E1076	74351
Dir Inspections	**Col Schepens**	SAF/IGI	4E1078	75119
Ch Inquiries	**Col Rhodes**	SAF/IGQ	4E1082	53653
Reserve & ANG Advisors	**Col Neugebauer**(Res)	SAF/IGR	5D312	70066
	Lt Col Burris(ANG)	SAF/IGR	5D312	70066
Dir Criminal Investigation & Counterintelligence	**Col Lane**	SAF/IGV	4E1081	71955
Dir Resources	**Col Ceroni**	SAF/IGX	4E1081	53726

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col Robert M. Murdock	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Robert A. Hoffmann	DSN 297-5228

Air Staff

Chief of Staff

Gen Ronald R. Fogleman		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Thomas S. Moorman, Jr.**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen James A. Fain, Jr.**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Elder**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Campanale**	AF/CCC	4B948	50498

DCS / Personnel

Lt Gen Billy J. Boles		AF/DP	4E194	76088
Dir Civ Personnel Policy & Personnel Plans	**Mr Blanchard**	AF/DPC	4E228	52141
Dir Personnel Programs, Education & Training	**Maj Gen McGinty**	AF/DPP	4E188	56765
Dir Mil Personnel Policy	**Brig Gen Pelak, Jr.**	AF/DPX	4E178	75221

Field Operating Agency

Air Force Military Personnel Center	Randolph AFB, TX
Maj Gen William B. Davitte	DSN 487-4252
Air Force Civilian Personnel Management Center	Randolph AFB, TX
Mr John R. Graham	DSN 487-5044
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Mr Steve Smith	DSN 225-2145

DCS / Plans & Operations

Lt Gen Joseph W. Ralston		AF/XO	4E1032	79991
Dir Forces	(2)**Brig Gen Campbell**	AF/XOF	4E1047	39244
Dir Modeling, Simulation & Analysis	**Brig Gen Case**	AF/XOM	4C1059	51833
Dir Operations	**Brig Gen McCarthy**	AF/XOO	4E1048	59067
Dir Operational Requirements	(2)**Brig Gen McCloud**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Lennon**	AF/XOW	4A1084	47410
Dir Plans	**Maj Gen Linhard**	AF/XOX	4E1046	55833

Field Operating Agency

Air Force Operations Group	Pentagon, Arlington, VA
Col Robert W. Tapaszi	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col Frank J. Miscisci	DSN 576-3265
Air Force Flight Standards Agency	Andrews AFB, MD
Col Dennis W. Traynor	DSN 858-4714
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John C. Chapman, Jr.	DSN 656-5620
Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas L. Allen	DSN 225-9046
Air Force Doctrine Center	Langley AFB, VA
Col Robert D. Coffman	DSN 574-8091

DCS / Logistics

Lt Gen John M. Nowak		AF/LG	4E260	53153
Dir Maintenance	(2)**Brig Gen Harris**	AF/LGM	4E278	54900
Dir Supply	**Brig Gen Miller**	AF/LGS	4E260	72822
Dir Transportation	**Brig Gen Mikolajcik**	AF/LGT	4B285	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Clarence T. Lowry	DSN 596-4511

DCS / Command, Control, Communications, & Computers

Lt Gen Carl G. O'Berry		AF/SC	5B477	56324
Dir C4 Mission Systems	**Col Narsavage**	AF/SCM	5B525	70478
Dir C4 Architectures, Technology & Interoperability	**Mr James**	AF/SCT	5B478	52906
Dir C4 Plans, Policy & Resources	**Maj Gen Bracher**	AF/SCX	5B485	54440

Field Operating Agency

Air Force Pentagon Communications Agency	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
Air Force Command, Control, Communications & Computer Agency	Scott AFB, IL
Col Harry D. Raduege, Jr.	DSN 576-2571
Air Force Frequency Management Agency	Arlington, VA
Col Kimberly J. Dalrymple	DSN 226-0824

ACS / Intelligence

Maj Gen Kenneth A. Minihan		AF/IN	4A932	55613
Dir Resource Management	**Col L'Heureux (acting)**	AF/INR	4B137	40784
Dir Plans & Requirements	(5)**Col Miller**	AF/INX	4A932	57888

Field Operating Agency

Air Intelligence Agency	Kelly AFB, TX
Brig Gen John P. Casciano	DSN 969-2001

Civil Engineer

Maj Gen James E. McCarthy		AF/CE	5D422	79221
Deputy	**Dr Wolff**	AF/CE	5D422	77366
Dir Engineering	**Col Rothenberg**	AF/CEC	5D480	51431
Dir Housing	**Col Murphy**	AF/CEH	5D433	50236
Dir Operations	**Col Clark**	AF/CEO	5D479	51003
Dir Programs	**Col Mogge**	AF/CEP	5D371	70467
Dir Environment	**Col Fox**	AF/CEV	5D376	73323

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB,FL
Col Paul W. Hains III	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Col Thomas W. Gorges	DSN 240-2100

Chief of Safety

Brig Gen Orin L. Godsey		AF/SE	5E177	37280
Ch Ground Safety & Nuclear Surety	**Col Camacho**	AF/SEC	5E165	44972
Ch Flight & Munitions Safety	**Col May**	AF/SEP	5E165	43908

Field Operating Agency

Air Force Safety Agency	Kirtland AFB, NM
Col Bernard B. Burklund	DSN 246-2372

Chief of Security Police

Brig Gen Stephen C. Mannell		AF/SP	BC917	39002
Ch Information Security	**Mr White**	AF/SPI	BF939B	70483
Ch Operations	**Col Corso**	AF/SPO	BF939B	76366
Ch Plans & Programs	**Col Shoemaker**	AF/SPX	BF939B	76367

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col John E. Killeen	DSN 246-6980

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Air Force History Support Office	Bolling AFB, DC
Col George K. Williams	DSN 297-5088

Chief Scientist

Dr Edward A. Feigenbaum	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen Robert A. McIntosh		AF/RE	5C916	59225
Deputy	**Brig Gen Bradley**	AF/RE	5C916	47307
Dir Comptroller	**Col Lynde**	AF/REC	5D242	71060
Ch Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Col Loftus**	AF/REM	5D323	33657
Dir Ops and Requirements	**Col McLoughlin**	AF/REO	5D464	77788
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Dir Programs and Resources	**Col Samples**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen Robert A. McIntosh	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

LTG (USA) Edward D. Baca		NGB/CC	2E394	56987
Dir Air National Guard	**Maj Gen Shepperd**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Brig Gen Larry K. Arnold	DSN 858-8001

USAF Scientific Advisory Board

Dr Gene H. McCall		AF/SB	5D982	74811
Lt Gen Richard E. Hawley, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Courington**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen Nolan Sklute		AF/JA	4E112	45732
Deputy	**Brig Gen Egeland**	AF/JA	4E112	45733
Ch General Law	**Vacant**	AF/JAG	5E409	44075
Ch International/Operations Law	**Col Johnson**	AF/JAI	5E313	50045
Ch Professional Development	**Col Russell**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Olan G. Waldrop, Jr.	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Mr Manclark**	AF/TE	4D866	39885
Ch Policy & Programs	**Col Brechwald**	AF/TEP	BE939	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Programs & Evaluation

Maj Gen John W. Handy		AF/PE	4E315	72405
Deputy	(3)**Col Walters**	AF/PE	4E315	72405
Ch Systems	**Col Russell**	AF/PED	5C231	77518
Ch Forces	**Col Mueller**	AF/PEF	4C152	48470
Ch Program Integration	**Col Sessoms**	AF/PEI	4C165	41655
Ch Manpower Resources	**Col Zeimet**	AF/PEM	5C468	51963
Ch Organization	**Col Nelson**	AF/PEO	5C514	34160
Ch Manpower Programming	**Col Corsi**	AF/PEP	5C465	56790
Ch Quality	**Col Loughran**	AF/PEQ	1C357	72816
Ch Manpower Requirements	**Col DeDona**	AF/PER	5C540	34154
Ch Support	**Col Maxwell**	AF/PES	4C150	50675
Ch Resource & Prgm Analyses	**Col Seiler**	AF/PEY	5C519	70862

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Surgeon General*

Lt Gen Edgar R. Anderson, Jr.		AF/SG	DSN 297-4343
Dir of Medical Support	**Col Patterson**	AF/SGA	DSN 297-4335
Dir Biomedical Sciences	**Col Davis**	AF/SGB	DSN 297-1177
Dir Dental Services	**Brig Gen Gardner**	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	**Brig Gen Wyrick**	AF/SGH	DSN 297-5050
Dir Nursing Services	**Brig Gen Turner**	AF/SGN	DSN 297-5074
Dir Medical Studies & Evaluation	**Col Aenchbacher**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, DC
Maj Gen Charles H. Roadman	DSN 297-1849

Chief of Chaplains*

Maj Gen Donald J. Harlin		AF/HC	DSN 297-4577
Deputy	(2)**Brig Gen Thomas**	AF/HC	DSN 297-4599
Ch Personnel, Materiel & Readiness	**Col Thomason**	AF/HCP	DSN 297-1482
Ch Plans & Programs	**Col Williamson**	AF/HCX	DSN 297-1489

Services

Col Stevan B. Richards		AF/SV	Arlington, VA DSN 664-0010 Crystal City
Deputy	**Mr Myers**	AF/SV	Arlington, VA DSN 664-0010 Crystal City
Ch Resources Management	**Col Kelly**	AF/SVF	Arlington, VA DSN 664-0325 Crystal City
Ch Programs	**Col Eagan**	AF/SVP	Arlington, VA DSN 664-0325 Crystal City
Ch Strategic Plans and Evaluation	**Mr Jurney**	AF/SVQ	Arlington, VA DSN 664-0325 Crystal City
Ch Plans and Force Management	**Col Padgett**	AF/SVX	Arlington, VA DSN 664-6425 Crystal City

Field Operating Agency

Air Force Services Agency	Randolph AFB, TX
Col Stephen R. Wingfield	DSN 487-6207

DISTRIBUTION: F
(1) LT GEN NOMINEE
(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
(4) COLONEL SELECTEE
(5) EFFECTIVE UPON CONFIRMATION

★ BOLLING AFB

● CHANGE FROM PREVIOUS ISSUE

1 April 1995
OPR: HQ 11WG/XP (Supersedes 1 January 1995)
Headquarters USAF Organization Chart
AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Sheila E. Widnall		SAF/OS	4E871	77376
Secretary's Staff Group	**Col Randolph**	SAF/OSX	4D865	51323

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Under Secretary of the Air Force

Honorable Rudy F. de Leon	SAF/US	4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Asst Deputy	**Maj Gen Burr**	SAF/IA	4E334	57261
Ch Disclosure	**Col Smith**	SAF/IAD	4C1074	74619
● Ch Europe/NATO/Eurasia	**Col Schwetke**	SAF/IAE	5B337	70767
Ch Americas	**Col Balbin**	SAF/IAL	5A332	78220
● Ch Mideast/Africa	**Col Ross**	SAF/IAM	5D527	73634
Ch Pacific	**Col Manke**	SAF/IAP	5A334	70822
Ch Armaments Cooperation	**Col Roseland**	SAF/IAQ	Arlington, VA Crystal City DSN 607-3157	
● Ch Saudi	**Col Scaperotto**	SAF/IAS	5D528	56090
● Ch Weapons	**Col Vanderford**	SAF/IAW	3A1062	70072
Ch Policy	**Col Kuehn**	SAF/IAX	5B332	55180

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Bunger**	SAF/FMB	4D131	51875
DAS Cost & Economics	**Mr Baaseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905

Field Operating Agency

Air Force Cost Analysis Agency	Arlington,VA Crystal City
(4) **Lt Col Gregory W. McKillop**	DSN 664-0387

ASAF / Space

Honorable Jeffrey K. Harris		SAF/SN	4E998	35994
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
Dir Space Systems	**Brig Gen Scanlan**	SAF/SS	4C1052	78675
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Asst for Plans & Assessments	**Lt Col Mushaw**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Cox**	SAF/SXP	4D939	52317

ASAF / Acquisition

Mrs Darleen A. Druyun (Acting)		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Hawley**	SAF/AQ	4E964	76363
Principal DAS (Acq & Mgt)	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Research & Engineering	**Mr Mattice**	SAF/AQ	4E969	78331
DAS Contracting	**Maj Gen Drewes**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Spt Sys	**Mr Mosemann**	SAF/AQK	4E128	73624
Dir Electronic & Special Programs	**Col Schoenfeld**	SAF/AQL	5D230	51256
Dir Fighter, C2 and Weapons Programs	**Brig Gen Hawley**	SAF/AQP	4E312	52147
Dir Long Range Power Projection, SOF, Airlift & Training Prgms	**Brig Gen Richards**	SAF/AQQ	4E342	53020
Dir Space Programs	**Maj Gen Dickman**	SAF/AQS	4D330	51904
Dir Science & Technology	**Vacant**	SAF/AQT	Arlington, VA Crystal City DSN 286-8905	
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX	4C331	79402

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington,VA

General Counsel

Honorable Sheila C. Cheston		SAF/GC	4E856	70941
Deputy	**Mr Slater**	SAF/GC	4E856	74406
Asst GC for Civilian Personnel & Fiscal Law	**Mr Willson**	SAF/GCA	4C916	54975
Asst GC for International Matters & Civil Aviation	**Mr Zehner**	SAF/GCI	4C941	55067
Asst GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C948	55663
Asst GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Asst GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Asst GC for Contractor Responsibility	**Ms Cook**	SAF/GCR	4C941	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Rodney A. Coleman		SAF/MI	4E1020	72302
Principal DAS	**Dr Upschulte**	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	**Mr Collins**	SAF/MIE	Arlington, Va Crystal City DSN 327-3167	
DAS Installations	**Mr Dishner**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Ms DeMesme**	SAF/MIM	5E977	44751
DAS Environment Safety & Occupational Health	**Mr McCall**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Mr Sharratt**	SAF/MIR	5C938	76375

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD DSN 858-3137
Mr Joe G. Lineberger	
Air Force Real Estate Agency	Bolling AFB, DC DSN 297-4275
Mr William E. Edwards (Acting)	
Air Force Base Conversion Agency	Metro Center, Rosslyn, VA
Mr Alan K. Olsen	DSN 226-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
Dir Information Management	**Col Collins**	SAF/AAI	4D934	74191
Dir Operations Support	**Col Semon**	SAF/AAO	4D881	59607
Ch Military Personnel	**Lt Col Patrick**	SAF/AAP	4C882	49363
Dir Plans, Programs & Budget	**Col Walker**	SAF/AAX	5E123	79057
Dir for Security & Investigative Programs	(5)**Lt Col Patterson**	SAF/AAZ	5D972	32013

Public Affairs

Brig Gen Ronald T. Sconyers		SAF/PA	4D922	76061
Deputy	**Col Smarkola**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	5C945	32775
Ch Media Relations	**Col Boyd**	SAF/PAM	5C879	50640
Ch Resources	**Col Conley**	SAF/PAR	4A120	76701
Ch Office/Security Review	**Ms Forte**	SAF/PAS	5D227	73222

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Joe S. Panvini	DSN 945-6161

Legislative Liaison

Maj Gen Normand G. Lezy		SAF/LL	4D927	78153
Deputy	**Vacant**	SAF/LL	4D927	52650
Ch House Liaison	**Col Evans**	SAF/LLH	Rayburn Bldg DSN 335-1676	
Ch Air Operations	**Col Rouse**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Bull**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Col Behler**	SAF/LLS	Russell Bldg DSN 335-1693	
Ch Weapons Systems Liaison	**Col Dalecky**	SAF/LLW	5D928	76711

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Marcus A. Anderson		SAF/IG	4E1076	76733
Deputy	**Maj Gen Dula**	SAF/IG	4E1076	74351
Dir Inspections	**Col Schepens**	SAF/IGI	4E1081	75119
● Dir Inquiries	**Col Rhodes**	SAF/IGQ	4A1088L	53653
Reserve & ANG Advisors	**Col Neugebauer**(Res)	SAF/IGR	4E1082	70066
	Lt Col Burris(ANG)	SAF/IGR	4E1082	70066
● Senior Officials Inquiries	**Col Bear**	SAF/IGS	4E1081	35032
● Dir Special Investigations	**Col Lane**	SAF/IGX	4E1081	71955

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col Robert M. Murdock	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Robert A. Hoffmann	DSN 297-5228

Air Staff

Chief of Staff

Gen Ronald R. Fogleman		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Thomas S. Moorman, Jr.**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Lloyd W. Newton**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Elder**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Campanale**	AF/CCC	4B948	50498

DCS / Personnel

Lt Gen Eugene E. Habiger		AF/DP	4E194	76088
Dir Civ Personnel Policy & Personnel Plans	**Mr Blanchard**	AF/DPC	4E228	52141
Dir Personnel Programs, Education & Training	**Maj Gen McGinty**	AF/DPP	4E188	56765
Dir Mil Personnel Policy	**Brig Gen Pelak, Jr.**	AF/DPX	4E178	75221

Field Operating Agency

Air Force Military Personnel Center	Randolph AFB, TX
Maj Gen William B. Davitte	DSN 487-4252
Air Force Civilian Personnel Management Center	Randolph AFB, TX
Mr John R. Graham	DSN 487-5044
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Mr Steve Smith	DSN 225-2145

DCS / Plans & Operations

Lt Gen Ralph E. Eberhart		AF/XO	4E1032	79991
Dir Forces	(2)**Brig Gen Campbell**	AF/XOF	4E1047	39244
Dir Modeling, Simulation & Analysis	**Brig Gen Case**	AF/XOM	4C1059	51833
Dir Operations	**Brig Gen McCarthy**	AF/XOO	4E1048	59067
Dir Operational Requirements	(2)**Brig Gen McCloud**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Lennon**	AF/XOW	4A1084	47410
Dir Plans	**Maj Gen Linhard**	AF/XOX	4E1046	55833

Field Operating Agency

Air Force Operations Group	Pentagon, Arlington, VA
Col Robert W. Tapaszi	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col Frank J. Misciasci	DSN 576-3265
Air Force Flight Standards Agency	Andrews AFB, MD
Col Dennis W. Traynor	DSN 858-4714
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John C. Chapman, Jr.	DSN 656-5620
Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas L. Allen	DSN 225-9046
Air Force Doctrine Center	Langley AFB, VA
Col Robert D. Coffman	DSN 574-8091

DCS / Logistics

Lt Gen George T. Babbitt, Jr.		AF/LG	4E260	53153
Dir Maintenance	**Maj Gen Harris**	AF/LGM	4E278	54900
Dir Supply	**Brig Gen Haines**	AF/LGS	4E260	72822
Dir Transportation	**Brig Gen Mikolajcik**	AF/LGT	4B285	74206
Dir Concepts & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Clarence T. Lowry	DSN 596-4511

DCS / Command, Control, Communications, & Computers

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Dir C4 Architectures, Technology & Interoperability	**Mr James**	AF/SCT	5B478	52906
Dir C4 Plans, Policy & Resources	**Maj Gen Bracher**	AF/SCX	5B485	54440

Field Operating Agency

Air Force Pentagon Communications Agency	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
Air Force Command, Control, Communications & Computer Agency	Scott AFB, IL
(3)**Col Harry D. Raduege, Jr.**	DSN 576-2571
Air Force Frequency Management Agency	Arlington, VA
Col Kimberly J. Dalrymple	DSN 226-0824

ACS / Intelligence

Maj Gen Kenneth A. Minihan		AF/IN	4A932	55613
Dir Resource Management	**Col L'Heureux (acting)**	AF/INR	4B137	40784
Dir Plans & Requirements	(3)**Col Miller**	AF/INX	4A932	57888

Field Operating Agency

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(3)**Brig Gen John P. Casciano**	DSN 969-2001

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Dir Housing	**Col Murphy**	AF/CEH	5D433	50236
Dir Operations	**Col Clark**	AF/CEO	5D479	51003
Dir Programs	**Col Mogge**	AF/CEP	5D371	70467
Dir Environment	**Col Fox**	AF/CEV	5D376	73323

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB,FL
Col Peter K. Kloeber	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr Anthony Zugay (Acting)	DSN 240-2100

Chief of Safety

Brig Gen Orin L. Godsey		AF/SE	5E177	37280
Ch Ground Safety & Nuclear Surety	**Col Camacho**	AF/SEC	5E165	44972
Ch Flight & Munitions Safety	**Col May**	AF/SEP	5E165	43908

Field Operating Agency

Air Force Safety Agency	Kirtland AFB, NM
Col Bernard B. Burklund	DSN 246-2372

Chief of Security Police

Brig Gen Stephen C. Mannell		AF/SP	BC917	39002
Ch Information Security	**Mr White**	AF/SPI	BF939B	70483
Ch Operations	**Col Corso**	AF/SPO	BF939B	76366
Ch Plans & Programs	**Col Shoemaker**	AF/SPX	BF939B	76367

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col John E. Killeen	DSN 246-6980

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Air Force History Support Office	Bolling AFB, DC
Col George K. Williams	DSN 297-5088

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Dr Edward A. Feigenbaum	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen Robert A. McIntosh		AF/RE	5C916	59225
Deputy	**Brig Gen Bradley**	AF/RE	5C916	47307
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Ch Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Col Loftus**	AF/REM	5D323	33657
Dir Ops and Requirements	**Col McLoughlin**	AF/REO	5D464	77788
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Dir Programs and Resources	**Col Samples**	AF/REX	5C927	53889

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Air Force Reserve	Robins AFB, GA
Maj Gen Robert A. McIntosh	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col James H. White	DSN 926-6310

National Guard Bureau

LTG (USA) Edward D. Baca		NGB/CC	2E394	56987
Dir Air National Guard	**Maj Gen Sheppard**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Brig Gen Larry K. Arnold	DSN 278-8001

USAF Scientific Advisory Board

Dr Gene H. McCall		AF/SB	5D982	74811
Lt Gen Richard E. Hawley, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Courington**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen Nolan Sklute		AF/JA	4E112	45732
Deputy	**Brig Gen Egeland**	AF/JA	4E112	45733
Ch General Law	**Mr Wilder**	AF/JAG	5E409	44075
Ch International/Operations Law	**Col Johnson**	AF/JAI	5E313	50045
Ch Professional Development	**Col Russell**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col William A. Moorman	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Mr Manclark**	AF/TE	4D866	39885
Ch Policy & Programs	**Col Brechwald**	AF/TEP	BE939	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Programs & Evaluation

Maj Gen John W. Handy		AF/PE	4E315	72405
Deputy	**Vacant**	AF/PE	4E315	72405
Ch Systems	**Mr Luther**	AF/PED	5C231	77518
Ch Forces	**Col Mueller**	AF/PEF	4C152	48470
Ch Program Integration	**Col Sessoms**	AF/PEI	4C165	41655
Ch Manpower Resources	(6)**Lt Col Booth**	AF/PEM	5C468	51963
Ch Organization	**Col Nelson**	AF/PEO	5C514	34160
Ch Manpower Programming	**Col Corsi**	AF/PEP	5C465	56790
Ch Quality	**Col Loughran**	AF/PEQ	1C357	72816
Ch Manpower Requirements	**Col DeDona**	AF/PER	5C540	34154
Ch Support	**Col Maxwell**	AF/PES	4C150	50675
Ch Resource & Prgm Analyses	**Col Seiler**	AF/PEY	5C519	70862

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Surgeon General*

Lt Gen Edgar R. Anderson, Jr.		AF/SG	DSN 297-4343
Dir of Medical Support	**Col Patterson**	AF/SGA	DSN 297-4335
Dir Biomedical Sciences	**Col Davis**	AF/SGB	DSN 297-1177
Dir Dental Services	(1)**Col Almquist**	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	**Brig Gen Wyrick**	AF/SGH	DSN 297-5050
Dir Nursing Services	**Brig Gen Stierle**	AF/SGN	DSN 297-5074
Dir Medical Studies & Evaluation	**Col Aenchbacher**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, DC
Maj Gen Charles H. Roadman II	DSN 297-1849

Chief of Chaplains*

Maj Gen Donald J. Harlin		AF/HC	DSN 297-4577
Deputy	(2)**Brig Gen Thomas**	AF/HC	DSN 297-4599
Ch Personnel, Materiel & Readiness	**Col Thomason**	AF/HCP	DSN 297-1482
Ch Plans & Programs	**Col Williamson**	AF/HCX	DSN 297-1489

Services

Col Stevan B. Richards		AF/SV	Arlington, VA DSN 664-0010 Crystal City
Deputy	**Mr Myers**	AF/SV	Arlington, VA DSN 664-0010 Crystal City
Ch Resources Management	**Col Kelly**	AF/SVF	Arlington, VA DSN 664-0325 Crystal City
Ch Programs	**Col Eagan**	AF/SVP	Arlington, VA DSN 664-0325 Crystal City
Ch Strategic Plans and Evaluation	**Mr Jurney**	AF/SVQ	Arlington, VA DSN 664-0325 Crystal City
Ch Plans and Force Management	**Col Padgett**	AF/SVX	Arlington, VA DSN 664-6425 Crystal City

Field Operating Agency

Air Force Services Agency	Randolph AFB, TX
Col Stephen R. Wingfield	DSN 487-6207

DISTRIBUTION: F
(1) LT GEN NOMINEE
(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
(4) COLONEL SELECTEE
(5) EFFECTIVE UPON CONFIRMATION

★ BOLLING AFB

● CHANGE FROM PREVIOUS ISSUE

1 July 1995
OPR: HQ 11 WG/XP (Supersedes 1 April 1995)
Headquarters USAF Organization Chart

AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Sheila E. Widnall		SAF/OS	4E871	77376
Secretary's Staff Group	**Col Randolph**	SAF/OSX	4D865	51323

Under Secretary of the Air Force

Honorable Rudy F. de Leon	SAF/US	4E886	71361

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Principle Asst Deputy	**Maj Gen Burr**	SAF/IA	4E334	57261
Asst Deputy	**Brig Gen Latham**	SAF/IA	5D518	39454
Ch Disclosure	**Col Smith**	SAF/IAD	4C1074	74619
Ch Europe/NATO/Eurasia	**Col Schwetke**	SAF/IAE	5B337	70767
Ch Americas	**Col Balbin**	SAF/IAL	5A332	78220
Ch Mideast/Africa	**Col Ross**	SAF/IAM	5D527	73634
Ch Pacific	**Col Manke**	SAF/IAP	5A334	70822
Ch Armaments Cooperation	**Col Abati**	SAF/IAQ	Arlington, VA Crystal City DSN 327-3157	
Ch Saudi	**Col Scaperotto**	SAF/IAS	5D528	56090
Ch Weapons	**Col Klungseth**	SAF/IAW	3A1062	70072
Ch Policy	**Col Kuehn**	SAF/IAX	5B332	55180

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	**Brig Gen Stringer**	SAF/FMB	4D131	51875
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905

Field Operating Agency

Air Force Cost Analysis Agency	Arlington,VA Crystal City
Col Gregory W. McKillop	DSN 664-0387

ASAF / Space

Honorable Jeffrey K. Harris		SAF/SN	4E998	35994
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
Dir Space Systems	**Brig Gen Scanlan**	SAF/SS	4C1052	78675
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Asst for Plans & Assessments	**Maj McLaughlin**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Cox**	SAF/SXP	4D939	52317

ASAF / Acquisition

Mrs Darleen A. Druyun (Acting)		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Muellner**	SAF/AQ	4E964	76363
Principal DAS (Acq & Mgt)	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Research & Engineering	**Vacant**	SAF/AQ	4E969	78331
DAS Contracting	**Brig Gen Malishenko**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Spt Sys	**Mr Mosemann**	SAF/AQK	4E128	73624
Dir Electronic & Special Programs	**Col Kacena**	SAF/AQL	5D230	51256
Dir Fighter, C2 and Weapons Programs	**Brig Gen Hawley**	SAF/AQP	4E312	52147
Dir Long Range Power Projection, SOF, Airlift & Training Prgms	**Brig Gen Richards**	SAF/AQQ	4E342	53020
Dir Space Programs	**Brig Gen Larned**	SAF/AQS	4D330	51904
Dir Science & Technology	**Vacant**	SAF/AQT	Arlington, VA Crystal City DSN 286-8905	
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX	4C331	79402

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington,VA

General Counsel

Honorable Sheila C. Cheston		SAF/GC	4E856	70941
Principle Deputy GC	**Mr Slater**	SAF/GC	4E856	74406
Deputy GC for Civilian Personnel & Fiscal Law	**Mr Willson**	SAF/GCA	4C916	54975
Deputy GC for International Affairs	**Mr Zehner**	SAF/GCI	4C941	55067
Deputy GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C948	55663
Deputy GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Deputy GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Deputy GC for Contractor Responsibility	**Ms Cook**	SAF/GCR	4C941	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Rodney A. Coleman		SAF/MI	4E1020	72302
Principal DAS	**Dr Upschulte**	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	**Mr Collins**	SAF/MIE	Arlington, Va Crystal City DSN 327-3167	
DAS Installations	**Mr Dishner**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Ms DeMesme**	SAF/MIM	5E977	44751
DAS Environment Safety & Occupational Health	**Mr McCall**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Mr Sharratt**	SAF/MIR	5C938	76375

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD DSN 858-3137
Mr Joe G. Lineberger	
Air Force Real Estate Agency	Bolling AFB, DC DSN 297-4275
Mr William E. Edwards	
Air Force Base Conversion Agency	Metro Center, Rosslyn, VA
Mr Alan K. Olsen	DSN 226-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
Dir Information Management	**Col Collins**	SAF/AAI	4D934	74191
Dir Operations Support	**Col Semon**	SAF/AAO	4D881	59607
Ch Military Personnel	**Lt Col Patrick**	SAF/AAP	4C882	49363
Dir Plans, Programs & Budget	**Col Walker**	SAF/AAX	5E123	79057
Dir for Security & Investigative Programs	[4]**Lt Col Patterson**	SAF/AAZ	5D972	32013

Public Affairs

Brig Gen Ronald T. Sconyers		SAF/PA	4D922	76061
Deputy	**Col Smarkola**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	5C945	32775
●Ch PA Staff Group	**Col Defend**	SAF/PAG	5C935	72842
●Ch Internal Information	**Lt Col Minnich**	SAF/PAI	5C885	57793
Ch Media Relations	**Col Boyd**	SAF/PAM	5C879	50640
●Ch National Affairs	Lt Col Byars	SAF/PAN	5C879	59664
Ch Resources	**Col Conley**	SAF/PAR	4A120	76701
Ch Office/Security Review	**Ms Forte**	SAF/PAS	5D227	73222

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Joe S. Panvini	DSN 945-6161

Legislative Liaison

Maj Gen Normand G. Lezy		SAF/LL	4D927	78153
Deputy	**Brig Gen Trapp**	SAF/LL	4D927	52650
Ch House Liaison	**Col Dupont**	SAF/LLH	Rayburn Bldg DSN 325-4531	
Ch Air Operations	**Col Rouse**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Bull**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Col Smolen**	SAF/LLS	Russell Bldg DSN 325-2573	
Ch Weapons Systems Liaison	**Col Dalecky**	SAF/LLW	5D928	76711

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Marcus A. Anderson		SAF/IG	4E1076	76733
Deputy	**Maj Gen Dula**	SAF/IG	4E1076	74351
Dir Inspections	**Col Sonnenberg**	SAF/IGI	4E1081	75119
Dir Inquiries	**Col Rhodes**	SAF/IGQ	4A1088L	53653
Reserve & ANG Advisors	**Col Neugebauer**(Res)	SAF/IGR	4E1082	70066
	Lt Col Kirtley(ANG)	SAF/IGR	4E1082	70066
Senior Officials Inquiries	**Col Bear**	SAF/IGS	4E1081	35032
Dir Special Investigations	**Col Taylor**	SAF/IGX	4E1081	71955

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col Robert M. Murdock	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Robert A. Hoffmann	DSN 297-5228

Air Staff

Chief of Staff

Gen Ronald R. Fogleman		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Thomas S. Moorman, Jr.**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Lloyd W. Newton**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Elder**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Campanale**	AF/CCC	4B948	50498

DCS / Personnel

Lt Gen Eugene E. Habiger		AF/DP	4E194	76088
Dir Civ Personnel Policy & Personnel Plans	**Mr Endres** (acting)	AF/DPC	4E228	52141
Dir Personnel Programs, Education & Training	**Maj Gen McGinty**	AF/DPP	4E188	56765
Dir Mil Personnel Policy	**Brig Gen Pelak, Jr.**	AF/DPX	4E178	75221

Field Operating Agency

Air Force Personnel Center	Randolph AFB, TX
Maj Gen William B. Davitte	DSN 487-4252
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Mr Steve Smith	DSN 225-2145

DCS / Plans & Operations

Lt Gen Ralph E. Eberhart		AF/XO	4E1032	79991
●Assistant Dir Forces	**Maj Gen Link**	AF/XO	4E1032	79881
Dir Modeling, Simulation & Analysis	**Brig Gen Floyd**	AF/XOF	4E1047	39244
Dir Operations	**Brig Gen Case**	AF/XOM	4C1059	51833
Dir Operational Requirements	**Brig Gen McCarthy**	AF/XOO	4E1048	59067
Dir Weather	**Maj Gen McCloud**	AF/XOR	4E1021	53018
Dir Plans	**Brig Gen Lennon**	AF/XOW	4A1084	47410
	Maj Gen Linhard	AF/XOX	4E1046	55833

Field Operating Agency

Air Force Operations Group	Pentagon, Arlington, VA
Col Robert W. Tapaszi	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col Joseph D. Dushan	DSN 576-3265
Air Force Flight Standards Agency	Andrews AFB, MD
Col William E. Schepens	DSN 858-4714
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John C. Chapman, Jr.	DSN 656-5620
Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas L. Allen	DSN 225-9046
Air Force Doctrine Center	Langley AFB, VA
Col Robert D. Coffman	DSN 574-8091

DCS / Logistics

Lt Gen George T. Babbitt, Jr.		AF/LG	4E260	53153
Dir Maintenance	**Maj Gen Harris**	AF/LGM	4E278	54900
Dir Supply	**Brig Gen Haines**	AF/LGS	4E260	72822
Dir Transportation	**Brig Gen Mikolajcik**	AF/LGT	4B285	74206
●Dir Plans, Programs & Integration	**Mr DelVecchio**	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Clarence T. Lowry	DSN 596-4511

DCS / Command, Control, Communications, & Computers

Lt Gen John S. Fairfield		AF/SC	5B477	56324
Dir C4 Mission Systems	**Col Meincke**	AF/SCM	5B525	70478
Dir C4 Architectures, Technology, & Interoperability	**Mr James**	AF/SCT	5B478	52906
Dir C4 Plans, Policy & Resources	**Maj Gen Lampe**	AF/SCX	5B485	54440

Field Operating Agency

Air Force Pentagon Communications Agency	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
Air Force Command, Control, Communications & Computer Agency	Scott AFB, IL
Col Patrick M. Ryan	DSN 576-2571
Air Force Frequency Management Agency	Arlington, VA
Col Kimberly J. Dalrymple	DSN 226-0824

ACS / Intelligence

Maj Gen A. Bowen Ballard		AF/IN	4A932	55613
●Deputy Dir Resource Management	**Brig Gen Sikes**	AF/IN	4A932	57888
Dir Plans & Requirements	**Mr Alvey**	AF/INR	4B137	40784
	Col Reynolds	AF/INX	4C139	56548

Field Operating Agency

Air Intelligence Agency	Kelly AFB, TX
Maj Gen John P. Casciano	DSN 969-2001

Civil Engineer

Maj Gen Eugene A. Lupia		AF/CE	5D422	79221
Deputy	**Dr Wolff**	AF/CE	5D422	77366
Dir Engineering	**Col Rothenberg**	AF/CEC	5D480	51431
Dir Housing	**Col Murphy**	AF/CEH	5D433	50236
Dir Operations	**Col Clark**	AF/CEO	5D479	51003
Dir Programs	**Col Mogge**	AF/CEP	5D371	70467
Dir Environment	**Lt Col Wallett**	AF/CEV	5D376	73323

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB,FL
Col Peter K. Kloeber	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Col Michael F. McPhearson	DSN 240-2100

Chief of Safety

Brig Gen Orin L. Godsey		AF/SE	5E177	37280
Ch Ground Safety & Nuclear Surety	**Col Camacho**	AF/SEC	5E165	44972
Ch Flight & Munitions Safety	**Col May**	AF/SEP	5E165	43908

Field Operating Agency

Air Force Safety Agency	Kirtland AFB, NM
Col Bernard B. Burklund	DSN 246-2372

Chief of Security Police

Brig Gen Stephen C. Mannell		AF/SP	BC917	39002
Ch Information Security	**Mr White**	AF/SPI	BF939B	70483
Ch Operations	**Col Corso**	AF/SPO	BF939B	76366
Ch Plans & Programs	**Col Shoemaker**	AF/SPX	BF939B	76367

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Lawrence R. Mayes	DSN 246-6980

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764	

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Air Force History Support Office	Bolling AFB, DC
Col George K. Williams	DSN 297-5088

Chief Scientist

Dr Edward A. Feigenbaum	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen Robert A. McIntosh		AF/RE	5C916	59225
Deputy	**Brig Gen Bradley**	AF/RE	5C916	47307
Dir Comptroller	**Col Lynde**	AF/REC	5D242	71060
Ch Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Col Loftus**	AF/REM	5D323	33657
Dir Ops and Requirements	**Col McLoughlin**	AF/REO	5D464	77788
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Dir Programs and Resources	**Col Samples**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen Robert A. McIntosh	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col Frank P. Cyr, Jr.	DSN 926-6310

National Guard Bureau

LTG (USA) Edward D. Baca		NGB/CC	2E394	56987
Dir Air National Guard	**Maj Gen Shepperd**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Col Richard P. McCartney	DSN 278-8001

USAF Scientific Advisory Board

Dr Gene H. McCall		AF/SB	5D982	74811
Lt Gen George K. Muellner, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Fink**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen Nolan Sklute		AF/JA	4E112	45732
Deputy	**Brig Gen Egeland**	AF/JA	4E112	45733
Ch General Law	**Mr Wilder**	AF/JAG	5E409	44075
Ch International/Operations Law	**Col Johnson**	AF/JAI	5E313	50045
Ch Professional Development	**Col Russell**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col William A. Moorman	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Mr Manclark**	AF/TE	4D866	39885
Ch Policy & Programs	**Col Brechwald**	AF/TEP	BE939	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Programs & Evaluation

Maj Gen John W. Handy		AF/PE	4E315	72405
Deputy	**Brig Gen Wehrle**	AF/PE	4E315	72405
●Deputy	**Dr. Kauvar**	AF/PE	5C480	77213
Ch Systems	**Mr Luther**	AF/PED	5C231	77518
Ch Forces	**Col Cornish**	AF/PEF	4C152	48470
Ch Program Integration	**Col Greene**	AF/PEI	4C165	41655
Ch Manpower Resources	[5]**Lt Col Booth**	AF/PEM	5C468	51963
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Ch Manpower Requirements	**Col DeDona**	AF/PER	5C540	34154
Ch Support	**Col Maxwell**	AF/PES	4C150	50675
Ch Resource & Prgm Analyses	**Col McVickar**	AF/PEY	5C519	70862

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Surgeon General*

Lt Gen Edgar R. Anderson, Jr.		AF/SG	DSN 297-4343
Dir of Medical Support	**Col Patterson**	AF/SGA	DSN 297-4335
Dir Biomedical Sciences	**Col Ross**	AF/SGB	DSN 297-1177
Dir Dental Services	**Brig Gen Almquist**	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	**Brig Gen Wyrick**	AF/SGH	DSN 297-5050
Dir Nursing Services	**Brig Gen Stierle**	AF/SGN	DSN 297-5074
Dir Medical Studies & Evaluation	**Col Aenchbacher**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, DC
Maj Gen Charles H. Roadman II	DSN 297-1849

Chief of Chaplains Service*

Maj Gen Arthur S. Thomas		AF/HC	DSN 297-4577
Deputy	[2]**Brig Gen Thomas**	AF/HC	DSN 297-4599
Ch Personnel, Materiel & Readiness	**Col Thomason**	AF/HCP	DSN 297-1477
Ch Plans & Programs	**Col Williamson**	AF/HCX	DSN 297-1491

Services

Brig Gen Patrick O. Adams		AF/SV	Arlington, VA DSN 664-0010 Crystal City
Deputy	**Mr Myers**	AF/SV	Arlington, VA DSN 664-0010 Crystal City
Ch Resources Management	**Col Kelly**	AF/SVF	Arlington, VA DSN 664-0325 Crystal City
Ch Programs	**Col Eagan**	AF/SVP	Arlington, VA DSN 664-0325 Crystal City
Ch Strategic Plans and Evaluation	**Mr Jurney**	AF/SVQ	Arlington, VA DSN 664-0325 Crystal City
Ch Plans and Force Management	**Col Padgett**	AF/SVX	Arlington, VA DSN 664-6425 Crystal City

Field Operating Agency

Air Force Services Agency	Randolph AFB, TX
Col Stephen R. Wingfield	DSN 487-6207

DISTRIBUTION: F
[1] LT GEN NOMINEE
[2] MAJ GEN SELECTEE
[3] BRIG GEN SELECTEE
[4] COLONEL SELECTEE
[5] EFFECTIVE UPON CONFIRMATION

★ BOLLING AFB

● CHANGE FROM PREVIOUS ISSUE

1 Nov 1995
OPR: HQ 11 WG/XP (Supersedes 1 July 1995)
Headquarters USAF Organization Chart

AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Sheila E. Widnall		SAF/OS	4E871	77376
Secretary's Staff Group	**Col Randolph**	SAF/OSX	4D865	51323

Under Secretary of the Air Force

Honorable Rudy F. de Leon	SAF/US	4E886	71361

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Principal Asst Deputy	**Maj Gen Burr**	SAF/IA	4E334	57261
Asst Deputy	**Brig Gen Latham**	SAF/IA	5D518	39454
Ch Disclosure	**Col Smith**	SAF/IAD	4C1074	74619
Ch Europe/NATO/Eurasia	**Col Schwetke**	SAF/IAE	5B337	70767
Ch Americas	**Col Balbin**	SAF/IAL	5A332	78220
Ch Mideast/Africa	**Col Ross**	SAF/IAM	5D527	73634
Ch Pacific	**Col Manke**	SAF/IAP	5A334	70822
Ch Armaments Cooperation	**Col Abati**	SAF/IAQ		Arlington, VA Crystal City DSN 327-3157
Ch Saudi	**Col Scaperotto**	SAF/IAS	5D528	56090
Ch Weapons	**Col Klungseth**	SAF/IAW	3A1062	70072
Ch Policy	**Col Kuehn**	SAF/IAX	5B332	55180

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	**(2) Brig Gen Stringer**	SAF/FMB	4D131	51875
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905

Field Operating Agency

Air Force Cost Analysis Agency	Arlington, VA Crystal City
Col Gregory W. McKillop	DSN 664-0387

ASAF / Space

Honorable Jeffrey K. Harris		SAF/SN	4E998	35994
Principal DAS	**Mr Hill**	SAF/SD	4C958	78531
Dir Space Systems	**Brig Gen Scanlan**	SAF/SS	4C1052	78675
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Asst for Plans & Assessments	**Maj McLaughlin**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Cox**	SAF/SXP	4D939	52317

ASAF / Acquisition

Mrs Darleen A. Druyun (Acting)		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Mueller**	SAF/AQ	4E964	76363
Principal DAS (Acq & Mgt)	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Research & Engineering	**Vacant**	SAF/AQ	4E969	78331
DAS Contracting	**Brig Gen Malishenko**	SAF/AQC	4C261	56332
DAS Communications, Computers, & Spt Sys	**Mr Mosemann**	SAF/AQK	4E128	73624
Dir Electronic & Special Programs	**Col Kacena**	SAF/AQL	5D230	51256
Dir Fighter, C2 and Weapons Programs	**Brig Gen Hawley**	SAF/AQF	4E312	52147
Dir Long Range Power Projection, SOF, Airlift & Training Prgms	**Brig Gen Richards**	SAF/AQQ	4E342	53020
Dir Space Programs	**Brig Gen Larned**	SAF/AQS	4D330	51904
Dir Science & Technology	**Vacant**	SAF/AQT		Arlington, VA Crystal City DSN 286-8905
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX	4C331	79402

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Honorable Sheila C. Cheston		SAF/GC	4E856	70941
Principal Deputy GC	**Mr Slater**	SAF/GC	4E856	74406
Deputy GC for Civilian Personnel & Fiscal Law	**Mr Willson**	SAF/GCA	4C916	54975
Deputy GC for International Affairs	**Mr Zehner**	SAF/GCI	4C941	55067
Deputy GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C948	55663
Deputy GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Deputy GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Deputy GC for Contractor Responsibility	**Ms Cook**	SAF/GCR	4C941	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Rodney A. Coleman		SAF/MI	4E1020	72302
Principal DAS	**Dr Upschulte**	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	**Mr Collins**	SAF/MIE		Arlington, Va Crystal City DSN 327-3167
DAS Installations	**Mr Dishner**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Ms DeMesme**	SAF/MIM	5E977	44751
DAS Environment Safety & Occupational Health	**Mr McCall**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Mr Sharratt**	SAF/MIR	5C938	76375

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD
Mr Joe G. Lineberger	DSN 858-3137
Air Force Real Estate Agency	Bolling AFB, DC
Mr William E. Edwards	DSN 297-4275
Air Force Base Conversion Agency	Metro Center, Rosslyn, VA
Mr Alan K. Olsen	DSN 226-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
Dir Information Management	**Col Collins**	SAF/AAI	4D934	74191
Dir Operations Support	**Col Semon**	SAF/AAO	4D881	59607
Ch Military Personnel	**Lt Col Patrick**	SAF/AAP	4C882	49363
Dir Plans, Programs & Budget	**Col Walker**	SAF/AAX	5E123	79057
Dir for Security & Investigative Programs	**(4) Lt Col Patterson**	SAF/AAZ	5D972	32013

Public Affairs

Brig Gen Ronald T. Sconyers		SAF/PA	4D922	76061
Deputy	**Col Smarkola**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	5C945	32775
• Ch PA Staff Group	**Col Defend**	SAF/PAG	5C935	72842
• Ch Internal Information	**Lt Col Minnich**	SAF/PAI	5C885	57793
Ch Media Relations	**Lt Col Pribyla**	SAF/PAM	5C879	50640
• Ch National Affairs	**Lt Col Byars**	SAF/PAN	5C867	59664
Ch Resources	**Col Conley**	SAF/PAR	4A120	76701
Ch Office/Security Review	**Ms Forte**	SAF/PAS	5D227	73222

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Joe S. Panvini	DSN 945-6161

Legislative Liaison

Maj Gen Normand G. Lezy		SAF/LL	4D927	78153
Deputy	**Brig Gen Trapp**	SAF/LL	4D927	52650
Ch House Liaison	**Col Dupont**	SAF/LLH		Rayburn Bldg DSN 325-4531
Ch Air Operations	**Col Rouse**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Bull**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Col Smolen**	SAF/LLS		Russell Bldg DSN 325-2573
Ch Weapons Systems Liaison	**Lt Col Gress**	SAF/LLW	5D928	76711

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Marcus A. Anderson		SAF/IG	4E1076	76733
Deputy	**Vacant**	SAF/IG	4E1076	74351
Dir Inspections	**Col Sonnenberg**	SAF/IGI	4E1081	75119
Dir Inquiries	**Col Rhodes**	SAF/IGQ	4A1088L	53653
Reserve & ANG Advisors	**Col Neugebauer(Res)**	SAF/IGR	4E1082	70066
	Lt Col Kirtley(ANG)	SAF/IGR	4E1082	70066
Senior Officials Inquiries	**Col Bear**	SAF/IGS	4E1081	35032
Dir Special Investigations	**Col Taylor**	SAF/IGX	4E1081	71955

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col Robert M. Murdock	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Robert A. Hoffmann	DSN 297-5228

Air Staff

Chief of Staff

Gen Ronald R. Fogleman		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Thomas S. Moorman, Jr.**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Lloyd W. Newton**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Elder**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Campanale**	AF/CCC	4B948	50498

DCS / Personnel

Lt Gen Eugene E. Habiger		AF/DP	4E194	76088
Dir Civ Personnel Policy & Personnel Plans	**Ms Grese**	AF/DPC	4E228	52141
Dir Personnel Programs, Education & Training	**Maj Gen McGinty**	AF/DPP	4E188	56765
Dir Mil Personnel Policy	**Maj Gen McIlvoy**	AF/DPX	4E178	75221

Field Operating Agency

Air Force Personnel Center	Randolph AFB, TX
Maj Gen William B. Davitte	DSN 487-4252
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Mr Steve Smith	DSN 225-2145

DCS / Plans & Operations

Lt Gen Ralph E. Eberhart		AF/XO	4E1032	79991
• Assistant	**Maj Gen Link**	AF/XO	4E1032	79881
Dir Forces	**Brig Gen Floyd**	AF/XOF	4E1047	39244
Dir Modeling, Simulation & Analysis	**Brig Gen Case**	AF/XOM	4C1059	51833
Dir Operations	**Brig Gen McCarthy**	AF/XOO	4E1048	59067
Dir Operational Requirements	**Maj Gen McCloud**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Lennon**	AF/XOW	4A1084	47410
Dir Plans	**Maj Gen Linhard**	AF/XOX	4E1046	55833

Field Operating Agency

Air Force Operations Group	Pentagon, Arlington, VA
Col Robert W. Tapaszi	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col Joseph D. Dushan	DSN 576-3265
Air Force Flight Standards Agency	Andrews AFB, MD
Col William E. Schepens	DSN 858-4714
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John C. Chapman, Jr.	DSN 656-5620
Air Force Studies & Analyses Agency	Pentagon, Arlington, VA
Col Thomas L. Allen	DSN 225-9046
Air Force Doctrine Center	Langley AFB, VA
Col Robert D. Coffman	DSN 574-8091

DCS / Logistics

Lt Gen George T. Babbitt, Jr.		AF/LG	4E260	53153
Dir Maintenance	**Maj Gen Harris**	AF/LGM	4E278	54900
Dir Supply	**Brig Gen Haines**	AF/LGS	4E260	72822
Dir Transportation	**Brig Gen Mikolajcik**	AF/LGT	4B285	74206
• Dir Plans, Programs & Integration	**Mr DeiVecchio**	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Clarence T. Lowry	DSN 596-4511

DCS / Command, Control, Communications, & Computers

Lt Gen John S. Fairfield		AF/SC	5B477	56324
• Assistant	**Maj Gen Lampe**	AF/SC	5B485	54440
Dir C4 Mission Systems	**Col Meincke**	AF/SCM	5B525	70478
Dir C4 Architectures, Technology & Interoperability	**Mr James**	AF/SCT	5B478	52906
Dir C4 Plans, Policy & Resources	**Col Taylor**	AF/SCX	5B463	73942

Field Operating Agency

Air Force Pentagon Communications Agency	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
Air Force Command, Control, Communications & Computer Agency	Scott AFB, IL
Col Patrick M. Ryan	DSN 576-2571
Air Force Frequency Management Agency	Arlington, VA
Col Kimberly J. Dalrymple	DSN 226-0824

ACS / Intelligence

Maj Gen John P. Casciano		AF/IN	4A932	55613
• Deputy	**Brig Gen Sikes**	AF/IN	4A932	57888
Dir Resource Management	**Mr Alvey**	AF/INR	4B137	40784
Dir Plans & Requirements	**Col Reynolds**	AF/INX	4C139	56548

Field Operating Agency

Air Intelligence Agency	Kelly AFB, TX
Maj Gen Michael V. Hayden	DSN 969-2001

Civil Engineer

Maj Gen Eugene A. Lupia		AF/CE	5D422	79221
Deputy	**Dr Wolff**	AF/CE	5D422	77366
Dir Engineering	**Col Rothenberg**	AF/CEC	5D480	51431
Dir Housing	**Col Murphy**	AF/CEH	5D433	50236
Dir Operations	**Col Clark**	AF/CEO	5D479	51003
Dir Programs	**Col Mogge**	AF/CEP	5D371	70467
Dir Environment	**Lt Col Wallett**	AF/CEV	5D376	73323

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB, FL
Col Peter K. Kloeber	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Col Michael F. McPhearson	DSN 240-2100

Chief of Safety

Brig Gen Orin L. Godsey		AF/SE-	Kirtland AFB, NM DSN 246-2372
Ch Ground Safety & Nuclear Surety	**Col Camacho**	AF/SEC	Kirtland AFB, NM DSN 246-1388
Ch Flight & Munitions Safety	**Col May**	AF/SEP	5E161 43908

Field Operating Agency

Air Force Safety Center	Kirtland AFB, NM
Col Bernard B. Burklund	DSN 246-2372

Chief of Security Police

Brig Gen Stephen C. Mannell		AF/SP	BC917	39002
Ch Information Security	**Mr White**	AF/SPI	BF939B	70483
Ch Operations	**Col Corso**	AF/SPO	BF939B	76366
Ch Plans & Programs	**Col Shoemaker**	AF/SPX	BF939B	76367

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Lawrence R. Mayes	DSN 246-6980

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Air Force History Support Office	Bolling AFB, DC
Col George K. Williams	DSN 297-5088

Chief Scientist

Dr Edward A. Feigenbaum	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen Robert A. McIntosh		AF/RE	5C916	59225
Deputy	**Brig Gen Bradley**	AF/RE	5C916	47307
Dir Comptroller	**Col Lynde**	AF/REC	5D242	71060
Ch Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Col Loftus**	AF/REM	5D323	33657
Dir Ops and Requirements	**Col McLoughlin**	AF/REO	5D464	77788
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Dir Programs and Resources	**Col Samples**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen Robert A. McIntosh	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col Frank P. Cyr, Jr.	DSN 926-6310

National Guard Bureau

LTG (USA) Edward D. Baca		NGB/CC	2E394	56987
Dir Air National Guard	**Maj Gen Shepperd**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Col Richard P. McCartney	DSN 278-8001

USAF Scientific Advisory Board

Dr Gene H. McCall		AF/SB	5D982	74811
Lt Gen George K. Mueller, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Fink**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen Nolan Sklute		AF/JA	4E112	45732
Deputy	**Brig Gen Egeland**	AF/JA	4E112	45733
Ch General Law	**Mr Wilder**	AF/JAG	5E409	44075
Ch International/Operations Law	**Col Johnson**	AF/JAI	5E313	50045
Ch Professional Development	**Col Russell**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col William A. Moorman	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Mr Manclark**	AF/TE	4D866	39885
Ch Policy & Programs	**Col Brechwald**	AF/TEP	BE939	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Programs & Evaluation

Maj Gen John W. Handy		AF/PE	4E315	72405
Deputy	**Brig Gen Wehrle**	AF/PE	4E315	72405
• Deputy	**Dr. Kauvar**	AF/PE	5C480	77213
Ch Systems	**Mr Notaro**	AF/PED	5C231	77518
Ch Forces	**Col Cornish**	AF/PEF	4C152	48470
Ch Program Integration	**Col Greene**	AF/PEI	4C165	41655
Ch Manpower Resources	**Col Booth**	AF/PEM	5C468	51963
Ch Organization	**Col Nelson**	AF/PEO	5C514	34160
Ch Manpower Programming	**Col Corsi**	AF/PEP	5C465	56790
Ch Quality	**Col Loughran**	AF/PEQ	1C357	72816
Ch Manpower Requirements	**Col DeDona**	AF/PER	5C540	34154
Ch Support	**Col Maxwell**	AF/PES	4C150	50675
Ch Resource & Prgm Analyses	**Col McVickar**	AF/PEY	5C519	70862

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Surgeon General*

Lt Gen Edgar R. Anderson, Jr.		AF/SG	DSN 297-4343
Dir of Medical Support	**Col Patterson**	AF/SGA	DSN 297-4335
Dir Biomedical Sciences	**Col Ross**	AF/SGB	DSN 297-1177
Dir Dental Services	**Brig Gen Almquist**	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	**Brig Gen Wyrick**	AF/SGH	DSN 297-5050
Dir Nursing Services	**Brig Gen Stierle**	AF/SGN	DSN 297-5074
Dir Medical Studies & Evaluation	**Col Aenchbacher**	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3655
Air Force Medical Operations Agency	Bolling AFB, DC
Maj Gen Charles H. Roadman II	DSN 297-1849

• Chief of the Chaplain Service*

Maj Gen Arthur S. Thomas		AF/HC	DSN 297-4577
Deputy	**(2) Brig Gen Thomas**	AF/HC	DSN 297-4599
Ch Personnel, Materiel & Readiness	**Col Thomason**	AF/HCP	DSN 297-1477
Ch Plans & Programs	**Col Williamson**	AF/HCX	DSN 297-1491

Services

Brig Gen Patrick O. Adams		AF/SV	Arlington, VA DSN 664-0010 Crystal City
Deputy	**Mr Myers**	AF/SV	Arlington, VA DSN 664-0010 Crystal City
Ch Resources Management	**Col Kelly**	AF/SVF	Arlington, VA DSN 664-0325 Crystal City
Ch Programs	**Col Brady**	AF/SVP	Arlington, VA DSN 664-6422 Crystal City
Ch Strategic Plans and Evaluation	**Mr Jurney**	AF/SVQ	Arlington, VA DSN 664-0325 Crystal City
Ch Plans and Force Management	**Col Padgett**	AF/SVX	Arlington, VA DSN 664-6425 Crystal City

Field Operating Agency

Air Force Services Agency	Randolph AFB, TX
Col Gary C. Bradham	DSN 487-6207

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(3) BRIG GEN SELECTEE
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* BOLLING AFB

● CHANGE FROM PREVIOUS ISSUE

1 January 1996
OPR: HQ 11 WG/XP (Supersedes 1 July 1995)
Headquarters USAF Organization Chart

AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Sheila E. Widnall		SAF/OS	4E871	77376
Secretary's Staff Group	Col Randolph	SAF/OSX	4D865	51323

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Under Secretary of the Air Force

Honorable Rudy F. de Leon	SAF/US	4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein	SAF/IA	4E334	57261
Principal Asst Deputy	Maj Gen Burr	SAF/IA	4E334	57261
Asst Deputy	Brig Gen Latham	SAF/IA	5D518	39454
Ch Disclosure	Col Smith	SAF/IAD	4C1074	74619
Ch Europe/NATO/Eurasia	Col Schwetke	SAF/IAE	5B337	70767
Ch Americas	Col Balbin	SAF/IAL	5A332	78220
Ch Mideast/Africa	Col Ross	SAF/IAM	5D527	73634
Ch Pacific	Col Manke	SAF/IAP	5A334	70822
Ch Armaments Cooperation	Col Abatl	SAF/IAQ	Arlington, VA Crystal City DSN 327-3157
Ch Saudi	Col Scaperotto	SAF/IAS	5D528	56090
Ch Weapons	Col Klungseth	SAF/IAW	3A1062	70072
Ch Policy	Col Kuehn	SAF/IAX	5B332	55180

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	Mr Beach	SAF/FM	4E984	74464
DAS Budget	(2) Brig Gen Stringer	SAF/FMB	4D131	51875
DAS Cost & Economics	Mr Baseman	SAF/FMC	4D159	75311
Management Systems Deputy	Mr Fitzgerald	SAF/FMM	5C886	77832
DAS Plans, Systems & Analysis	Mr Nethery	SAF/FMP	5E989	72905

Field Operating Agency

Air Force Cost Analysis Agency		Arlington,VA Crystal City
Col Gregory W. McKillop		DSN 664-0387

ASAF / Space

• Vacant		SAF/SN	4E998	35994
• Principal DAS	Vacant	SAF/SD	4C958	78531
Dir Space Systems	Brig Gen Scanlan	SAF/SS	4C1052	78675
DAS Space Plans & Policy	Mr McCormick	SAF/SX	4E998	35799
Asst for Plans & Assessments	Maj McLaughlin	SAF/SXA	4D939	52317
Asst for Space Policy	Col Cox	SAF/SXP	4D939	52317

ASAF / Acquisition

• Honorable Arthur L. Money		SAF/AQ	4E964	76361
Principal DAS	Lt Gen Muellner	SAF/AQ	4E964	76363
Principal DAS (Acq & Mgt)	Ms Druyun	SAF/AQ	4E969	48000
DAS Research & Engineering	Vacant	SAF/AQ	4E969	78331
DAS Contracting	Brig Gen Malishenko	SAF/AQC	4C261	56332
• DAS Communications, Computers, & Spt Sys	(2) Brig Gen Nagy	SAF/AQK	4E128	73624
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Dir Space Programs	Brig Gen Larned	SAF/AQS	4D330	51904
• Dir Science & Technology	Dr Hellwig	SAF/AQT	Arlington, VA Crystal City DSN 286-8905
DAS Management Policy & Program Integration	Mr Durante	SAF/AQX	4C331	79402

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington,VA

General Counsel

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• Deputy GC for Contractor Responsibility	Vacant	SAF/GCR	4C941	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

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Principal DAS	Dr Upschulte	SAF/MI	4E1020	76300
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DAS Environment Safety & Occupational Health	Mr McCall	SAF/MIQ	5C866	79297
DAS Reserve Affairs	Mr Sharratt	SAF/MIR	5C938	76375

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Mr William E. Edwards	DSN 297-4275
Air Force Base Conversion Agency	Metro Center, Rosslyn, VA
Mr Alan K. Olsen	DSN 226-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
• Ch Civilian Personnel	Ms Park	SAF/AAA	4C882	71806
Dir Information Management	Col Collins	SAF/AAI	4D934	74191
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Dir Plans, Programs & Budget	Col Walker	SAF/AAX	5E123	79057
Dir for Security & Investigative Programs	(4) Lt Col Patterson	SAF/AAZ	5D972	32013

Public Affairs

Brig Gen Ronald T. Sconyers		SAF/PA	4D922	76061
Deputy	Col Smarkola	SAF/PA	4D922	76061
Ch Community Relations	*Jr Werner	SAF/PAC	5C945	32775
Ch PA Staff Group	Col Defend	SAF/PAG	5C935	72842
Ch Internal Information	Lt Col Minnich	SAF/PAI	5C885	57793
Ch Media Relations	Lt Col Pribyla	SAF/PAM	5C879	50640
Ch National Affairs	Lt Col Byars	SAF/PAN	5C867	59664
Ch Resources	Col Conley	SAF/PAR	4A120	76701
Ch Office/Security Review	Ms Forte	SAF/PAS	5D227	73222

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Joe S. Panvini	DSN 945-6161

Legislative Liaison

Maj Gen Normand G. Lezy		SAF/LL	4D927	78153
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Ch House Liaison	Col Dupont	SAF/LLH	Rayburn Bldg DSN 325-4531
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Ch Senate Liaison	Col Smolen	SAF/LLS	Russell Bldg DSN 325-2573
Ch Weapons Systems Liaison	Lt Col Gress	SAF/LLW	5D928	76711

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

• Vacant		SAF/IG	4E1076	76733
• Deputy	Maj Gen Davitte	SAF/IG	4E1076	74351
Dir Inspections	Col Sonnenberg	SAF/IGI	4E1081	75119
Dir Inquiries	Col Rhodes	SAF/IGQ	4A1088L	53653
Reserve & ANG Advisors	Col Neugebauer (Res)	SAF/IGR	4E1082	70066
	Lt Col Kirtley (ANG)	SAF/IGR	4E1082	70066
Senior Officials Inquiries	Col Bear	SAF/IGS	4E1081	35032
Dir Special Investigations	Col Taylor	SAF/IGX	4E1081	71955

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col Robert M. Murdock	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Robert A. Hoffmann	DSN 297-5228

Air Staff

Chief of Staff

Gen Ronald R. Fogleman		AF/CC	4E924	79225
Vice Chief of Staff	Gen Thomas S. Moorman, Jr.	AF/CV	4E936	57911
Asst Vice Chief of Staff	Lt Gen Lloyd W. Newton	AF/CVA	4E944	57913
CSAF Operations Group	Col Elder	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	CMSAF Campanale	AF/CCC	4B948	50498

DCS / Personnel

• Lt Gen Michael D. McGinty		AF/DP	4E194	76088
Dir Civ Personnel Policy & Personnel Plans	Ms Grese	AF/DPC	4E228	52141
• Dir Personnel Programs, Education & Training	Maj Gen McIlvoy	AF/DPP	4E188	56765
• Dir Mil Personnel Policy	(3) Brig Gen Regni	AF/DPX	4E178	75221

Field Operating Agency

Air Force Personnel Center	Randolph AFB, TX
• Brig Gen Susan Pamerleau	DSN 487-4252
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Mr Steve Smith	DSN 225-2145
Mr Steve Smith	DSN 225-2145

DCS / Plans & Operations

Lt Gen Ralph E. Eberhart		AF/XO	4E1032	79991
Assistant	Maj Gen Link	AF/XO	4E1032	79881
• Dir Forces	Maj Gen Floyd	AF/XOF	4E1047	39244
Dir Modeling, Simulation & Analysis	Brig Gen Case	AF/XOM	4C1059	51833
• Dir Operations	Maj Gen McCarthy	AF/XOO	4E1048	59067
Dir Operational Requirements	Maj Gen McCloud	AF/XOR	4E1021	53018
Dir Weather	Brig Gen Lennon	AF/XOW	4A1084	47410
Dir Plans	Maj Gen Linhard	AF/XOX	4E1046	55833

Field Operating Agency

Air Force Operations Group	Pentagon, Arlington, VA
Col Robert W. Tapaszi	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col Joseph D. Dushan	DSN 576-3265
Air Force Flight Standards Agency	Andrews AFB, MD
Col William E. Schepens	DSN 858-4714
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John C. Chapman, Jr.	DSN 656-5620
Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas L. Allen	DSN 225-9046
Air Force Doctrine Center	Langley AFB, VA
Col Robert D. Coffman	DSN 574-8091

DCS / Logistics

Lt Gen George T. Babbitt, Jr.		AF/LG	4E260	53153
• Dir Maintenance	Maj Gen Harris	AF/LGM	4E278	54900
Dir Supply	Brig Gen Haines	AF/LGS	4E260	72822
Dir Transportation	Brig Gen Mikolajcik	AF/LGT	4B285	74206
• Dir Plans, Programs & Integration	Mr Orr	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Clarence T. Lowry	DSN 596-4511

•DCS / Communications & Information

Lt Gen John S. Fairfield		AF/SC	5B477	56324
Assistant	Maj Gen Lampe	AF/SC	5B485	54440
• Dir Mission Systems	Col Harrington (Acting)	AF/SCM	5B525	70478
• Dir Architectures & Technology	Mr James	AF/SCT	5B478	52906
• Dir Plans, Policy & Resources	Col Taylor	AF/SCX	5B486	73942

Field Operating Agency

Air Force Pentagon Communications Agency	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
Air Force Command, Control, Communications & Computer Agency	Scott AFB, IL
Col Patrick M. Ryan	DSN 576-2571
Air Force Frequency Management Agency	Arlington, VA
Col Kimberly J. Dalrymple	DSN 226-0824

ACS / Intelligence

Maj Gen John P. Casciano		AF/IN	4A932	55613
• Deputy	Brig Gen Sikes, Jr.	AF/IN	4A932	57888
Dir Resource Management	Mr Alvey	AF/INR	4B137	40784
Dir Plans & Requirements	Col Reynolds	AF/INX	4C139	56548

Field Operating Agency

Air Intelligence Agency	Kelly AFB, TX
Maj Gen Michael V. Hayden	DSN 969-2001

Civil Engineer

Maj Gen Eugene A. Lupia		AF/CE	5D422	79221
Deputy	Dr Wolff	AF/CE	5D422	77366
Dir Engineering	Col Rothenberg	AF/CEC	5D480	51431
Dir Housing	Col Murphy	AF/CEH	5D433	50236
Dir Operations	Col Clark	AF/CEO	5D479	51003
Dir Programs	Col Mogge	AF/CEP	5D371	70467
Dir Environment	Lt Col Wallett	AF/CEV	5D376	73323

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB,FL
Col Peter K. Kloeber	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
• Mr Gary M. Erickson	DSN 240-2100

Chief of Safety

Brig Gen Orin L. Godsey		AF/SE	Kirtland AFB, NM DSN 246-2372
Ch Ground Safety & Nuclear Surety	Col Camacho	AF/SEC	Kirtland AFB, NM DSN 246-1388
Ch Flight & Munitions Safety	Col May	AF/SEP	5E161	43908

Field Operating Agency

Air Force Safety Center	Kirtland AFB, NM
Col Bernard B. Burklund	DSN 246-2372

Chief of Security Police

• (2) Brig Gen Richard A. Coleman, Jr.		AF/SP	BC917	39002
• Ch Information Security	Mr White	AF/SPI	Rosslyn VA DSN 588-0007
• Ch Operations	Col Corso	AF/SPO	Rosslyn VA DSN 588-0013
• Ch Plans & Programs	Col Shoemaker	AF/SPX	Rosslyn VA DSN588-0021

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Lawrence R. Mayes	DSN 246-6960

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Air Force History Support Office	Bolling AFB, DC
Col George K. Williams	DSN 297-5088

Chief Scientist

Dr Edward A. Feigenbaum	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen Robert A. McIntosh		AF/RE	5C916	59225
Deputy	Brig Gen Bradley	AF/RE	5C916	47307
Dir Comptroller	Col Lynde	AF/REC	5D242	71060
Ch Public Affairs	Col Hessenflow	AF/REL	5C915	71761
Ch Command Surgeon	Col Loftus	AF/REM	5D323	33657
Dir Ops and Requirements	Col McLoughlin	AF/REO	5D464	77788
Dir Personnel	Col Keenan	AF/REP	BF655	54116
Dir Programs and Resources	Col Samples	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen Robert A. McIntosh	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col Frank P. Cyr, Jr.	DSN 926-6310

National Guard Bureau

LTG (USA) Edward D. Baca		NGB/CC	2E394	56987
Dir Air National Guard	Maj Gen Shepperd	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Col Richard P. McCartney	DSN 278-8001

USAF Scientific Advisory Board

Dr Gene H. McCall		AF/SB	5D982	74811
Lt Gen George K. Muellner, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	Col Fink	AF/SB	5D982	74811

Judge Advocate General

• Maj Gen Bryan G. Hawley		AF/JA	4E112	45732
• Deputy	Maj Gen Egeland	AF/JA	4E112	45733
Ch General Law	Mr Wilder	AF/JAG	5E409	44075
Ch International/Operations Law	Col Johnson	AF/JAI	5E313	50045
Ch Professional Development	Col Russell	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
• Col Richard F. Rothenburg	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	Mr Manclark	AF/TE	4D866	39885
Ch Policy & Programs	Col Brechwald	AF/TEP	BE939	50900
Ch Resources	Mr Horner	AF/TER	4D866	71165

Programs & Evaluation

Maj Gen John W. Handy		AF/PE	4E315	72405
Deputy	Brig Gen Wehrle	AF/PE	4E315	72405
Deputy	Dr. Kauvar	AF/PE	5C480	77213
Ch Systems	Mr Notaro	AF/PED	5C231	77518
Ch Forces	Col Cornish	AF/PEF	4C152	48470
Ch Program Integration	Col Greene	AF/PEI	4C165	41655
• Ch Manpower Plans	Lt Col McDaniel	AF/PEM	5C468	34155
Ch Organization	Col Nelson	AF/PEO	5C514	34160
• Ch Manpower Program Dev	Col Booth	AF/PEP	5C465	56797
• Ch. Quality	Col Loughran	AF/PEQ	1C357	72826
• Ch Manpower Requirements & Utilization	Col DeDona	AF/PER	5C540	34154
Ch Support	Col Maxwell	AF/PES	4C150	50675
Ch Resource & Prgm Analyses	Col McVickar	AF/PEY	5C519	70862

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Surgeon General*

Lt Gen Edgar R. Anderson, Jr.		AF/SG	DSN 297-4343
Dir of Medical Support	Col Patterson	AF/SGA	DSN 297-4335
Dir Biomedical Sciences	Col Ross	AF/SGB	DSN 297-1177
Dir Dental Services	Brig Gen Almquist	AF/SGD	DSN 297-5070
Dir Med Programs & Resources	Brig Gen Wyrick	AF/SGH	DSN 297-5050
Dir Nursing Services	Brig Gen Stierle	AF/SGN	DSN 297-5074
Dir Medical Studies & Evaluation	Col Aenchbacher	AF/SGR	DSN 297-0090

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Richard W. Rushmore	DSN 240-3655
Air Force Medical Operations Agency	Bolling AFB, DC
Maj Gen Charles H. Roadman II	DSN 297-1849

Chief of the Chaplain Service*

Maj Gen Arthur S. Thomas		AF/HC	DSN 297-4577
• Deputy	Brig Gen Dendinger	AF/HC	DSN 297-4599
Ch Personnel, Materiel & Readiness	Col Thomason	AF/HCP	DSN 297-1477
Ch Plans & Programs	Col Williamson	AF/HCX	DSN 297-1491

Services

Brig Gen Patrick O. Adams		AF/SV	Arlington, VA DSN 664-0010 Crystal City
Deputy	Mr Myers	AF/SV	Arlington, VA DSN 664-0010 Crystal City
Ch Resources Management	Col Kelly	AF/SVF	Arlington, VA DSN 664-0325 Crystal City
Ch Programs	Col Brady	AF/SVP	Arlington, VA DSN 664-6422 Crystal City
Ch Strategic Plans and Evaluation	Mr Jurney	AF/SVQ	Arlington, VA DSN 664-0325 Crystal City
Ch Plans and Force Management	Col Padgett	AF/SVX	Arlington, VA DSN 664-6425 Crystal City

Field Operating Agency

Air Force Services Agency	Randolph AFB, TX
Col Gary C. Bradham	DSN 487-6207

DISTRIBUTION: F
(1) LT GEN NOMINEE
(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
(4) COLONEL SELECTEE
(5) EFFECTIVE UPON CONFIRMATION

* BOLLING AFB

● CHANGE FROM PREVIOUS ISSUE

1 April 1996
OPR: HQ 11 WG/XP (Supersedes 1 January 1996)
Headquarters USAF Organization Chart

AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Sheila E. Widnall		SAF/OS	4E871	77376
Secretary's Staff Group	Col Randolph	SAF/OSX	4D865	51323

Under Secretary of the Air Force

Honorable Rudy F. de Leon	SAF/US	4E886	71361

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Principal Asst Deputy	Maj Gen Burr	SAF/IA	4E334	57261
Asst Deputy	Brig Gen Latham	SAF/IA	5D518	39454
Asst Deputy	Brig Gen Stevens	SAF/IA	4E334	57261
Ch Disclosure	Mr Millies	SAF/IAD	4C1074	74619
Ch Europe/NATO/Eurasia	Col Crowe	SAF/IAE	5B337	70767
Ch Americas	Col Balbin	SAF/IAL	5A332	78220
Ch Mideast/Africa	Col Ross	SAF/IAM	5D527	73634
Ch Pacific	Col Peterman	SAF/IAP	5A334	70822
Ch Armaments Cooperation	Col Abati	SAF/IAQ		Arlington, VA Crystal City DSN 327-3157
Ch Saudi	Col Scaperotto	SAF/IAS	5D528	56090
Ch Weapons	Col Klungseth	SAF/IAW	3A1062	70072
Ch Policy	Col Kuehn	SAF/IAX	5B332	55180

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	Mr Beach	SAF/FM	4E984	74464
DAS Budget	(1) Brig Gen Stringer	SAF/FMB	4D131	51875
DAS Cost & Economics	Mr Baseman	SAF/FMC	4D159	75311
Management Systems Deputy	Mr Fitzgerald	SAF/FMM	5C886	77832
DAS Plans, Systems & Analysis	Mr Nethery	SAF/FMP	5E969	72905

Field Operating Agency

Air Force Cost Analysis Agency	Arlington, VA Crystal City
Col Gregory W. McKillop	DSN 664-0387

ASAF / Space

Vacant		SAF/SN	4E998	35994
Principal DAS	Vacant	SAF/SD	4C958	78531
Dir Space Systems	Brig Gen Scanlan	SAF/SS	4C1052	78675
DAS Space Plans & Policy	Mr McCormick	SAF/SX	4E998	35799
Asst for Plans & Assessments	Maj McLaughlin	SAF/SXA	4D939	52317
Asst for Space Policy	Col Cox	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable Arthur L. Money		SAF/AQ	4E964	76361
Principal DAS	Lt Gen Mueller	SAF/AQ	4E964	76363
Principal DAS (Acq & Mgt)	Ms Druyun	SAF/AQ	4E969	48000
DAS Research & Engineering	Vacant	SAF/AQ	4E969	78331
DAS Contracting	Brig Gen Malishenko	SAF/AQC	4C261	56332
● Dir Information Dominance	(2) Brig Gen Nagy	SAF/AQI	4E128	73624
● Dir Special Programs	Col Kacena	SAF/AQL	5D230	51256
● Dir Global Power Programs	Maj Gen Hawley	SAF/AQP	4E312	52147
● Dir Global Reach	Col Bein (Acting)	SAF/AQQ	4E342	53020
● DAS Science, Technology & Engineering	Dr Hellwig	SAF/AQR		Arlington, VA Crystal City DSN 286-8905
● Dir Space and Nuclear Deterrence	Brig Gen Larned	SAF/AQS	4D330	51904
DAS Management Policy & Program Integration	Mr Durante	SAF/AQX	4C331	79402

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA

General Counsel

Honorable Sheila C. Cheston		SAF/GC	4E856	70941
Principal Deputy GC	Mr Slater	SAF/GC	4E856	74406
Deputy GC for Civilian Personnel & Fiscal	Mr Willson	SAF/GCA	4C916	54975
Deputy GC for International Affairs	Mr Zehner	SAF/GCI	4C941	55067
Deputy GC for Military Affairs	Mrs Madden	SAF/GCM	4C948	55663
Deputy GC for Installations & Environmental Law	Mr Kuhn	SAF/GCN	4C921	54691
Deputy GC for Acquisition	Mr Janecek	SAF/GCQ	4D980	73900
Deputy GC for Contractor Responsibility	Vacant	SAF/GCR	4C941	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Rodney A. Coleman		SAF/MI	4E1020	72302
Principal DAS	Dr Upschulte	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	Mr Collins	SAF/MIE	4C942	76586
DAS Installations	Mr Dishner	SAF/MII	4C940	53592
DAS Force Management & Personnel	Ms DeMesme	SAF/MIM	5E977	44751
DAS Environment Safety & Occupational Health	Mr McCall	SAF/MIQ	5C866	79297
DAS Reserve Affairs	Mr Sharratt	SAF/MIR	5C938	76375

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD
Mr Joe G. Lineberger	DSN 858-3137
Air Force Real Estate Agency	Bolling AFB, DC
Mr William E. Edwards	DSN 297-4275
Air Force Base Conversion Agency	Metro Center, Rosslyn, VA
Mr Alan K. Olsen	DSN 226-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
Dir Operations Support	Col Semon	SAF/AAO	4D881	59607
Ch Civilian Personnel	Ms Park	SAF/AAA	4C882	71806
Ch Military Personnel	Lt Col Best	SAF/AAP	4C882	49363
Dir Plans, Programs & Budget	Col Walker	SAF/AAX	5E123	79057
Dir Security & Investigative Programs	Mr Boesch	SAF/AAZ	5D972	32013

Public Affairs

Brig Gen Ronald T. Sconyers		SAF/PA	4D922	76061
Deputy	Col Smarkola	SAF/PA	4D922	76061
Ch Community Relations	Mr Werner	SAF/PAC	5C945	32775
Ch PA Staff Group	Col Defend	SAF/PAG	5C935	72842
Ch Internal Information	Lt Col Minnich	SAF/PAI	5C885	57793
Ch Media Relations	Lt Col Pribyla	SAF/PAM	5C879	50640
Ch National Affairs	Lt Col Byars	SAF/PAN	5C867	59664
Ch Resources	Col Tyrnell	SAF/PAR	4A120	75838
Ch Office/Security Review	Ms Forte	SAF/PAS	5D227	73222

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Joe S. Panvini	DSN 945-6161

Legislative Liaison

Maj Gen Normand G. Lezy		SAF/LL	4D927	78153
Deputy	Brig Gen Trapp	SAF/LL	4D927	52650
Ch House Liaison	Col Dupont	SAF/LLH		Rayburn Bldg DSN 325-4531
Ch Air Operations	Col Rouse	SAF/LLO	5D912	71500
Ch Programs & Legislation	Col Bull	SAF/LLP	5D927	77950
Ch Senate Liaison	Lt Col Pyatt	SAF/LLS		Russell Bldg DSN 325-2573
Ch Weapons Systems Liaison	Lt Col Gress	SAF/LLW	5D928	76711

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Richard T. Swope		SAF/IG	4E1076	76733
Deputy	Maj Gen Davitte	SAF/IG	4E1076	74351
Dir Inspections	Col Sonnenberg	SAF/IGI	4E1081	75119
Dir Inquiries	Col Rhodes	SAF/IGQ	4A1088L	53653
Reserve & ANG Advisors	Col Neugebauer (Res)	SAF/IGR	4E1082	70066
	Lt Col Kirtley (ANG)	SAF/IGR	4E1082	70066
Senior Officials Inquiries	Col Bear	SAF/IGS	4E1081	35032
Dir Special Investigations	Col Taylor	SAF/IGX	4E1081	71955

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col Robert M. Murdock	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Robert A. Hoffmann	DSN 297-5228

Air Staff

Chief of Staff

Gen Ronald R. Fogleman		AF/CC	4E924	79225
Vice Chief of Staff	Gen Thomas S. Moorman, Jr.	AF/CV	4E936	57911
Asst Vice Chief of Staff	Lt Gen Lloyd W. Newton	AF/CVA	4E944	57913
CSAF Operations Group	Col Fraizer	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	CMSAF Campanale	AF/CCC	4B948	50498

DCS / Personnel

Lt Gen Michael D. McGinty		AF/DP	4E194	76088
Dir Civ Personnel Policy & Personnel Plans	Ms Grese	AF/DPC	4E228	52141
Dir Personnel Programs, Education & Training	Maj Gen McIlvoy	AF/DPP	4E188	56765
Dir Mil Personnel Policy	Brig Gen Regni	AF/DPX	4E178	75221

Field Operating Agency

Air Force Personnel Center	Randolph AFB, TX
Brig Gen Susan Pamerleau	DSN 487-4252
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Mr Horst Kelly	DSN 225-2145

DCS / Plans & Operations

Lt Gen John P. Jumper		AF/XO	4E1032	79991
Assistant	Maj Gen Link	AF/XO	4E1032	79881
Dir Forces	Maj Gen Floyd	AF/XOF	4E1047	39244
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Dir Plans	Maj Gen Linhard	AF/XOX	4E1046	55833

Field Operating Agency

Air Force Operations Group	Pentagon, Arlington, VA
Col Terry Simpson	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col Joseph D. Dushan	DSN 576-3265
Air Force Flight Standards Agency	Andrews AFB, MD
Col Pat Nolte	DSN 858-4714
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John C. Chapman, Jr.	DSN 656-5620
Air Force Studies & Analyses Agency	Pentagon, Arlington, VA
Col Thomas L. Allen	DSN 225-9046
Air Force Doctrine Center	Langley AFB, VA
Col Robert D. Coffman	DSN 574-8091
● Air Force Agency for Modeling and Simulation	Orlando, FL
Col Jimmy H. Wilson	DSN 960-4320

DCS / Logistics

Lt Gen George T. Babbitt, Jr.		AF/LG	4E260	53153
Dir Maintenance	Maj Gen Harris	AF/LGM	4E278	54900
Dir Supply	Brig Gen Wilson	AF/LGS	4E260	72822
Dir Transportation	Brig Gen Mikolajcik	AF/LGT	4B285	74206
Dir Plans, Programs & Integration	Mr Orr	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Clarence T. Lowry	DSN 596-4511

DCS / Communications & Information

Lt Gen John S. Fairfield		AF/SC	5B477	56324
Assistant	Maj Gen Lampe	AF/SC	5B485	54440
Dir Mission Systems	Col Harrington (Acting)	AF/SCM	5B525	70478
Dir Architecture & Technology	Mr James	AF/SCT	5B478	52906
Dir Plans, Policy & Resources	Col Taylor	AF/SCX	5B486	73942

Field Operating Agency

Air Force Pentagon Communications Agency	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
● Air Force Communications Agency	Scott AFB, Il
Col Patrick M. Ryan	DSN 576-2571
Air Force Frequency Management Agency	Arlington, VA
Col Kimberly J. Dalrymple	DSN 426-0824

ACS / Intelligence

Maj Gen John P. Casciano		AF/IN	4A932	55613
Deputy	Brig Gen Sikes, Jr.	AF/IN	4A932	57888
Dir Resource Management	Mr Alvey	AF/INR	4B137	40784
Dir Plans & Requirements	Col Reynolds	AF/INX	4C139	56548

Field Operating Agency

Air Intelligence Agency	Kelly AFB, TX
Maj Gen Michael V. Hayden	DSN 969-2001

Civil Engineer

Maj Gen Eugene A. Lupia		AF/CE	5D422	79221
Deputy	Dr Wolff	AF/CE	5D422	77366
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Dir Housing	Col Murphy	AF/CEH	5D433	50236
Dir Operations	Col McDonald	AF/CEO	5D479	51003
Dir Programs	Col Smith	AF/CEP	5D371	70467
Dir Environment	Lt Col Wallett	AF/CEV	5D376	73323

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB, FL
Col Peter K. Kloeber	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr Gary M. Erickson	DSN 240-2100

Chief of Safety

Brig Gen Orin L. Godsey		AF/SE	Kirtland AFB, NM DSN 246-2372
Ch Issues	Col May	AF/SEI	5E161 43908
Ch Policy, Plans and Programs	Col Camacho	AF/SEP	Kirtland AFB NM DSN 246-1388
Ch Resource Management Manpower & Career Programs	Ms Fondario	AF/SER	Kirtland AFB NM DSN 246-5654

Field Operating Agency

Air Force Safety Center	Kirtland AFB, NM
Brig Gen Orin L. Godsey	DSN 246-2372

Chief of Security Police

(3) Brig Gen Richard A. Coleman, Jr.		AF/SP	BC917	39002
Ch Information Security	Mr White	AF/SPI		Rosslyn VA DSN 588-0007
Ch Operations	Col Corso	AF/SPO		Rosslyn VA DSN 588-0013
Ch Plans & Programs	Col Uebelacker	AF/SPX		Rosslyn VA DSN588-0021

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Lawrence R. Mayes	DSN 246-6960

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Air Force History Support Office	Bolling AFB, DC
Col George K. Williams	DSN 297-5088

Chief Scientist

Dr Edward A. Feigenbaum	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen Robert A. McIntosh		AF/RE	5C916	59225
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● Ch Policy Integration	Mr Grace	AF/REI	5D312	32452
Ch Public Affairs	Col Hessenflow	AF/REL	5C915	71761
Ch Command Surgeon	Col Loftus	AF/REM	5D323	33657
Dir Ops and Requirements	Col McLoughlin	AF/REO	5D464	77788
Dir Personnel	Col Keenan	AF/REP	BF655	54116
Dir Programs and Resources	Col Samples	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen Robert A. McIntosh	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col Frank P. Cyr, Jr.	DSN 926-6310

National Guard Bureau

LTG (USA) Edward D. Baca		NGB/CC	2E394	56987
Dir Air National Guard	Maj Gen Shepperd	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Col Richard P. McCartney	DSN 278-8001

USAF Scientific Advisory Board

Dr Gene H. McCall		AF/SB	5D982	74811
Lt Gen George K. Mueller, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	Col Fink	AF/SB	5D982	74811

Judge Advocate General

Maj Gen Bryan G. Hawley		AF/JA	4E112	45732
Deputy	Maj Gen Egeland	AF/JA	4E112	45733
Ch General Law	Mr Wilder	AF/JAG	5E409	44075
Ch International/Operations Law	Col Johnson	AF/JAI	5E313	50045
Ch Professional Development	Col Stalis	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Richard F. Rothenburg	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	Mr Manclark	AF/TE	4D866	39885
Ch Policy & Programs	Col Brechwald	AF/TEP	BE939	50900
Ch Resources	Mr Horner	AF/TER	4D866	71165

Programs & Evaluation

Maj Gen John W. Handy		AF/PE	4E315	72405
Deputy	Brig Gen Wehrle	AF/PE	4E315	72405
Deputy	Dr. Kauvar	AF/PE	5C480	77213
Ch Systems	Mr Fidelman	AF/PED	5C231	77518
Ch Forces	Vacant	AF/PEF	4C152	48470
Ch Program Integration	Col Cornish	AF/PEI	4C165	41655
Ch Manpower Plans	Lt Col McDaniel	AF/PEM	5C468	34155
Ch Organization	Col Nelson	AF/PEO	5C514	34160
Ch Manpower Program Dev	Col Booth	AF/PEP	5C465	56797
Ch Quality	Col Loughran	AF/PEQ	1C357	72826
Ch Manpower Requirements & Utilization	Col DeDona	AF/PER	5C540	34154
Ch Support	Col Maxwell	AF/PES	4C150	50675
Ch Resource & Prgm Analyses	Col McVickar	AF/PEY	5C519	70862

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Surgeon General*

Lt Gen Edgar R. Anderson, Jr.		AF/SG	DSN 297-4343
● Dir Med Inquiries & Information	Col Kupchella	AF/SGI	DSN 297-1177
● Dir Med Programs & Resources	Brig Gen Wyrick	AF/SGM	DSN 297-5050
● Dir Med Operations	Maj Gen Roadman II	AF/SGO	DSN 297-5074
● Dir Strategic Management	Col Benge	AF/SGR	DSN 297-0090
● Dir Med Force Management	Col Ross	AF/SGW	DSN 297-1177
● Dir Med Readiness, Doct & Planning	Brig Gen Stierle	AF/SGX	DSN 297-5054

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Sidney Brandier	DSN 240-3655
Air Force Medical Operations Agency	Bolling AFB, DC
Maj Gen Charles H. Roadman II	DSN 297-1849

Chief of the Chaplain Service*

Maj Gen Arthur S. Thomas		AF/HC	DSN 297-4577
Deputy	Brig Gen Dendinger	AF/HC	DSN 297-4599
Ch Personnel, Materiel & Readiness	Col Thomason	AF/HCP	DSN 297-1477
Ch Plans & Programs	Col Williamson	AF/HCX	DSN 297-1491

Services

Brig Gen Patrick O. Adams		AF/SV	Arlington, VA DSN 664-0010 Crystal City
Deputy	Mr Myers	AF/SV	Arlington, VA DSN 664-0010 Crystal City
Ch Resources Management	Col Kelly	AF/SVF	Arlington, VA DSN 664-6425 Crystal City
Ch Programs	Col Brady	AF/SVP	Arlington, VA DSN 664-0325 Crystal City
Ch Strategic Plans and Evaluation	Mr Jurney	AF/SVQ	Arlington, VA DSN 664-0325 Crystal City
Ch Plans and Force Management	Lt Col Skopal	AF/SVX	Arlington, VA DSN 664-6425 Crystal City

Field Operating Agency

Air Force Services Agency	Randolph AFB, TX
Col Gary C. Bradham	DSN 487-6207

DISTRIBUTION: F
(1) LT GEN NOMINEE
(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
(4) COLONEL SELECTEE
(5) EFFECTIVE UPON CONFIRMATION

* BOLLING AFB
● CHANGE FROM PREVIOUS ISSUE

1July 1996
OPR: HQ 11 WG/XP (Supersedes 1 April 1996)
Headquarters USAF Organization Chart
AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Secretary of the Air Force

Honorable Sheila E. Widnall		SAF/OS	4E871	77376
Secretary's Staff Group	**Col Randolph**	SAF/OSX	4D865	58701

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Under Secretary of the Air Force

Honorable Rudy F. de Leon	SAF/US	4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Principal Asst Deputy	**Maj Gen Burr**	SAF/IA	4E334	57261
Asst Deputy	**Brig Gen Latham**	SAF/IA	5D518	39454
Asst Deputy	**Brig Gen Stevens**	SAF/IA	4E334	57261
Ch Disclosure	**Mr Millies**	SAF/IAD	4C1074	74619
Ch Europe/NATO/Eurasia	**Col Crowe**	SAF/IAE	5B337	70767
Ch Americas	**Col Balbin**	SAF/IAL	5A332	78220
Ch Mideast/Africa	(1) **Lt Col Wallace**	SAF/IAM	5D527	73634
Ch Pacific	**Col Peterman**	SAF/IAP	5A334	70822
Ch Armaments Cooperation	**Col Abati**	SAF/IAQ		Arlington, VA Crystal City DSN 327-3157
Ch Saudi	**Col Holder**	SAF/IAS	5D528	56090
Ch Weapons	**Col Klungseth**	SAF/IAW	3A1062	70072
Ch Policy	**Col Kuehn**	SAF/IAX	5B332	55180

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Stringer**	SAF/FMB	4D131	51875
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832
DAS Plans, Systems & Analysis	**Mr Nethery**	SAF/FMP	5E989	72905

Field Operating Agency

Air Force Cost Analysis Agency	Arlington,VA Crystal City
(6) **Lt Col Ed Weeks**	DSN 664-0387

ASAF / Space

Vacant		SAF/SN	4E998	35994
Principal DAS	**Vacant**	SAF/SD	4C958	78531
Dir Space Systems	**Brig Gen Larned**	SAF/SS	4C1052	78675
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Asst for Plans & Assessments	**Maj McLaughlin**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Cox**	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable Arthur L. Money		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Muellner**	SAF/AQ	4E964	76363
Principal DAS (Acq & Mgt)	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Research & Engineering	**Vacant**	SAF/AQ	4E969	78331
DAS Contracting	**Brig Gen Malishenko**	SAF/AQC	4C261	56332
Dir Information Dominance	**Brig Gen Nagy**	SAF/AQI	4E128	73624
Dir Special Programs	**Col Kacena**	SAF/AQL	5D230	51256
Dir Global Power Programs	**Maj Gen Hawley**	SAF/AQP	4E312	52147
Dir Global Reach	**Brig Gen Walters**	SAF/AQQ	4E342	53020
DAS Science, Technology & Engineering	**Dr Heilwig**	SAF/AQR		Arlington, VA Crystal City DSN 286-8905
Dir Space and Nuclear Deterrence	**Vacant**	SAF/AQS	4D330	51904
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX	4C331	79402

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington,VA

General Counsel

Honorable Sheila C. Cheston		SAF/GC	4E856	70941
Principal Deputy GC	**Mr Slater**	SAF/GC	4E856	74406
Deputy GC for Civilian Personnel & Fiscal	**Mr Willson**	SAF/GCA	4C916	54975
Deputy GC for International Affairs	**Mr Zehner**	SAF/GCI	4C941	55067
Deputy GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C948	55663
Deputy GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Deputy GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Deputy GC for Contractor Responsibility	**Vacant**	SAF/GCR	5D236	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Rodney A. Coleman		SAF/MI	4E1020	72302
Principal DAS	**Dr Upschulte**	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	**Mr Collins**	SAF/MIE	4C942	76586
DAS Installations	**Mr Dishner**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Ms DeMesme**	SAF/MIM	5E977	44751
DAS Environment Safety & Occupational Health	**Mr McCall**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Mr Sharratt**	SAF/MIR	5C938	76375

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD
Mr Joe G. Lineberger	DSN 858-3137
Air Force Real Estate Agency	Bolling AFB, DC
Mr William E. Edwards	DSN 297-4275
Air Force Base Conversion Agency	Metro Center, Rosslyn, VA
Mr Alan K. Olsen	DSN 226-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
Dir Operations Support	**Col Semon**	SAF/AAO	4D881	59607
Ch Civilian Personnel	**Ms Park**	SAF/AAA	4C882	71906
● Dir Departmental Publishing	**Mr McMullin**	SAF/AAD		Bolling AFB DSN 297-4465
Ch Military Personnel	**Lt Col Best**	SAF/AAP	4C882	49363
Dir Plans, Programs & Budget	**Col Ferguson**	SAF/AAX	5E123	79057
Dir Security & Investigative Programs	**Mr Boesch**	SAF/AAZ	5D972	32013

Public Affairs

Brig Gen Ronald T. Sconyers		SAF/PA	4D922	76061
Deputy	**Col Smarkola**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	5C945	32775
Ch PA Staff Group	**Col Defend**	SAF/PAG	5C935	72842
Ch Internal Information	**Lt Col McLuarin**	SAF/PAI	5C885	57793
Ch Media Relations	**Lt Col Pribyla**	SAF/PAM	5C879	50640
Ch National Affairs	**Lt Col Byars**	SAF/PAN	5C867	59664
Ch Resources	**Col Tyrnell**	SAF/PAR	4A120	75838
Ch Office/Security Review	**Ms Forte**	SAF/PAS	5D227	73222

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Joe S. Panvini	DSN 945-6161

Legislative Liaison

Brig Gen Lansford E. Trapp		SAF/LL	4D927	78153
Deputy	**Vacant**	SAF/LL	4D927	52650
Ch House Liaison	**Col Dupont**	SAF/LLH		Rayburn Bldg DSN 325-4531
Ch Air Operations	**Col Rouse**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Bull**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Lt Col Pyatt**	SAF/LLS		Russell Bldg DSN 325-2573
Ch Weapons Systems Liaison	**Lt Col Gress**	SAF/LLW	5D928	76711

Auditor General

Mr Jackie R. Crawford		SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Richard T. Swope		SAF/IG	4E1076	76733
Deputy	**Maj Gen Davitte**	SAF/IG	4E1076	74351
Dir Inspections	**Col Sonnenberg**	SAF/IGI	4E1081	75119
Dir Inquiries	**Col Rhodes**	SAF/IGQ	4A1088L	53653
Reserve & ANG Advisors	**Col Neugebauer** (Res)	SAF/IGR	4E1082	70066
	Lt Col Kirtley (ANG)	SAF/IGR	4E1082	70066
Senior Officials Inquiries	**Col Bear**	SAF/IGS	4E1081	35032
Dir Special Investigations	**Col Azukas**	SAF/IGX	4E1081	71955

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col James C. Robertson, III	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Francis X. Taylor	DSN 297-5228

Chief of Staff

Gen Ronald R. Fogleman		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Thomas S. Moorman, Jr.**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Lloyd W. Newton**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Fraser**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Campanale**	AF/CCC	4B948	50498

Air Staff

DCS / Personnel

Lt Gen Michael D. McGinty		AF/DP	4E194	76088
Dir Civ Personnel Policy & Personnel Plans	**Ms Grese**	AF/DPC	4E228	52141
Dir Personnel Programs, Education & Training	**Maj Gen Lezy**	AF/DPP	4E188	56765
Dir Mil Personnel Policy	**Brig Gen Regni**	AF/DPX	4E178	75221

Field Operating Agency

Air Force Personnel Center	Randolph AFB, TX
Brig Gen Susan Pamerleau	DSN 487-4252
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Mr Horst Kelly	DSN 225-2145

DCS / Plans & Operations

Lt Gen John P. Jumper		AF/XO	4E1032	79991
Assistant	**Maj Gen Link**	AF/XO	4E1032	79881
Dir Forces	**Maj Gen Floyd**	AF/XOF	4E1047	39244
Dir Modeling, Simulation & Analysis	**Maj Gen Case**	AF/XOM	4C1059	51833
Dir Operations	**Brig Gen Schwalier**	AF/XOO	4E1048	59067
Dir Operational Requirements	**Maj Gen Martin**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Lewis**	AF/XOW	4A1084	47410
Dir Plans	**Maj Gen Peterson**	AF/XOX	4E1046	55833

Field Operating Agency

Air Force Operations Group	Pentagon, Arlington, VA
Col Terry Simpson	DSN 225-7333
Air Weather Service	Scott AFB, IL
Col Joseph D. Dushan	DSN 576-3265
Air Force Flight Standards Agency	Andrews AFB, MD
Col Pat Nolte	DSN 858-4714
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John C. Chapman, Jr.	DSN 656-5620
Air Force Studies & Analyses Agency	Pentagon, Arlington,VA
Col Thomas L. Allen	DSN 225-9046
Air Force Doctrine Center	Langley AFB, VA
Col Robert D. Coffman	DSN 574-8091
Air Force Agency for Modeling and Simulation	Orlando, FL
Col Jimmy H. Wilson	DSN 960-4320

DCS / Logistics

Lt Gen George T. Babbitt, Jr.		AF/LG	4E260	53153
Dir Maintenance	**Maj Gen Harris**	AF/LGM	4E278	54900
Dir Supply	(3) **Brig Gen Wilson**	AF/LGS	4E260	72822
Dir Transportation	**Col Saunders**	AF/LGT	4B285	74206
Dir Plans, Programs & Integration	**Mr Orr**	AF/LGX	4B283	78198

Field Operating Agency

Air Force Logistics Management Agency	Gunter Annex, AL
Col Clarence T. Lowry	DSN 596-4511

DCS / Communications & Information

Lt Gen John S. Fairfield		AF/SC	5B477	56324
Assistant	**Maj Gen Lampe**	AF/SC	5B485	54440
Dir Mission Systems	**Col Croom**	AF/SCM	5B525	70478
Dir Architecture & Technology	**Mr James**	AF/SCT	5B478	52906
Dir Plans, Policy & Resources	**Col Taylor**	AF/SCX	5B486	73942

Field Operating Agency

Air Force Pentagon Communications Agency	Pentagon, Arlington, VA
Col Stephen E. Anno	DSN 227-4264
Air Force Communications Agency	Scott AFB, IL
Col Patrick M. Ryan	DSN 576-2571
Air Force Frequency Management Agency	Arlington, VA
Col Kimberly J. Dalrymple	DSN 426-0824

ACS / Intelligence

Maj Gen John P. Casciano		AF/IN	4A932	55613
Deputy	**Brig Gen Sikes, Jr.**	AF/IN	4A932	57888
Dir Resource Management	**Mr Alvey**	AF/INR	4B137	42144
Dir Plans & Requirements	**Col Reynolds**	AF/INX	4C139	57888

Field Operating Agency

Air Intelligence Agency	Kelly AFB, TX
Maj Gen Michael V. Hayden	DSN 969-2001

Civil Engineer

Maj Gen Eugene A. Lupia		AF/CE	5D422	79221
Deputy	**Dr Wolff**	AF/CE	5D422	77366
Dir Engineering	**Col Rothenberg**	AF/CEC	5D480	51431
Dir Housing	**Col Murphy**	AF/CEH	5D433	50236
Dir Operations	**Col McDonald**	AF/CEO	5D479	51003
Dir Programs	**Col Smith**	AF/CEP	5D371	70467
Dir Environment	**Col Griffith**	AF/CEV	5D376	73323

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB,FL
Col H. Dean Bartel	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr Gary M. Erickson	DSN 240-2100

Chief of Safety

Brig Gen Orin L. Godsey		AF/SE	Kirtland AFB, NM DSN 246-2372
Ch Issues	**Col Smith**	AF/SEI	5E161 43908
Ch Policy, Plans and Programs	**Col Camacho**	AF/SEP	Kirtland AFB, NM DSN 246-1388
Ch Resource Management, Manpower & Career Programs	**Ms Fondario**	AF/SER	Kirtland AFB, NM DSN 246-5654

Field Operating Agency

Air Force Safety Center	Kirtland AFB, NM
Brig Gen Orin L. Godsey	DSN 246-2372

Chief of Security Police

Brig Gen Richard A. Coleman		AF/SP	BC917	39002
Ch Information Security	**Mr White**	AF/SPI		Rosslyn VA DSN 425-0007
Ch Operations	**Col Corso**	AF/SPO		Rosslyn VA DSN 425-0013
Ch Plans & Programs	**Col Buchholtz**	AF/SPX		Rosslyn VA DSN 425-0021

Field Operating Agency

Air Force Security Police Agency	Kirtland AFB, NM
Col Lawrence R. Moyes	DSN 246-6980

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 297-5764

Field Operating Agency

Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342
Air Force History Support Office	Bolling AFB, DC
Col George K. Williams	DSN 297-5088

Chief Scientist

Dr Edward A. Feigenbaum	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen Robert A. McIntosh		AF/RE	5C916	59225
Deputy	**Brig Gen Bradley**	AF/RE	5C916	47307
Dir Comptroller	**Col Lynde**	AF/REC	5D242	71060
Ch Policy Integration	**Mr Grace**	AF/REI	5C1085	32452
Ch Public Affairs	**Col Hesserflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Vacant**	AF/REM	5D312	33657
Dir Ops and Requirements	**Col McLoughlin**	AF/REO	5C1075	77788
Dir Personnel	**Col Keenan**	AF/REP	BF655	54116
Dir Programs and Resources	**Col Samples**	AF/REX	5C927	53889

Field Operating Agency

Air Force Reserve	Robins AFB, GA
Maj Gen Robert A. McIntosh	DSN 468-5151
Air Reserve Personnel Center	Lowry AFB, CO
Col Frank P. Cyr, Jr.	DSN 926-6310

National Guard Bureau

LTG (USA) Edward D. Baca		NGB/CC	2E394	56987
Dir Air National Guard	**Maj Gen Shepperd**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Col Richard P. McCartney	DSN 278-8001

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Dr Gene H. McCall		AF/SB	5D982	74811
Lt Gen George K. Muellner, Mil Dir		SAF/AQ	4E964	76363
Executive Dir	**Col Fink**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen Bryan G. Hawley		AF/JA	4E112	45732
Deputy	**Maj Gen Egeland**	AF/JA	4E112	45733
Ch General Law	**Mr Wilder**	AF/JAG	5E409	44075
Ch International/Operations Law	**Col Johnson**	AF/JAI	5E313	50045
Ch Professional Development	**Col Stalls**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Jerald D. Stubbs	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Mr Manclark**	AF/TE	4D866	39885
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Ch Resources	**Mr Horner**	AF/TER	4D866	71165

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Maj Gen John W. Handy		AF/PE	4E315	72405
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Deputy	**Dr. Kauvar**	AF/PE	5C480	77213
Ch Systems	**Mr Fidelman**	AF/PED	5C231	77518
Ch Forces	**Col Redmann**	AF/PEF	4C152	48470
Ch Program Integration	**Col Cornish**	AF/PEI	4C165	41655
● Ch Manpower Plans & Quality	**Lt Col McDaniel**	AF/PEM	5C468	34155
Ch Organization	**Col Nelson**	AF/PEO	5C514	54013
Ch Manpower Program Dev	**Col Booth**	AF/PEP	5C465	56797
Ch Manpower Requirements & Utilization	**Col DeDona**	AF/PER	5C540	34154
Ch Support	**Col Maxwell**	AF/PES	4C150	50675
Ch Resource & Prgm Analyses	**Col McVickar**	AF/PEY	5C519	70864

Field Operating Agency

Air Force Management Engineering Agency	Randolph AFB, TX
Col Charles F. Dibrell, Jr.	DSN 487-5150

Surgeon General*

Lt Gen Edgar R. Anderson, Jr.		AF/SG	DSN 297-4343	
Dir Med Inquiries & Information	**Col Kupchella**	AF/SGI	DSN 297-1177	
Dir Med Programs & Resources	**Brig Gen Wyrick**	AF/SGM	DSN 297-5050	
Dir Med Operations	(1) **Maj Gen Roadman II**	AF/SGO	DSN 297-5074	
Dir Strategic Management	**Col Benge**	AF/SGR	DSN 297-0090	
Dir Med Force Management	**Col Ross**	AF/SGW	DSN 297-1177	
Dir Med Readiness, Doct & Planning	**Brig Gen Stierle**	AF/SGX	DSN 297-5054	

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Sidney Brandier	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, DC
(1) **Maj Gen Charles H. Roadman II**	DSN 297-1849

Chief of the Chaplain Service*

Maj Gen Arthur S. Thomas		AF/HC	DSN 297-4577	
Deputy	**Brig Gen Dendinger**	AF/HC	DSN 297-4599	
Ch Personnel, Materiel & Readiness	**Col Thomason**	AF/HCP	DSN 297-1477	
Ch Plans & Programs	**Col Williamson**	AF/HCX	DSN 297-1491	

Services

Brig Gen Patrick O. Adams	AF/SV	Arlington, VA DSN 664-0010	Crystal City
Deputy	**Mr Myers**	AF/SV	Arlington, VA DSN 664-0010 Crystal City
Ch Resources Management	**Col Kelly**	AF/SVF	Arlington, VA DSN 664-6425 Crystal City
Ch Programs	**Col Brady**	AF/SVP	Arlington, VA DSN 664-0325 Crystal City
Ch Strategic Plans and Evaluation	**Mr Jurney**	AF/SVQ	Arlington, VA DSN 664-0325 Crystal City
Ch Plans and Force Management	**Lt Col Skopal**	AF/SVX	Arlington, VA DSN 664-6425 Crystal City

Field Operating Agency

Air Force Services Agency	Randolph AFB, TX
Col Gary C. Bradham	DSN 487-6207

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1 October 1996
OPR: HQ 11 WG/XP (Supersedes 1 July 1996)
Headquarters USAF Organization Chart

AFVA 21-1

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DEPARTMENT OF THE AIR FORCE

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Secretary of the Air Force

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Secretary's Staff Group	**Col Steven J. Redmann**	SAF/OSX	4D865	58701

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Under Secretary of the Air Force

Honorable Rudy F. de Leon	SAF/US	4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Principal Asst Deputy	**Maj Gen Horn**	SAF/IA	4E334	57261
Asst Deputy	**Brig Gen Stevens**	SAF/IA	4E334	57261
Ch Disclosure	**Mr Millies**	SAF/IAD	4C1074	74619
Ch Europe/NATO/Eurasia	**Col Crowe**	SAF/IAE	5B337	70767
Ch Americas	**Col O'Connor**	SAF/IAL	5A332	78220
Ch Mideast/Africa	(4)**Lt Col Wallace**	SAF/IAM	5D527	73634
Ch Pacific	**Col Peterman**	SAF/IAP	5A334	70822
Ch Armaments Cooperation	**Col Abati**	SAF/IAQ		Arlington, VA Crystal City DSN 327-3157
Ch Saudi	**Col Holder**	SAF/IAS	5D528	56090
Ch Weapons	**Col Klungseth**	SAF/IAW	3A1062	70072
Ch Policy	**Col Chapin**	SAF/IAX	5B332	55180

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Stringer**	SAF/FMB	4D131	51875
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832
●DAS Financial Operations	**Mr Nethery**	SAF/FMP	5E989	72905

Field Operating Agency

Air Force Cost Analysis Agency	Arlington,VA
(4)**Lt Col Ed Weeks**	Crystal City DSN 664-0387

ASAF / Space

Mr Keith R. Hall		SAF/SN	4E998	35996
Principal DAS	**Vacant**	SAF/SD	4C956	41896
Dir Space Systems	**Brig Gen Mitchell**	SAF/SS	4C1052	78675
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Asst for Plans & Assessments	**Maj Whelan**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Cox**	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable Arthur L. Money		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Muellner**	SAF/AQ	4E964	76363
Principal DAS (Acq & Mgt)	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Contracting	**Brig Gen Malishenko**	SAF/AQC	4C261	56332
Dir Information Dominance	**Brig Gen Nagy**	SAF/AQI	4E128	73624
Dir Special Programs	**Col Kacena**	SAF/AQL	5D230	51256
●Dir Global Power	**Brig Gen Carlson**	SAF/AQP	4E312	52147
Dir Global Reach	**Brig Gen Walters**	SAF/AQQ	4E342	53020
DAS Science, Technology & Engineering	**Dr Heilwig**	SAF/AQR		Arlington, VA Crystal City DSN 286-8905
Dir Space and Nuclear Deterrence	**Brig Gen Beale**	SAF/AQS	4D330	51904
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX	4C331	79402

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington,VA
Honorable Arthur L. Money	DSN 227-6361

General Counsel

Honorable Sheila C. Cheston		SAF/GC	4E856	70941
Principal Deputy GC	**Mr Slater**	SAF/GC	4E856	74406
Deputy GC for Civilian Personnel & Fiscal	**Vacant**	SAF/GCA	4C916	54975
Deputy GC for International Affairs	**Mr Zehner**	SAF/GCI	4C941	55067
Deputy GC for Military Affairs	**Mrs Madden**	SAF/GCM	4C948	55663
Deputy GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Deputy GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Deputy GC for Contractor Responsibility	**Mr Shaw**	SAF/GCR	5D236	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Rodney A. Coleman		SAF/MI	4E1020	72302
Principal DAS	**Dr Upschulte**	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	**Mr Collins**	SAF/MIE	4C942	76586
DAS Installations	**Mr Dishner**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Ms DeMesme**	SAF/MIM	5E977	44751
DAS Environment Safety & Occupational Health	**Mr McCall**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Mr Sharratt**	SAF/MIR	5C938	76375

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD
Mr Joe G. Lineberger	DSN 858-3137
Air Force Real Estate Agency	Bolling AFB, DC
Mr William E. Edwards	DSN 297-4275
Air Force Base Conversion Agency	Metro Center,Rosslyn, VA
Mr Albert F. Lowas (Acting)	DSN 426-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
Dir Operations Support	**Col Semon**	SAF/AAO	4D881	59607
Ch Civilian Personnel	**Ms Park**	SAF/AAA	4C882	71806
Dir Departmental Publishing	**Mr McMullin**	SAF/AAD		Bolling AFB DSN 297-4465
Ch Military Personnel	(3)**Maj James**	SAF/AAP	4C882	49363
Dir Plans, Programs & Budget	(4)**Lt Col Hurlbut**	SAF/AAX	5E123	79057
Dir Security & Investigative Programs	**Mr Boesch**	SAF/AAZ	5D972	32013

Public Affairs

Brig Gen Ronald T. Sconyers		SAF/PA	4D922	76061
Deputy	**Col DeFend**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	4A120	32775
Ch PA Staff Group	**Col Tyrrell**	SAF/PAG	5C945	57793
Ch Internal Information	**Lt Col McLaurin**	SAF/PAI		Arlington, VA DSN 426-9159
Ch Media Relations	**Col Pribyla**	SAF/PAM	5C879	50640
Ch National Affairs	(4)**Lt Col Byars**	SAF/PAN	5C885	59664
Ch Resources	**Ms Richardson**	SAF/PAR	4A120	76702
Ch Office/Security Review	**Ms Forte**	SAF/PAS	5D227	73222

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Harold J. Smarkola	DSN 945-6161

Legislative Liaison

Maj Gen Lansford E. Trapp		SAF/LL	4D927	78153
Deputy	**Brig Gen Gelwix**	SAF/LL	4D927	52650
Ch House Liaison	**Col Wood**	SAF/LLH		Rayburn Bldg DSN 325-4531
Ch Air Operations	**Ms Esty**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Bull**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Lt Col McChesney**	SAF/LLS		Russell Bldg DSN 325-2573
Ch Weapons Systems Liaison	**Lt Col McFaddin**	SAF/LLW	5D928	76711

Auditor General

Mr Jackie R. Crawford		SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Richard T. Swope		SAF/IG	4E1076	76733
Deputy	**Brig Gen Hessert** (ANG)	SAF/IG	4E1076	74351
Dir Inspections	**Col Moody**	SAF/IGI	4E1081	77050
Dir Inquiries	**Col Behrens**	SAF/IGQ	4A1088L	53653
Reserve & ANG Advisors	**Col Bentson** (Res)	SAF/IGR	4E1082	70066
	Col Kirtley (ANG)	SAF/IGR	4E1082	70066
Senior Officials Inquiries	**Col Bear**	SAF/IGS	4E119	35032
Dir Special Investigations	**Col Azukas**	SAF/IGX	4E1081	70411

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col James C. Robertson, III	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Francis X. Taylor	DSN 297-5228

Air Staff

Chief of Staff

Gen Ronald R. Fogleman		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Ralph E. Eberhart**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen David L. Vesely**	AF/CVA	4E944	57913
CSAF Operations Group	**Col R. Michael Worden**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Eric W. Benken**	AF/CCC	4B948	50498

DCS / Personnel

Lt Gen Michael D. McGinty		AF/DP	4E194	76088
Assistant	**Mr Blanchard**	AF/DP	4E194	76088
Dir Civ Personnel Policy & Personnel Plans	**Ms Grese**	AF/DPC	4E228	52141
Dir Personnel Programs, Education & Training	**Brig Gen Kudlacz**	AF/DPP	4E144	71228
Dir Mil Personnel Policy	**Brig Gen Regni**	AF/DPX	4E178	75221

Field Operating Agency

Air Force Personnel Center	Randolph AFB, TX
(5)**Brig Gen Susan Pamerleau**	DSN 487-4252
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Ms Susan O'Neal	DSN 225-2145

✦ DCS / Air & Space Operations

Lt Gen John P. Jumper		AF/XO	4E1032	79991
Assistant	**Maj Gen Peterson**	AF/XO	4E1032	79881
Dir Command & Control	**Maj Gen Henderson**	AF/XOC	4E1059	51833
Dir Intel, Surveillance & Recon	**Maj Gen Casciano**	AF/XOI	4A932	55613
Dir Joint Matters	(5)**Brig Gen Wax**	AF/XOJ	4E1047	39244
Dir Nuclear & Counterproliferation	**Maj Gen Neary**	AF/XON	4E1048	55833
Dir Operations & Training	(5)**Brig Gen Schwalier**	AF/XOO	4E1046	59067
Dir Operational Requirements	**Maj Gen Martin**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Lewis**	AF/XOW	4A1084	47410

Field Operating Agency

Air Intelligence Agency	Kelly AFB, TX
Maj Gen Mike Hayden	DSN 969-2004
Air Force Studies & Analyses Agency	Pentagon, Arlington, VA
Col Tom Allen	DSN 225-9046
Air Force Agency for Modeling and Simulation	Orlando, FL
Col Jimmy Wilson	DSN 970-5301
Air Force Flight Standards Agency	Andrews AFB, MD
Col Pat Nolte	DSN 858-3572
Air Force National Security Emergency Preparedness Office	Pentagon, BD927
Col Bob Manning	DSN 227-0441
Air Force Operations Group	Pentagon, VA
Col Terry Simpson	DSN 225-7333
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John Chapman	DSN 656-5620
Air Weather Service	Scott AFB, IL
Col Joe Dushan	DSN 576-3265

✦ DCS / Installations & Logistics

Lt Gen William P. Hallin		AF/IL	4E260	53153
Assistant	**Mr Orr**	AF/IL	4E260	56236
The Civil Engineer	**Maj Gen Lupia**	AF/ILE	5D422	79221
Dir Maintenance	**Brig Gen Zettler**	AF/ILM	4E278	54900
Dir Supply	**Brig Gen Wilson**	AF/ILS	4E278	72822
Dir Transportation	(3)**Col Saunders**	AF/ILT	4B285	74206
Dir Services	**Vacant**	AF/ILV	CGN Suite 413	604-0010
Dir Plans & Integration	**Dr Wolff**	AF/ILX	4B283	78198

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB, FL
Col H. Dean Bartel	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr Gary M. Erickson	DSN 240-2100
Air Force Services Agency	San Antonio, TX
Col Gary C. Bradham	DSN 487-6207
Air Force Logistics Management Agency	Maxwell AFB, AL
Col Richard M. Bereit	DSN 596-4511

✦ DCS / Plans & Programs

Lt Gen Lawrence P. Farrell Jr.		AF/XP	4D856	74469
Assistant	**Vacant**	AF/XP	5C480	77213
Ch Information & Systems	**Mr Fidelman**	AF/XPI	5C231	77518
Dir Manpower, Organization & Quality	**Brig Gen Northington**	AF/XPM	5C480	46138
Dir Programs	**Brig Gen Wehrle**	AF/XPP	4E315	72405
Dir Strategic Planning	**Maj Gen McIlvoy**	AF/XPX	5E171	73117
Ch Analysis	**Col Holt**	AF/XPY	5C519	70864

Field Operating Agency

Air Force Center for Quality & Management Innovation	Randolph AFB, TX
Brig Gen Hugh C. Cameron	DSN 487-5150

Chief of Safety

Maj Gen Francis C. Gideon		AF/SE		Kirtland AFB, NM DSN 246-2372
Ch Issues	**Col Bergman**	AF/SEI	5E161	43908
Ch Policy, Plans and Programs	**Col Craig**	AF/SEP		Kirtland AFB, NM DSN 246-1388
Ch Resource Management, Manpower & Career Programs	**Ms Fondario**	AF/SER		Kirtland AFB, NM DSN 246-5654

Field Operating Agency

Air Force Safety Center	Kirtland AFB, NM
Maj Gen Francis C. Gideon	DSN 246-2372

●Director of Security Forces

Brig Gen Richard A. Coleman		AF/SF	BC917	39002
Ch Information Security	**Mr White**	AF/SFI		Rosslyn VA DSN 425-0007
Ch Operations Div	(5)**Maj Freeman**	AF/SFO		Rosslyn VA DSN 425-0017
●Ch Force Protection Div	**Col Corso**	AF/SFP		Rosslyn VA DSN 425-0013
Ch Plans, Policy & Programs	**Col Buchholtz**	AF/SFX		Rosslyn VA DSN 425-0021

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 754-2167	

Field Operating Agency

Air Force History Support Office	Bolling AFB, DC
Col Christine Jaremko	DSN 754-2222
Air Force Historical Research Agency	Maxwell AFB, AL
Col Richard S. Rauschkolb	DSN 493-5342

Chief Scientist

Dr Edward A. Feigenbaum	AF/ST	4E320	77842	

Chief of Air Force Reserve

Maj Gen Robert A. McIntosh		AF/RE	5C916	59225
Deputy	**Brig Gen Bradley**	AF/RE	5C916	47307
Dir Comptroller	**Col Lynde**	AF/REC	5D242	71060
Ch Policy Integration	**Mr Gracie**	AF/REI	5C1085	32452
Ch Public Affairs	**Col Hessenflow**	AF/REL	5C915	71761
Ch Command Surgeon	**Col Martin**	AF/REM	5D312	33657
Dir Ops and Requirements	**Col McLoughlin**	AF/REO	5C1075	77788
Dir Personnel	**Col Canny**	AF/REP	BF655	54116
Dir Programs and Resources	**Col Samples**	AF/REX	5C927	53889

Field Operating Agency

Air Reserve Personnel Center	Lowry AFB, CO
Col Frank P. Cyr, Jr.	DSN 926-6310

National Guard Bureau

LTG (USA) Edward D. Baca		NGB/CC	2E394	56987
Dir Air National Guard	**Maj Gen Shepperd**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Col Richard P. McCartney	DSN 278-8001

USAF Scientific Advisory Board

Mrs Natalie W. Crawford	Co-Chair	AF/SB	5D982	74811
Dr William F. Ballhaus, Jr	Co-Chair	AF/SB	5D982	74811
Military Dir	**Lt Gen Muellner**	SAF/AQ	4E964	76363
Executive Dir	**Col Fink**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen Bryan G. Hawley		AF/JA	4E112	45732
Deputy	**Maj Gen Egeland**	AF/JA	4E112	45733
Ch General Law	**Mr Wilder**	AF/JAG	5E409	44075
Ch International Operations Law	**Mr Erickson** (Acting)	AF/JAI	5E313	59631
Ch Professional Development	**Col Stalls**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Jerald D. Stubbs	DSN 354-8758

Test & Evaluation

Lt Gen Howard W. Leaf, USAF Retired		AF/TE	4E995	74774
Deputy	**Mr Manclark**	AF/TE	4D866	39885
Ch Policy & Programs	**Col Brechwald**	AF/TEP	BE939	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Surgeon General*

Lt Gen Charles H. Roadman II		AF/SG	DSN 297-4343
Deputy	**Maj Gen Wyrick**	AF/SG	DSN 297-4343
Dir Med Inquiries & Information	**Col Kupchella**	AF/SGI	DSN 297-5046
Dir Med Programs & Resources	**Col Taylor**	AF/SGM	DSN 297-5050
Dir Strategic Management	**Col Benge**	AF/SGR	DSN 297-0090
Dir Med Force Management	**Col Ross**	AF/SGW	DSN 297-1177
Dir Med Readiness, Doct & Planning Nursing Svcs	**Brig Gen Stierle**	AF/SGX	DSN 297-5054

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB, TX
Col Sidney Brandier	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, DC
Maj Gen Earl J. Mabry II	DSN 297-1849

Chief of the Chaplain Service*

Maj Gen William J. Dendinger		AF/HC	DSN 297-4577	
Deputy	(3)**Col Jones**	AF/HC	DSN 297-4599	
Ch Personnel, Materiel & Readiness	**Col Park**	AF/HCP	DSN 297-1477	
Ch Plans & Programs	**Col Williamson**	AF/HCX	DSN 297-1491	

✦ Communications & Information

Lt Gen William J. Donahue		AF/SC	5B477	56324
Dir Policy and Resources	**Col Culoi**	AF/SCX	5B486	73942

DISTRIBUTION: F
(1) LT GEN NOMINEE
(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
(4) COLONEL SELECTEE
(5) LT COL SELECTEE
(6) EFFECTIVE UPON CONFIRMATION

★ BOLLING AFB

● CHANGE FROM PREVIOUS ISSUE

✦ MAJOR REORGANIZATION ASSOCIATED WITH AIR STAFF RESTRUCTURE

11 July 1997
OPR: HQ 11 WG/XP (Supersedes 1 October 1996)
Headquarters USAF Organization Chart

AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

●Chief Information Officer of the Air Force (AF-CIO)

Honorable Arthur L. Money	AF-CIO	4E964	76361
Deputy Lt Gen Donahue	AF/SC	5B477	56325

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Secretary of the Air Force

Vacant		SAF/OS	4E871	77376
Secretary's Staff Group	**Col Steven J. Redmann**	SAF/OSX	4D865	58701

Under Secretary of the Air Force

Honorable Rudy F. de Leon	SAF/US	4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Principal Asst Deputy	**Maj Gen Horn**	SAF/IA	Rosslyn, VA	DSN 425-8855
Asst Deputy	**Brig Gen Stevens**	SAF/IA		DSN 425-8820
Ch Disclosure	**Mr Millies**	SAF/IAD		DSN 425-8890
Ch Europe/NATO/Eurasia	**Col Chapin**	SAF/IAE		DSN 425-8830
Ch Americas	**Col O'Connor**	SAF/IAL		DSN 425-0785
Ch Mideast/Africa	**Col Wallace**	SAF/IAM		DSN 425-8918
Ch Pacific	**Col Peterman**	SAF/IAP		DSN 425-8930
Ch Armaments Cooperation	**Col Faranelli**	SAF/IAQ		DSN 425-8990
Ch Saudi Arabia	**Lt Col Oehme**	SAF/IAS		DSN 425-8992
Ch Weapons	**Col Klungseth**	SAF/IAW		DSN 425-8850
Ch Policy	**Col Vranck**	SAF/IAX		DSN 425-8970

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Stringer**	SAF/FMB	4D131	51875
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Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832
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Field Operating Agency

Air Force Cost Analysis Agency	Arlington,VA
Col Ed Weeks	Crystal City DSN 664-0387

ASAF / Space

Mr Keith R. Hall		SAF/SN	4E998	35996
Principal DAS	**Mr Kier**	SAF/SD	4C956	41896
Dir Space Systems	**Brig Gen Mitchell**	SAF/SS	4C1052	78675
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Asst for Plans & Assessments	**Maj Whelan**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Cox**	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable Arthur L. Money		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Muellner**	SAF/AQ	4E964	76363
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Dir Global Power	**Maj Gen Huot**	SAF/AQP	4E312	52147
Dir Global Reach	**MAJ Gen Walters**	SAF/AQQ	4E342	53020
DAS Science, Technology & Engineering	**Dr Hellwig**	SAF/AQR	Arlington, VA Crystal City	DSN 286-8905
Dir Space and Nuclear Deterrence	**Brig Gen Beale**	SAF/AQS	4D330	51904
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX	4C331	79402

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Air Force Program Executive Office	Pentagon, Arlington,VA
Honorable Arthur L. Money	DSN 227-6361

General Counsel

Honorable Sheila C. Cheston		SAF/GC	4E856	70941
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ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Rodney A. Coleman		SAF/MI	4E1020	72302
Principal DAS	**Dr Upschulte**	SAF/MI	4E1020	76300
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DAS Environment Safety & Occupational Health	**Mr McCall**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Mr Sharratt**	SAF/MIR	5C938	76376

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD
Mr Joe G. Lineberger	DSN 858-3137
Air Force Real Estate Agency	Bolling AFB, DC
Mr William E. Edwards	DSN 297-4275
Air Force Base Conversion Agency	Metro Center, Rosslyn, VA
Mr Albert F. Lowas (Acting)	DSN 426-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
Dir Operations Support	**Col Semon**	SAF/AAO	4D881	59607
Ch Civilian Personnel	**Ms Park**	SAF/AAA	4C882	71806
Dir Departmental Publishing	**Mr McMullin**	SAF/AAD	Boiling AFB	DSN 297-4465
Ch Military Personnel	**Lt Col James**	SAF/AAP	4C882	49363
Dir Plans, Programs & Budget	(1)**Lt Col Hurlbut**	SAF/AAX	5E123	79057
Dir Security & Investigative Programs	**Mr Boesch**	SAF/AAZ	5D972	32013

Public Affairs

Col Ronald T. Sconyers		SAF/PA	4D922	76061
Deputy	**Col Pribyla**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	4A120	32775
Ch PA Staff Group	**Col Tyrrell**	SAF/PAG	5C945	57793
Ch Internal Information	**Lt Col McLaurin**	SAF/PAI	Arlington, VA	DSN 426-9159
Ch Media Relations	**Lt Col Defrank**	SAF/PAM	5C879	50640
Ch National Affairs	**Lt Col Williams**	SAF/PAN	5C885	59664
Ch Resources	**Ms Richardson**	SAF/PAR	4A120	76702
Ch Office/Security Review	**Ms Forte**	SAF/PAS	5D227	73222

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Harold J. Smarkola	DSN 945-8161

Legislative Liaison

Maj Gen Paul V. Hester		SAF/LL	4D927	78153
Deputy	**Brig Gen Northington**	SAF/LL	4D927	52650
Ch House Liaison	**Col Wood**	SAF/LLH	Rayburn Bldg	DSN 325-4531
Ch Air Operations	**Ms Esty**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Bull**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Col McChesney**	SAF/LLS	Russell Bldg	DSN 325-2573
Ch Weapons Systems Liaison	**Col Hopewell**	SAF/LLW	5D928	76711
Ch Congressional Division	**Col Lampley**	SAF/LLX	4D961	50137

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Richard T. Swope		SAF/IG	4E1076	76733
Deputy	**Maj Gen Hessert** (ANG)	SAF/IG	4E1076	74351
Dir Inspections	(2)**Col Moody**	SAF/IGI	4E1081	77050
Dir Inquiries	**Col Behrens**	SAF/IGQ	4A1088L	53653
Reserve & ANG Advisors	**Col Bentson** (Res)	SAF/IGR	4E1082	70066
	Col Kirtley (ANG)	SAF/IGR	4E1082	70066
Senior Officials Inquiries	**Col Bear**	SAF/IGS	4E119	35032
Dir Special Investigations	**Col Azukas**	SAF/IGX	4E1081	70411

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col James C. Robertson, III	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Francis X. Taylor	DSN 297-5228

Air Staff

Chief of Staff

Gen Michael E. Ryan		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Ralph E. Eberhart**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen David L. Vesely**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Marc E. Rogers**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Eric W. Benken**	AF/CCC	4B948	50498

●DCS / Personnel

Lt Gen Michael D. McGinty		AF/DP	4E194	76088
Assistant	**Mr Blanchard**	AF/DP	4E194	76088
●Dir Personnel Force Development	**Vacant**	AF/DPD	4E228	52141
●Dir Personnel Force Mgt	**Maj Gen Pamerleau**	AF/DPF	4E144	71228
●Dir Personnel Resources	**Brig Gen Regni**	AF/DPR	4E178	75221

Field Operating Agency

Air Force Personnel Center	Randolph AFB, TX
Maj Gen Donald A. Lamontagne	DSN 487-4252
Air Force Personnel OperationsAgency	Pentagon, Arlington, VA
Ms Susan O'Neal	DSN 225-2145

●DCS / Air & Space Operations

Lt Gen Patrick K. Gamble		AF/XO	4E1032	79991
Assistant	**Maj Gen Peterson**	AF/XO	4E1032	79881
Dir Command & Control	**Maj Gen Sandstrom**	AF/XOC	4E1059	51833
Dir Intel, Surveillance & Recon	**Maj Gen Casciano**	AF/XOI	4A932	55613
Dir Joint Matters	**Maj Gen Wax**	AF/XOJ	4E1047	39244
Dir Nuclear & Counterproliferation	**Maj Gen Neary**	AF/XON	4E1048	55833
Dir Operations & Training	**Brig Gen Henderson**	AF/XOO	4E1046	59067
Dir Operational Requirements	**Maj Gen Martin**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Lewis**	AF/XOW	4A1084	47410

Field Operating Agency

Air Intelligence Agency	Kelly AFB, TX
Maj Gen Mike Hayden	DSN 969-2004
Air Force Studies & Analyses Agency	Pentagon, Arlington, VA
Col Tom Allen	DSN 225-9046
Air Force Agency for Modeling and Simulation	Orlando, FL
Col Jimmy Wilson	DSN 970-5301
Air Force Flight Standards Agency	Andrews AFB, MD
Col Pat Nolte	DSN 858-3572
Air Force National Security Emergency Preparedness Office	Pentagon, BD927
Col Bob Manning	DSN 227-0441
Air Force Operations Group	Pentagon, VA
Col Steve Sheehan	DSN 225-7333
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col John Chapman	DSN 656-5620
●Air Force Weather Agency	Offut AFB, NE
Col Jack Hayes	DSN 271-5749

DCS / Installations & Logistics

Lt Gen William P. Hallin		AF/IL	4E260	53153
Assistant	**Mr Orr**	AF/IL	4E260	56236
The Civil Engineer	**Maj Gen Lupia**	AF/ILE	CG2 Suite 1000	607-0200
Dir Maintenance	**Maj Gen Zettler**	AF/ILM	4E278	54900
Dir Supply	**Brig Gen Stewart**	AF/ILS	4E278	72822
Dir Transportation	**Brig Gen Saunders**	AF/ILT	4B285	74206
Dir Services	**Mr Myers**	AF/ILV	CGN Suite 413	604-0010
Dir Plans & Integration	**Dr Wolff**	AF/ILX	4B283	78198

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB, FL
Col H. Dean Bartel	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr Gary M. Erickson	DSN 240-2100
Air Force Services Agency	San Antonio, TX
Col Gary C. Bradham	DSN 487-6207
Air Force Logistics Management Agency	Maxwell AFB, AL
Col Richard M. Bereit	DSN 596-4511

DCS / Plans & Programs

Lt Gen Lawrence P. Farrell Jr.		AF/XP	4E124	74469
Assistant	**Vacant**	AF/XP		
Ch Information & Systems	**Mr Fidelman**	AF/XPI	5C231	77518
Dir Manpower, Organization & Quality	**Brig Gen Bundy**	AF/XPM	5C480	46138
Dir Programs	(2)**Brig Gen Wehrle**	AF/XPP	4E315	72405
Dir Strategic Planning	(2)**Brig Gen Wald**	AF/XPX	5E171	73117
Ch Analysis	**Col Holt**	AF/XPY	5C519	70864

Field Operating Agency

Air Force Center for Quality & Management Innovation	Randolph AFB, TX
Col Vrba	DSN 487-5150

Chief of Safety

Maj Gen Francis C. Gideon Jr		AF/SE	Kirtland AFB, NM	DSN 246-2372
Ch Issues	**Col Bergman**	AF/SEI	5E161	43908
Ch Policy, Plans and Programs	**Col Craig**	AF/SEP	Kirtland AFB, NM	DSN 246-1388
Ch Resource Management, Manpower & Career Programs	**Ms Fondario**	AF/SER	Kirtland AFB, NM	DSN 246-5654

Field Operating Agency

Air Force Safety Center	Kirtland AFB, NM
Maj Gen Francis C. Gideon	DSN 246-2372

Director of Security Forces

Brig Gen Richard A. Coleman		AF/SF	BC917	39002
Ch Information Security	**Mr White**	AF/SFI	Rosslyn VA	DSN 425-0007
Ch Operations Div	(1)**Maj Freeman**	AF/SFO	Rosslyn VA	DSN 425-0017
Ch Force Protection Div	**Col Corso**	AF/SFP	Rosslyn VA	DSN 425-0013
Ch Plans, Policy & Programs	**Col Buchholtz**	AF/SFX	Rosslyn VA	DSN 425-0021

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 754-2167	

Field Operating Agency

Air Force History Support Office	Bolling AFB, DC
Col Christine Jaremko	DSN 754-2222
Air Force Historical Research Agency	Maxwell AFB, AL
Col William E. Mathis	DSN 493-5342

Chief Scientist

Dr Daniel E. Hastings	AF/ST	4E320	77842

Chief of Air Force Reserve

Maj Gen Robert A. McIntosh		AF/RE	5C916	59225
Deputy	**Brig Gen Clem**	AF/RE	5C916	47307
Dir Comptroller	**Col Lynde**	AF/REC	5D242	71060
Ch Policy Integration	**Mr Gracie**	AF/REI	5C1085	32452
Ch Public Affairs	**Col Hessenflow**	AF/REL	5D863	71761
Dir Medical Liaison	**Col Martin**	AF/REM	5D312	33658
Dir Ops and Requirements	**Col McLoughlin**	AF/REO	5C1075	77788
Dir Personnel	**Col Canny**	AF/REP	Rosslyn, VA	DSN 425-6060
Dir Programs and Resources	**Col Samples**	AF/REX	5C927	53889

National Guard Bureau

LTG (USA) Edward D. Baca		NGB/CC	2E394	56987
Dir Air National Guard	**Maj Gen Weaver**	NGB/CF	2E378	34750
Vice Chief	**Maj Gen Davis**	NGB/CV	2E394	59544

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Lt Col Marilyn J. Lythhgoe	DSN 278-8001

USAF Scientific Advisory Board

Mrs Natalie W. Crawford	Co-Chair	AF/SB	5D982	74811
Dr William F. Ballhaus, Jr	Co-Chair	AF/SB	5D982	74811
Military Dir	**Lt Gen Muellner**	SAF/AQ	4E964	76363
Executive Dir	**Col Fink**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen Bryan G. Hawley		AF/JA	4E112	45732
Deputy	**Maj Gen Egeland**	AF/JA	4E112	45733
Ch General Law	**Mr Wilder**	AF/JAG	5E409	44075
Ch International Operations Law	**Col Schlabs**	AF/JAI	5E313	59631
Ch Professional Development	**Col Stalls**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Jerald D. Stubbs	DSN 354-8758

Test & Evaluation

Mr John T. Manclark		AF/TE	4E995	74774
Deputy	**Vacant**	AF/TE	4D866	39885
Ch Policy & Programs	**Col Deane**	AF/TEP	BE939	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Surgeon General*

Lt Gen Charles H. Roadman II		AF/SG	DSN 297-4343	
Deputy	**Maj Gen Wyrick**	AF/SG	DSN 297-4343	
Dir Med Inquiries & Information	**Col Kupchella**	AF/SGI	DSN 297-5046	
Dir Med Programs & Resources	**Col Taylor**	AF/SGM	DSN 297-5050	
Dir Strategic Management	**Col Benge**	AF/SGR	DSN 297-0090	
Dir Med Force Management	**Col Ross**	AF/SGW	DSN 297-1177	
Dir Med Readiness, Doct & Planning Nursing Svcs	**Brig Gen Stierle**	AF/SGX	DSN 297-5054	

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB,TX
Col Sidney Brandler	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB, DC
Maj Gen Earl J. Mabry II	DSN 297-1849

Chief of the Chaplain Service*

Maj Gen William J. Dendinger		AF/HC	DSN 297-4577	
Deputy	**Brig Gen Jones**	AF/HC	DSN 297-4599	
Ch Personnel, Materiel & Readiness	**Col Park**	AF/HCP	DSN 297-1477	
Ch Plans & Programs	**Col Williamson**	AF/HCX	DSN 297-1491	

Communications & Information

Lt Gen William J. Donahue		AF/SC	5B477	56324
Dir Policy and Resources	**Col Quick**	AF/SCX	5B486	73942

DISTRIBUTION: F
(1) LT GEN NOMINEE
(2) MAJ GEN SELECTEE
(3) BRIG GEN SELECTEE
(4) COLONEL SELECTEE
(5) LT COL SELECTEE
(6) EFFECTIVE UPON CONFIRMATION

★ BOLLING AFB

● CHANGE FROM PREVIOUS ISSUE

1 August 1998
OPR: HQ 11 WG/XP (Supersedes 11 July 1997)
Headquarters USAF Organization Chart

AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

●Chief Information Officer of the Air Force (AF-CIO)

Lt Gen Gregory S. Martin	AF-CIO	4E964	76361
Deputy Lt Gen Donahue	AF/SC	5B477	56325

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Secretary of the Air Force

Vacant		SAF/OS	4E871	77376
Secretary's Staff Group	**Col Steven J. Redmann**	SAF/OSX	4D865	58701

Under Secretary of the Air Force

F. Whitten Peters	SAF/US	4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Principal Asst Deputy	**Maj Gen Horn**	SAF/IA	Rosslyn, VA	DSN 425-8855
Asst Deputy	**Brig Gen Stevens**	SAF/IA		DSN 425-8820
Ch Disclosure	**Mr Millies**	SAF/IAD		DSN 425-8890
Ch Europe/NATO/Eurasia	**Col Chapin**	SAF/IAE		DSN 425-8830
Ch Americas	**Col O'Connor**	SAF/IAL		DSN 425-0785
Ch Mideast/Africa	**Col Wallace**	SAF/IAM		DSN 425-8918
Ch Pacific	**Col Peterman**	SAF/IAP		DSN 425-8930
Ch Armaments Cooperation	**Col Faranelli**	SAF/IAQ		DSN 425-8990
Ch Saudi Arabia	**Lt Col Oehme**	SAF/IAS		DSN 425-8992
Ch Weapons	**Col Klungseth**	SAF/IAW		DSN 425-8850
Ch Policy	**Col Vranck**	SAF/IAX		DSN 425-8970

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	**Mr Beach**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Stringer**	SAF/FMB	4D131	51875
DAS Cost & Economics	**Mr Baseman**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832
DAS Financial Operations	**Mr Nethery**	SAF/FMF	5E989	72905

Field Operating Agency

Air Force Cost Analysis Agency	Arlington,VA
Col Ed Weeks	Crystal City DSN 664-0387

ASAF / Space

Mr Keith R. Hall		SAF/SN	4E998	35996
Principal DAS	**Mr Kier**	SAF/SD	4C956	41896
Dir Space Systems	**Maj Gen Dickman**	SAF/SS	4C1052	78675
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Asst for Plans & Assessments	**Maj Whelan**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Cox**	SAF/SXP	4D939	52317

ASAF / Acquisition

Honorable F. Whitten Peters		SAF/AQ	4E964	76361
Principal DAS	(1)**Lt Gen Martin**	SAF/AQ	4E964	76363
Principal DAS (Acq & Mgt)	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Contracting	**Brig Gen Anderson**	SAF/AQC	4C261	56332
Dir Information Dominance	**Brig Gen Nagy**	SAF/AQI	4E128	73624
Dir Special Programs	**Col Hamilton**	SAF/AQL	5D230	51256
Dir Global Power	**Maj Gen Huot**	SAF/AQP	4E312	52147
Dir Global Reach	**MAJ Gen Walters**	SAF/AQQ	4E342	53020
DAS Science, Technology & Engineering	**Dr Hellwig**	SAF/AQR	Arlington, VA Crystal City	DSN 286-8905
Dir Space and Nuclear Deterrence	**Brig Gen Clay**	SAF/AQS	4D330	51904
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX	4C331	79402

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington,VA
Vacant	DSN 227-6361

General Counsel

Honorable Sheila C. Cheston		SAF/GC	4E856	70941
Principal Deputy GC	**Mr Slater**	SAF/GC	4E856	74406
Deputy GC for Civilian Personnel & Fiscal	**Vacant**	SAF/GCA	4C916	54975
Deputy GC for International Affairs	**Mr Zehner**	SAF/GCI	4C941	75196
Deputy GC for Military Affairs	**Vacant**	SAF/GCM	4C948	55663
Deputy GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Deputy GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Deputy GC for Contractor Responsibility	**Mr Shaw**	SAF/GCR	5D236	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Ruby B. DeMesme		SAF/MI	4E1020	72302
Principal DAS	**Dr Upschulte**	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	**Mr Collins**	SAF/MIE	4C942	76586
DAS Installations	**Mr Dishner**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Vacant**	SAF/MIM	5E977	44752
DAS Environment Safety & Occupational Health	**Mr McCall**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Mr Sharratt**	SAF/MIR	5C938	76376

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD
Mr Joe G. Lineberger	DSN 858-3137
Air Force Real Estate Agency	Bolling AFB, DC
Mr William E. Edwards	DSN 297-4275
Air Force Base Conversion Agency	Metro Center, Rosslyn, VA
Mr Albert F. Lowas (Acting)	DSN 426-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
Dir Operations Support	**Col Loucks**	SAF/AAO	4D881	59607
Ch Civilian Personnel	**Mr Arigo**	SAF/AAA	4C882	71806
Dir Departmental Publishing	**Mr McMullin**	SAF/AAD	Bolling AFB	DSN 297-4465
Ch Military Personnel	**Lt Col James**	SAF/AAP	4C882	49363
Dir Plans, Programs & Budget	(4)**Lt Col Hurlbut**	SAF/AAX	5E123	79057
Dir Security & Investigative Programs	**Mr Boesch**	SAF/AAZ	5D972	32013

Public Affairs

Col Ronald T. Sconyers		SAF/PA	4D922	76061
Deputy	**Col Pribyla**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	4A120	32775
Ch PA Staff Group	**Col Tyrrell**	SAF/PAG	5C945	57793
Ch Internal Information	**Lt Col McLaurin**	SAF/PAI	Arlington, VA	DSN 426-9159
Ch Media Relations	**Lt Col Defrank**	SAF/PAM	5C879	50640
Ch National Affairs	**Lt Col Williams**	SAF/PAN	5C885	59664
Ch Resources	**Ms Richardson**	SAF/PAR	4A120	76702
Ch Office/Security Review	**Ms Forte**	SAF/PAS	5D227	73222

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Harold J. Smarkola	DSN 945-6161

Legislative Liaison

Maj Gen Paul V. Hester		SAF/LL	4D927	78153
Deputy	**Brig Gen Northington**	SAF/LL	4D927	52650
Ch House Liaison	**Col Wood**	SAF/LLH	Rayburn Bldg	DSN 325-4531
Ch Air Operations	**Ms Esty**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Bull**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Col McChesney**	SAF/LLS	Russell Bldg	DSN 325-2573
Ch Weapons Systems Liaison	**Col Hopewell**	SAF/LLW	5D928	76711
Ch Congressional Division	**Col Lampley**	SAF/LLX	4D961	50137

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Richard T. Swope		SAF/IG	4E1076	76733
Deputy	**Maj Gen Hessert** (ANG)	SAF/IG	4E1076	74351
Dir Inspections	(5)**Col Moody**	SAF/IGI	4E1081	77050
Dir Inquiries	**Col Behrens**	SAF/IGQ	4A1088L	53653
Reserve & ANG Advisors	**Col Bentson** (Res)	SAF/IGR	4E1082	70066
	Col Kirtley (ANG)	SAF/IGR	4E1082	70066
Senior Officials Inquiries	**Col Bear**	SAF/IGS	4E119	35032
Dir Special Investigations	**Col Azukas**	SAF/IGX	4E1081	70411

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col James C. Robertson, III	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Francis X. Taylor	DSN 297-5228

Air Staff

Chief of Staff

Gen Michael E. Ryan		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Ralph E. Eberhart**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen David L. Vesely**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Marc E. Rogers**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Eric W. Benken**	AF/CCC	4B948	50498

●DCS / Personnel

(1)**Lt Gen Donald L. Peterson**		AF/DP	4E194	76088
Assistant	**Mr Blanchard**	AF/DP	4E194	76088
●Dir Personnel Force Development	**Vacant**	AF/DPD	4E228	52141
●Dir Personnel Force Mgt	**Maj Gen Pamerleau**	AF/DPF	4E144	71228
●Dir Personnel Resources	**Brig Gen Regni**	AF/DPR	4E178	75221

Field Operating Agency

Air Force Personnel Center	Randolph AFB, TX
Maj Gen Donald A. Lamontagne	DSN 487-4252
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Ms Susan O'Neal	DSN 225-2145

●DCS / Air & Space Operations

Lt Gen Marvin R. Esmond		AF/XO	4E1032	79991
Assistant	**Maj Gen McCarthy**	AF/XO	4E1032	79881
Dir Command & Control	**Vacant**	AF/XOC	4E1059	51833
Dir Intel, Surveillance & Recon	**Maj Gen Casciano**	AF/XOI	4A932	55613
Dir Joint Matters	**Maj Gen Brown**	AF/XOJ	4E1047	39244
Dir Nuclear & Counterproliferation	**Vacant**	AF/XON	4E1048	55833
Dir Operations & Training	**Brig Gen Kudlacz**	AF/XOO	4E1046	59067
Dir Operational Requirements	(2)**Maj Gen Carlson**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Lewis**	AF/XOW	4A1084	47410

Field Operating Agency

Air Intelligence Agency	Kelly AFB, TX
Brig Gen Jim Miller	DSN 969-2004
Air Force Studies & Analyses Agency	Pentagon, Arlington, VA
Col Tom Allen	DSN 225-9046
Air Force Agency for Modeling and Simulation	Orlando, FL
Col Jimmy Wilson	DSN 970-5301
Air Force Flight Standards Agency	Andrews AFB, MD
Col Pat Nolte	DSN 858-3572
Air Force National Security Emergency Preparedness Office	Pentagon, BD927
Col Bob Manning	DSN 227-0441
Air Force Operations Group	Pentagon, VA
Col Dave Jones	DSN 225-7333
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Mr Robert Dussault	DSN 656-5620
● Air Force Weather Agency	Offutt AFB, NE
Col Jack Hayes	DSN 271-5749
●Nuclear Weapons & Counterproliferation	Pentagon, Arlington, VA
Vacant	DSN 225-4077

DCS / Installations & Logistics

Lt Gen William P. Hallin		AF/IL	4E260	53153
Assistant	**Mr Orr**	AF/IL	4E260	56236
The Civil Engineer	**Maj Gen Lupia**	AF/ILE	CG2 Suite 1000	607-0200
Dir Maintenance	**Maj Gen Zettler**	AF/ILM	4E278	54900
Dir Supply	**Brig Gen Stewart**	AF/ILS	4E278	72822
Dir Transportation	**Brig Gen Saunders**	AF/ILT	4B285	74206
Dir Services	**Mr Myers**	AF/ILV	CGN Suite 413	604-0010
Dir Plans & Integration	**Ms O'Neal**	AF/ILX	4B283	78198

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB, FL
Col H. Dean Bartel	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr Gary M. Erickson	DSN 240-2100
Air Force Services Agency	San Antonio, TX
Col Gary C. Bradham	DSN 487-6207
Air Force Logistics Management Agency	Maxwell AFB, AL
Col Richard M. Bereit	DSN 596-4511

DCS / Plans & Programs

Lt Gen Roger G. DeKok		AF/XP	4E124	74469
Assistant	**Vacant**	AF/XP		
Ch Information & Systems	**Mr Fidelman**	AF/XPI	5C231	77518
Dir Manpower, Organization & Quality	**Brig Gen Bundy**	AF/XPM	5C480	46138
Dir Programs	(2)**Brig Gen Wehrle**	AF/XPP	4E315	72405
Dir Strategic Planning	(2)**Brig Gen Wald**	AF/XPX	5E171	73117
Ch Analysis	**Col Holt**	AF/XPY	5C519	70864

Field Operating Agency

Air Force Center for Quality & Management Innovation	Randolph AFB, TX
Col Vrba	DSN 487-5150

Chief of Safety

Maj Gen Francis C. Gideon Jr		AF/SE	Kirtland AFB, NM DSN 246-2372
Ch Issues	**Col Bergman**	AF/SEI	5E161 43908
Ch Policy, Plans and Programs	**Col Craig**	AF/SEP	Kirtland AFB, NM DSN 246-1388
Ch Resource Management, Manpower & Career Programs	**Ms Fondario**	AF/SER	Kirtland AFB, NM DSN 246-5654

Field Operating Agency

Air Force Safety Center	Kirtland AFB, NM
Maj Gen Francis C. Gideon	DSN 246-2372

Director of Security Forces

Brig Gen Richard A. Coleman		AF/SF	BC917	39002
Ch Information Security	**Mr White**	AF/SFI	Rosslyn VA	DSN 425-0007
Ch Operations Div	(5)**Maj Freeman**	AF/SFO	Rosslyn VA	DSN 425-0017
Ch Force Protection Div	**Col Corso**	AF/SFP	Rosslyn VA	DSN 425-0013
Ch Plans, Policy & Programs	**Col Buchholtz**	AF/SFX	Rosslyn VA	DSN 425-0021

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 754-2167	

Field Operating Agency

Air Force History Support Office	Bolling AFB, DC
Col Christine Jaremko	DSN 754-2222
Air Force Historical Research Agency	Maxwell AFB, AL
Col William E. Mathis	DSN 493-5342

Chief Scientist

Dr Daniel E. Hastings	AF/ST	4E320	77842

Chief of Air Force Reserve

Vacant		AF/RE	5C916	59225
Deputy	**Brig Gen Clem**	AF/RE	5C916	47307
Dir Comptroller	**Col Lynde**	AF/REC	5D242	71060
Ch Policy Integration	**Mr Gracie**	AF/REI	5C1085	32452
Ch Public Affairs	**Col Hessenflow**	AF/REL	5D863	71761
Dir Medical Liaison	**Col Martin**	AF/REM	5D312	33658
Dir Ops and Requirements	**Col McLoughlin**	AF/REO	5C1075	77788
Dir Personnel	**Col Canny**	AF/REP	Rosslyn, VA	DSN 425-6060
Dir Programs and Resources	**Col Samples**	AF/REX	5C927	53889

National Guard Bureau

Maj Gen Davis		NGB/CC	2E394	56987
Dir Air National Guard	**Maj Gen Weaver**	NGB/CF	2E378	34750
Vice Chief	**Vacant**	NGB/CV	2E394	59544

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Col Kathleen D. Lesjak	DSN 278-8001

USAF Scientific Advisory Board

Mrs Natalie W. Crawford	Co-Chair	AF/SB	5D982	74811
Dr William F. Ballhaus, Jr	Co-Chair	AF/SB	5D982	74811
Military Dir	**Lt Gen Muellner**	SAF/AQ	4E964	76363
Executive Dir	**Col Fink**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen Bryan G. Hawley		AF/JA	4E112	45732
Deputy	**Maj Gen Egeland**	AF/JA	4E112	45733
Ch General Law	**Mr Wilder**	AF/JAG	5E409	44075
Ch International Operations Law	**Col Schlabs**	AF/JAI	5E313	59631
Ch Professional Development	**Col Stalls**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col Jerald D. Stubbs	DSN 354-8758

Test & Evaluation

Mr John T. Manclark		AF/TE	4E995	74774
Deputy	**Vacant**	AF/TE	4D866	39885
Ch Policy & Programs	**Col Deane**	AF/TEP	BE939	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Surgeon General*

Lt Gen Charles H. Roadman II	AF/SG	DSN	297-4343
Deputy	**Maj Gen Wyrick**	AF/SG	DSN 297-4343
Dir Med Inquiries & Information	**Col Kupchella**	AF/SGI	DSN 297-5046
Dir Med Programs & Resources	**Col Taylor**	AF/SGM	DSN 297-5050
Dir Strategic Management	**Col Benge**	AF/SGR	DSN 297-0090
Dir Med Force Management	**Col Ross**	AF/SGW	DSN 297-1177
Dir Med Readiness, Doct & Planning Nursing Svcs	**Brig Gen Stierle**	AF/SGX	DSN 297-5054

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB,TX
Col Sidney Brandler	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB,DC
Maj Gen Earl J. Mabry II	DSN 297-1849

Chief of the Chaplain Service*

Maj Gen William J. Dendinger	AF/HC	DSN	297-4577
Deputy	**Brig Gen Jones**	AF/HC	DSN 297-4599
Ch Personnel, Materiel & Readiness	**Col Park**	AF/HCP	DSN 297-1477
Ch Plans & Programs	**Col Williamson**	AF/HCX	DSN 297-1491

Communications & Information

Lt Gen William J. Donahue		AF/SC	5B477	56324
Dir Policy and Resources	**Col Quick**	AF/SCX	5B486	73942

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(4) COLONEL SELECTEE
(5) LT COL SELECTEE
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● CHANGE FROM PREVIOUS ISSUE

1 September 1998
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Headquarters USAF Organization Chart

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

●Chief Information Officer of the Air Force (AF-CIO)

Lt Gen Gregory S. Martin	AF-CIO	4E964	76361
Deputy Lt Gen Donahue	AF/SC	5B477	56325

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Secretary of the Air Force

Vacant		SAF/OS	4E871	77376
Secretary's Staff Group	**Col Steven J. Redmann**	SAF/OSX	4D865	58701

Under Secretary of the Air Force

Honorable F. Whitten Peters	SAF/US	4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr Robert D. Bauerlein		SAF/IA	4E334	57261
Principal Asst Deputy	**Maj Gen Walters**	SAF/IA		Rosslyn, VA DSN 425-8855
Asst Deputy	**Brig Gen Kohler**	SAF/IA		DSN 425-8820
Ch Disclosure	**Mr Millies**	SAF/IAD		DSN 425-8890
Ch Europe/NATO/Eurasia	**Col Chapin**	SAF/IAE		DSN 425-8830
Ch Americas	**Col O'Connor**	SAF/IAL		DSN 425-8866
Ch Mideast/Africa	**Col Wallace**	SAF/IAM		DSN 425-8918
Ch Pacific	**Col Peterman**	SAF/IAP		DSN 425-8930
Ch Armaments Cooperation	**Col Faranelli**	SAF/IAQ		DSN 425-8990
Ch Saudi Arabia	**Col McIntosh**	SAF/IAS		DSN 425-8956
Ch Weapons	**Col Hoog**	SAF/IAW		DSN 425-8850
Ch Policy	**Col Vranck**	SAF/IAX		DSN 425-8970

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	**Mr Speer**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Stringer**	SAF/FMB	4D131	51875
DAS Cost & Economics	**Mr Kammerer**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832
DAS Financial Operations	**Mr Nethery**	SAF/FMP	5E989	72905

Field Operating Agency

Air Force Cost Analysis Agency **Mr Kammerer**	Arlington, VA Crystal City DSN 664-0387

ASAF / Space

Honorable Mr Keith R. Hall		SAF/SN	4E998	35996
Principal DAS	**Mr Kier**	SAF/SD	4C956	41896
Dir Space Systems	**Maj Gen Dickman**	SAF/SS	4C1052	78675
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Asst for Plans & Assessments	**Maj Whelan**	SAF/SXA	4D939	52317
Asst for Space Policy	**Col Cox**	SAF/SXP	4D939	52317

ASAF / Acquisition

Vacant		SAF/AQ	4E964	76361
Principal DAS	(1)**Lt Gen Martin**	SAF/AQ	4E964	76363
Principal DAS (Acq & Mgt)	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Contracting	**Brig Gen Anderson**	SAF/AQC	4C261	56332
Dir Information Dominance	**Brig Gen Nagy**	SAF/AQI	4E128	73624
Dir Special Programs	**Col Hamilton**	SAF/AQL	5D230	51256
Dir Global Power	**Maj Gen Huot**	SAF/AQP	4E312	52147
Dir Global Reach	**Brig Gen Lichte**	SAF/AQQ	4E342	53020
DAS Science, Technology & Engineering	**Dr Hellwig**	SAF/AQR		Arlington, VA Crystal City DSN 286-8905
Dir Space and Nuclear Deterrence	**Brig Gen Clay**	SAF/AQS	4D330	51904
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX	4C331	79402

Field Operating Agency

Air Force Program Executive Office **Vacant**	Pentagon, Arlington, VA DSN 227-6361

General Counsel

Honorable Jeh Charles Johnson		SAF/GC	4E856	70941
Principal Deputy GC	**Mr Dell'Orto**	SAF/GC	4E856	74406
Deputy GC for Civilian Personnel & Fiscal Law	**Mr Fox**	SAF/GCA	4C916	30417
Deputy GC for International Affairs	**Mr Zehner**	SAF/GCI	4C941	75196
Deputy GC for Military Affairs	**Mr At Lee**	SAF/GCM	4C948	70883
Deputy GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Deputy GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Deputy GC for Contractor Responsibility	**Mr Shaw**	SAF/GCR	5D236	39818

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Ruby B. DeMesme		SAF/MI	4E1020	72302
Principal DAS	**Dr Upschulte**	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	**Mr Collins**	SAF/MIE	4C942	76586
DAS Installations	**Mr Dishner**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Ms Keener**	SAF/MIM	5E977	44752
DAS Environment Safety & Occupational Health	**Mr McCall**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Mr Sharratt**	SAF/MIR	5C938	76376

Field Operating Agency

Air Force Review Boards Agency **Mr Joe G. Lineberger**	Andrews AFB, MD DSN 858-3137
Air Force Real Estate Agency **Mr William E. Edwards**	Bolling AFB, DC DSN 297-4275
Air Force Base Conversion Agency **Mr Albert F. Lowas**	Metro Center, Rosslyn, VA DSN 426-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
Deputy	**Mr Henry**	SAF/AA	4D881	59492
Dir Operations Support	**Col Loucks**	SAF/AAO	4D881	48591
Ch Civilian Personnel	**Mr Arigo**	SAF/AAA	4C882	71806
Dir Departmental Publishing	**Mr McMullin**	SAF/AAD		Bolling AFB DSN 754-2364
Ch Military Personnel	**Lt Col James**	SAF/AAP	4C882	49363
Dir Plans, Programs & Budget	**Col Hurlbut**	SAF/AAX	5E123	79057
Dir Security & Investigative Programs	**Mr Boesch**	SAF/AAZ	5D972	32013

Public Affairs

Col Ron Rand		SAF/PA	4D922	76061
Deputy	**Col Whitaker**	SAF/PA	4D922	76061
Ch Community Relations	**Mr Werner**	SAF/PAC	4A120	32775
Ch PA Staff Group	**Col Tyrrell**	SAF/PAG	5C945	57793
Ch Internal Information	**Lt Col McLaurin**	SAF/PAI		Arlington, VA DSN 426-9159
Ch Media Relations	**Lt Col Defrank**	SAF/PAM	5C879	50640
Ch National Affairs	**Lt Col Williams**	SAF/PAN	5C885	59664
Ch Resources	**Ms Richardson**	SAF/PAR	4A120	76702
Ch Office/Security Review	**Mr Werner**	SAF/PAS	5D227	79542

Field Operating Agency

Air Force News Agency **Col Harold J. Smarkola**	Kelly AFB, TX DSN 945-6161

Legislative Liaison

Maj Gen Paul V. Hester		SAF/LL	4D927	78153
Deputy	**Brig Gen Northington**	SAF/LL	4D927	52650
Ch House Liaison	**Col Wood**	SAF/LLH		Rayburn Bldg DSN 325-4531
Ch Air Operations	**Ms Esty**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Bull**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Col Miller**	SAF/LLS		Russell Bldg DSN 325-2573
Ch Weapons Systems Liaison	**Col Hopewell**	SAF/LLW	5D928	76711
Ch Congressional Division	**Col Lampley**	SAF/LLX	4D961	50137

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency **Mr Jackie R. Crawford**	Pentagon, Arlington, VA DSN 224-5626

Inspector General

Lt Gen Nicholas B. Kehoe III		SAF/IG	4E1076	76733
Deputy	**Maj Gen Hessert** (ANG)	SAF/IG	4E1076	74351
Dir Inspections	**Col Lee**	SAF/IGI	4E1081	52863
Dir Inquiries	**Col Behrens**	SAF/IGQ	4A1088L	53653
Reserve & ANG Advisors	**Col Vaccaro**	SAF/IGR	4E119	47612
	Col Kirtley (ANG)	SAF/IGR	4E1082	70066
Senior Officials Inquiries	**Col Bear**	SAF/IGS	4E119	35032
Dir Special Investigations	**Col Azukas**	SAF/IGX	4E1081	70411

Field Operating Agency

Air Force Inspection Agency **Col Maria I. Cribbs**	Kirtland AFB, NM DSN 246-2342
Air Force Office of Special Investigations **Brig Gen Francis X. Taylor**	Bolling AFB, DC DSN 297-5228

Air Staff

Chief of Staff

Gen Michael E. Ryan		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Ralph E. Eberhart**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen David L. Vesely**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Marc E. Rogers**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Eric W. Benken**	AF/CCC	4B948	50498

DCS / Personnel

(1)**Lt Gen Donald L. Peterson**		AF/DP	4E194	76088
Assistant	**Mr Blanchard**	AF/DP	4E194	76088
● Dir Personnel Force Development	**Col Toews**	AF/DPD	4E228	52141
● Dir Personnel Force Mgt	**Maj Gen Pamerleau**	AF/DPF	4E144	71228
● Dir Personnel Resources	**Brig Gen Regni**	AF/DPR	4E178	75221

Field Operating Agency

Air Force Personnel Center **Maj Gen Donald A. Lamontagne**	Randolph AFB, TX DSN 487-4252
Air Force Personnel Operations Agency **Ms Susan O'Neal**	Pentagon, Arlington, VA DSN 225-2145

DCS / Air & Space Operations

Lt Gen Marvin R. Esmond		AF/XO	4E1032	79991
Assistant	**Maj Gen McCarthy**	AF/XO	4E1032	79881
Dir Command & Control	**Maj Gen Hess**	AF/XOC	4E1059	51833
Dir Intel, Surveillance & Recon	**Maj Gen Casciano**	AF/XOI	4A932	55613
Dir Joint Matters	**Maj Gen Brown**	AF/XOJ	4E1047	39244
Dir Nuclear & Counterproliferation	**Brig Gen McMahon**	AF/XON	4E1048	55833
Dir Expeditionary Aerospace Force Implementation	**Maj Gen Cook**	AF/XOP	4D231	59106
Dir Operations & Training	**Brig Gen Kudlacz**	AF/XOO	4E1046	59067
Dir Operational Requirements	(2)**Maj Gen Carlson**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Lewis**	AF/XOW	4A1084	47410
● Dir Security Forces	**Brig Gen Coleman**	AF/XOF	BC917	39002

Field Operating Agency

Air Intelligence Agency **Brig Gen Jim Miller**	Kelly AFB, TX DSN 969-2004
Air Force Studies & Analyses Agency **Col Cichowski**	Pentagon, Arlington, VA DSN 225-9046
Air Force Agency for Modeling and Simulation **Col Jimmy Wilson**	Orlando, FL DSN 970-5301
Air Force Flight Standards Agency **Col Packard**	Andrews AFB, MD DSN 858-3572
Air Force National Security Emergency Preparedness Office **Col Bob Manning**	Pentagon, Arlington, VA DSN 227-0441
Air Force Operations Group **Col Dave Jones**	Pentagon, Arlington, VA DSN 225-7333
Joint Services Survival, Evasion, Resistance and Escape Agency **Col Bergstresser**	Ft Belvoir, VA DSN 656-5620
● Air Force Weather Agency **Col Jack Hayes**	Offutt AFB, NE DSN 271-5749
● Air Force Nuclear Weapons & Counterprofileration **Dr Mullins**	Pentagon, Arlington, VA DSN 225-4077
● Air Force Security Forces **Brig Gen Richard Coleman**	San Antonio, TX DSN 473-0881

DCS / Installations & Logistics

Lt Gen John W. Handy		AF/IL	4E260	53153
Assistant	**Mr Orr**	AF/IL	4E260	56236
The Civil Engineer	**Maj Gen Lupia**	AF/ILE	CG2 Suite 1000	607-0200
Dir Maintenance	**Maj Gen Zettler**	AF/ILM	4E278	54900
Dir Supply	**Brig Gen Stewart**	AF/ILS	4E278	72822
Dir Transportation	**Brig Gen Peterson**	AF/ILT	4C258	74206
Dir Services	**Mr Myers**	AF/ILV	CGN Suite 413	604-0010
Dir Plans & Integration	**Ms O'Neal**	AF/ILX	4B283	78198

Field Operating Agency

Air Force Civil Engineer Support Agency **Col H. Dean Bartel**	Tyndall AFB, FL DSN 523-6101
Air Force Center for Environmental Excellence **Mr Gary M. Erickson**	Brooks AFB, TX DSN 240-2100
Air Force Services Agency **Col Horace L. Larry**	San Antonio, TX DSN 487-6207
Air Force Logistics Management Agency **Col Richard M. Bereit**	Maxwell AFB, AL DSN 596-4511

DCS / Plans & Programs

Lt Gen Roger G. DeKok		AF/XP	4E124	59861
Assistant	**Vacant**	AF/XP		
Ch Information & Systems	**Mr Fidelman**	AF/XPI	5C231	74381
Dir Manpower, Organization & Quality	**Brig Gen Bundy**	AF/XPM	5B525	46138
Dir Programs	**Maj Gen Wehrle**	AF/XPP	4B315	72405
Dir Strategic Planning	**Maj Gen Schwartz**	AF/XPX	5E171	73117
Ch Analysis	**Col Holt**	AF/XPY	5C519	70862

Field Operating Agency

Air Force Center for Quality & Management Innovation **Col Vrba**	Randolph AFB, TX DSN 487-5150

Chief of Safety

Maj Gen Francis C. Gideon Jr	AF/SE	Kirtland AFB, NM DSN 246-2372	
Ch Issues	**Col Bergman**	AF/SEI	5E161 43908
Ch Policy, Plans and Programs	**Col Capatosti**	AF/SEP	Kirtland AFB, NM DSN 246-1388
Ch Resource Management, Manpower & Career Programs	**Ms Fondario**	AF/SER	Kirtland AFB, NM DSN 246-5654

Field Operating Agency

Air Force Safety Center **Maj Gen Francis C. Gideon**	Kirtland AFB, NM DSN 246-2372

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 754-2167

Field Operating Agency

Air Force History Support Office **Col Christine Jaremko**	Bolling AFB, DC DSN 754-2222
Air Force Historical Research Agency **Col William E. Mathis**	Maxwell AFB, AL DSN 493-5342

Chief Scientist

Dr Daniel E. Hastings	AF/ST	4E288	77842

Chief of Air Force Reserve

Maj Gen James E. Sherrad III		AF/RE	5C916	59225
Deputy	**Brig Gen Clem**	AF/RE	5C916	47307
Dir Comptroller	**Col Lynde**	AF/REC	5D242	71060
Ch Policy Integration	**Mr Gracie**	AF/REI	5C1085	32452
Dir Installations & Logistics	**Col Koepp**	AF/REL	5D863	77013
● Dir Medical	**Col Martin**	AF/REM	5E1028	33658
Dir Aerospace Operations & Requirements	**Col McLoughlin**	AF/REO	5E1075	77788
Dir Personnel	**Col Canny**	AF/REP		Rosslyn, VA DSN 425-6060
● Dir Programs and Plans	**Col Samples**	AF/REX	5C927	53889

National Guard Bureau

Lt Gen Davis		NGB/CC	2E394	56987
Vice Chief	**Vacant**	NGB/CV	2E394	59544
Dir Air National Guard	**Maj Gen Weaver**	NGB/CF	2E378	34750

Field Operating Agency

ANG Readiness Center **Col Kathleen D. Lesjak**	Andrews AFB, MD DSN 278-8001

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Military Dir	**Lt Gen Martin**	SAF/AQ	4E964	76363
Executive Dir	**Col Schraeder**	AF/SB	5D982	74811

Judge Advocate General

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Ch International Operations Law	**Col Schlabs**	AF/JAI	5E313	59631
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Field Operating Agency

Air Force Legal Services Agency **Col Jerald D. Stubbs**	Bolling AFB, DC DSN 354-8758

Test & Evaluation

Mr John T. Manclark		AF/TE	4E995	74774
Deputy	**Vacant**	AF/TE	4D866	39885
Ch Policy & Programs	(1)**Col Harris**	AF/TEP	1D543	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Surgeon General*

Lt Gen Charles H. Roadman II		AF/SG	DSN 297-4765
Deputy	**Maj Gen Wyrick**	AF/SG	DSN 297-4766
Dir Med Inquiries & Information	**Col Kupchella**	AF/SGI	DSN 297-5046
Dir Med Programs & Resources	**Col Taylor**	AF/SGM	DSN 297-5050
Dir Strategic Management	**Col Benge**	AF/SGR	DSN 297-0090
Dir Med Force Management	**Col Ross**	AF/SGW	DSN 297-1177
Dir Med Readiness, Doct & Planning Nursing Svcs	**Brig Gen Stierle**	AF/SGX	DSN 297-5054

Field Operating Agency

Air Force Medical Support Agency **Col Sidney Brandler**	Brooks AFB, TX DSN 240-3855
Air Force Medical Operations Agency **Maj Gen Earl J. Mabry II**	Bolling AFB, DC DSN 297-1849

Chief of the Chaplain Service*

Maj Gen William J. Dendinger		AF/HC	DSN 297-4577
Deputy	**Brig Gen Jones**	AF/HC	DSN 297-4577
Ch Personnel, Materiel & Readiness	**Col Park**	AF/HCP	DSN 297-1477
Ch Plans & Programs	**Col Dixon**	AF/HCX	DSN 297-1490

Communications & Information

Lt Gen William J. Donahue		AF/SC	5B477	56324
Dir Policy and Resources	**Col Quick**	AF/SCX	5B486	73942

DISTRIBUTION: F
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(2) MAJ GEN SELECTEE
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(6) EFFECTIVE UPON CONFIRMATION

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● CHANGE FROM PREVIOUS ISSUE

1 November 1998
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Headquarters USAF Organization Chart

AFVA 21-1

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Chief Information Officer of the Air Force (AF-CIO)

Dr. Lawrence Delaney	AF-CIO	4E964	76361
Deputy Lt Gen Donahue	AF/SC	5B477	56325

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	5E271	71940

Secretary of the Air Force

Honorable F. Whitten Peters		SAF/OS	4E871	77376
Secretary's Staff Group	**Col Susan A. Vance**	SAF/OSX	4D865	58701

Under Secretary of the Air Force

Honorable Carol A. DiBattiste	SAF/US	4E886	71361

Deputy Under Secretary of the Air Force (International Affairs)

Mr. Williard H. Mitchell		SAF/IA	4E236	57261
Principal Asst Deputy	**Maj Gen Walters**	SAF/IA	Rosslyn, VA	DSN 425-8855
Asst Deputy	**Brig Gen Kohler**	SAF/IA		DSN 425-8820
Ch Disclosure	**Mr Millies**	SAF/IAD		DSN 425-8890
Ch Europe/NATO/Eurasia	**Col Shaw**	SAF/IAE		DSN 425-8830
Ch Americas	**Col O'Connor**	SAF/IAL		DSN 425-8866
Ch Mideast/Africa	**Col Kosor**	SAF/IAM		DSN 425-8918
Ch Pacific	**Col Cosand**	SAF/IAP		DSN 425-8930
Ch Armaments Cooperation	**Col Faranelli**	SAF/IAQ		DSN 425-8990
Ch Saudi Arabia	**Col McIntosh**	SAF/IAS		DSN 425-8956
Ch Weapons	**Col Wallace**	SAF/IAW		DSN 425-8850
Ch Policy	**Vacant**	SAF/IAX		DSN 425-8970

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	**Mr Speer**	SAF/FM	4E984	74464
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DAS Cost & Economics	**Mr Kammerer**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832
DAS Financial Operations	**Mr Nethery**	SAF/FMP	5E989	72905

Field Operating Agency

Air Force Cost Analysis Agency	Arlington,VA
Mr Kammerer	Crystal City DSN 664-0387

ASAF / Space

Honorable Mr Keith R. Hall		SAF/SN	4E998	35996
Principal DAS	**Mr Kier**	SAF/SD	4D956	41896
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
● Dir Space Policy, Planning & Strategy	**Col Mushaw**	SAF/SXP	4D939	52318

ASAF / Acquisition

Honorable Dr. Lawrence J. Delaney		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Martin**	SAF/AQ	4E964	76363
Principal DAS (Acq & Mgt)	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Contracting	**Brig Gen Anderson**	SAF/AQC		Rosslyn, VA DSN 425-7070
Dir Information Dominance	**Brig Gen Nagy**	SAF/AQI		DSN 425-6346
Dir Special Programs	**Col Hamilton**	SAF/AQL		DSN 425-1631
Dir Global Power	**Maj Gen Huot**	SAF/AQP		DSN 425-7171
Dir Global Reach	**Maj Gen Lichte**	SAF/AQQ		DSN 425-7753
DAS Science, Technology	**Dr Daniel**	SAF/AQR		DSN 425-7766
Dir Space and Nuclear Deterrence	**Brig Gen Clay**	SAF/AQS		DSN 425-7333
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX		DSN 425-7211

Field Operating Agency

Air Force Program Executive Office	Pentagon, Arlington, VA
Vacant	DSN 227-6361

General Counsel

Honorable Jeh Charles Johnson		SAF/GC	4E856	70941
Principal Deputy GC	**Mr Dell'Orto**	SAF/GC	4E856	74406
Deputy GC for Civilian Personnel & Fiscal Law	**Mr Fox**	SAF/GCA	4C916	30417
Deputy GC for International Affairs	**Mr Zehner**	SAF/GCI	4C941	74234
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Deputy GC for Installations & Environmental Law	**Mr Kuhn**	SAF/GCN	4C921	54691
Deputy GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	37303
Deputy GC for Contractor Responsibility	**Mr Shaw**	SAF/GCR	5D236	39820

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Ruby B. DeMesme		SAF/MI	4E1020	72302
Principal DAS	**Dr Upschulte**	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	**Vacant**	SAF/MIE	4C942	76596
DAS Installations	**Mr Dishner**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Ms Keener**	SAF/MIM	5E977	44752
DAS Environment Safety & Occupational Health	**Mr McCall**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Mr Sharratt**	SAF/MIR	5C938	76376

Field Operating Agency

Air Force Review Boards Agency	Andrews AFB, MD
Mr Joe G. Lineberger	DSN 857-3137
Air Force Real Estate Agency	Bolling AFB, DC
Mr William E. Edwards	DSN 297-4275
Air Force Base Conversion Agency	Metro Center, Rosslyn, VA
Mr Albert F. Lowas	DSN 426-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
Deputy	**Mr Henry**	SAF/AA	4D881	59492
Dir Operations Support	**Vacant**	SAF/AAO	4D856	48591
Ch Civilian Personnel	**Mr Arigo**	SAF/AAA	4C882	71806
● Dir Information Planning	**Mr Balven**	SAF/AAH		Rosslyn, VA DSN 425-1378
Ch Military Personnel	**Maj Bruner**	SAF/AAP	4C882	49363
Dir Plans, Programs & Budget	**Vacant**	SAF/AAX	5E123	39762
Dir Security & Investigative Programs	**Mr Boesch**	SAF/AAZ	5D972	32013
● Dir HAF 2002 Integration Office	**Col Hurlbut**	HAF2002/IO	5E933	49362

Public Affairs

Col Ron Rand		SAF/PA	4D922	76061
Deputy	**Col Whitaker**	SAF/PA	4D922	76061
Ch Internal Information	**Col Merlo**	SAF/PAI	4A120	69159
Ch Media Relations	**Lt Col Defrank**	SAF/PAM	5C879	39085
● Ch National Strategies	**Lt Col Williams**	SAF/PAN	4A120	39094
Ch Resources	**Ms Richardson**	SAF/PAR	4A120	76702
● Ch Security Policy Review	**Mr Werner**	SAF/PAS	5D227	79542
Ch Executive Issues Tm	**Col Rives**	SAF/PAZ	5C945	59425
● Ch Strategic Communication	**Col Tyrrell**	SAF/PAX	5C945	56715
● Ch Air Force Bands	**Maj Peterson**	SAF/PAB	5C885	52592

Field Operating Agency

Air Force News Agency	Kelly AFB, TX
Col Hal Smarkola	DSN 945-6161

Legislative Liaison

Maj Gen T. Michael Moseley		SAF/LL	4D927	78153
Deputy	(1)**Col Hankins**	SAF/LL	4D927	52650
Ch House Liaison	**Col Bunce**	SAF/LLH		Rayburn Bldg DSN 325-4531
● Ch Congressional Inquiry Division	**Col Washabaugh**	SAF/LLI	5D883	73783
Ch Air Operations	**Ms Esty**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Anderson**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Col Miller**	SAF/LLS		Russell Bldg DSN 325-2573
Ch Weapons Systems Liaison	**Col Braun**	SAF/LLW	5D928	76711
Ch Congressional Division	**Lt Col Kresge**	SAF/LLX	4D961	50137

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr Jackie R. Crawford	DSN 224-5626

Inspector General

Lt Gen Nicholas B. Kehoe III		SAF/IG	4E1076	76733
Deputy	**Maj Gen Winner** (ANG)	SAF/IG	4E1076	74351
Dir Inspections	**Col Grieder**	SAF/IGI	4E1081	75119
Dir Inquiries	**Col Behrens**	SAF/IGQ	4A1088L	53653
Reserve & ANG Advisors	**Col Vaccaro**	SAF/IGR	4E119	47612
	Col Kirtley (ANG)	SAF/IGR	4E1082	70066
Senior Officials Inquiries	**Col Corbett**	SAF/IGS	4E119	33579
Dir Special Investigations	**Col Azukas**	SAF/IGX	4E1081	70411

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col Fred K. Wall	DSN 246-2342
Air Force Office of Special Investigations	Bolling AFB, DC
Brig Gen Francis X. Taylor	DSN 297-5228

Air Staff

Chief of Staff

Gen Michael E. Ryan		AF/CC	4E924	79225
Vice Chief of Staff	**Gen Lester L. Lyles**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen David L. Vesely**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Marc E. Rogers**	AF/CCX	4E941	75540
Chief Master Sergeant of the Air Force	**CMSAF Frederick J. Finch**	AF/CCC	4B948	50498

DCS / Personnel

Lt Gen Donald L. Peterson		AF/DP	4E194	76088
Assistant	**Mr Blanchard**	AF/DP	4E194	76088
Dir Personnel Force Development	**Ms Corliss**	AF/DPD	4E228	52141
Dir Personnel Force Mgt	**Maj Gen Pamerleau**	AF/DPF	4E144	71228
Dir Personnel Resources	**Brig Gen Regni**	AF/DPR	4E178	75221

Field Operating Agency

Air Force Personnel Center	Randolph AFB, TX
Maj Gen Donald A. Lamontagne	DSN 487-4252
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Brig Gen Regni	DSN 225-2145

DCS / Air & Space Operations

Lt Gen Marvin R. Esmond		AF/XO	4E1032	79991
Assistant	**Maj Gen McCarthy**	AF/XO	4E1032	79881
Dir Command & Control	**Maj Gen Hess**	AF/XOC	4C1059	51833
Dir Intel, Surveillance & Recon	**Brig Gen Shaffer**	AF/XOI	4A932	55613
Dir Joint Matters	**Maj Gen Brown**	AF/XOJ	4E1047	39244
Dir Nuclear & Counterproliferation	**Brig Gen McMahon**	AF/XON	4E1048	55833
Dir Expeditionary Aerospace Force Implementation	**Maj Gen Hinton**	AF/XOP	4D237	59106
Dir Operations & Training	**Maj Gen Kudlacz**	AF/XOO	4E1046	59067
Dir Operational Requirements	**Maj Gen Carlson**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Lewis**	AF/XOW	4A1084	47410
Dir Security Forces	**Brig Gen Coleman**	AF/XOF	5D544	39002

Field Operating Agency

Air Intelligence Agency	Kelly AFB, TX
Maj Gen Baker	DSN 969-2004
Air Force Studies & Analyses Agency	Pentagon, Arlington, VA
Col Cichowski	DSN 425-6966
Air Force Agency for Modeling and Simulation	Orlando, FL
Col Jimmy Wilson	DSN 970-5701
Air Force Flight Standards Agency	Andrews AFB, MD
Col Packard	DSN 857-3572
Air Force National Security Emergency Preparedness Office	Pentagon, Arlington, VA
Col Bob Manning	DSN 227-0441
Air Force Operations Group	Pentagon, Arlington, VA
Col Dave Jones	DSN 225-7333
Joint Services Survival, Evasion, Resistance and Escape Agency	Ft Belvoir, VA
Col Bergstresser	DSN 704-2525
Air Force Weather Agency	Offutt AFB, NE
Col Jack Hayes	DSN 271-5749
● Air Force Nuclear Weapons & Counterproliferation Agency	Pentagon, Arlington, VA
Dr Mullins	DSN 225-4077
● Air Force Security Forces Center	Lackland, TX
Brig Gen Richard Coleman	DSN 473-0881

DCS / Installations & Logistics

Lt Gen John W.Handy		AF/IL	4E260	53153
Assistant	**Mr Orr**	AF/IL	4E260	56236
The Civil Engineer	(2)**Brig Gen Robbins**	AF/ILE	CG2 Suite 1000	607-0200
Dir Maintenance	**Maj Gen Bergren**	AF/ILM	4E278	54900
Dir Supply	(3)**Col Mansfield**	AF/ILS	4E278	72822
Dir Transportation	**Brig Gen Peterson**	AF/ILT	4C258	74206
Dir Services	**Mr Myers**	AF/ILV	CGN Suite 413	604-0010
Dir Plans & Integration	**Ms O'Neal**	AF/ILX	4B283	78198

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB, FL
Col Bruce Barthold	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr Gary M. Erickson	DSN 240-2100
Air Force Services Agency	San Antonio, TX
Col Horace L. Larry	DSN 487-6207
Air Force Logistics Management Agency	Maxwell AFB, AL
Col Richard M. Bereit	DSN 596-4511

DCS / Plans & Programs

Lt Gen Roger G. DeKok		AF/XP	4E124	59861
Assistant	**Major Gen Kelly**	AF/XP	4E124	29944
● Dir Manpower & Organization	**Brig Gen McMahan**	AF/XPM	5B525	46138
Dir Programs	**Maj Gen Plummer**	AF/XPP	4B315	72405
Dir Strategic Planning	**Maj Gen Schwartz**	AF/XPX	5E171	73117
Ch Analysis	**Col Holt**	AF/XPY	5C519	70862

Field Operating Agency

● Air Force Manpower & Innovation Agency	Randolph AFB, TX
Col Candace Abbott	DSN 487-5150

Chief of Safety

Maj Gen Francis C. Gideon Jr		AF/SE	Kirtland AFB, NM DSN 246-2372
Ch Issues	**Col Bergman**	AF/SEI	5E161 43908
Ch Policy, Plans and Programs	**Col Capatosti**	AF/SEP	Kirtland AFB, NM DSN 246-1388
Ch Resource Management, Manpower & Career Programs	**Ms Fondario**	AF/SER	Kirtland AFB, NM DSN 246-5654

Field Operating Agency

Air Force Safety Center	Kirtland AFB, NM
Maj Gen Francis C. Gideon Jr	DSN 246-2372

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 754-2167

Field Operating Agency

Air Force History Support Office	Bolling AFB, DC
Col Leonard J. Maggio	DSN 754-2222
Air Force Historical Research Agency	Maxwell AFB, AL
Col William E. Mathis	DSN 493-5342

Chief Scientist

Dr. Daniel E. Hastings	AF/ST	4E288	77842

Chief of Air Force Reserve

Maj Gen James E. Sherrad III		AF/RE	5C916	59225
Deputy	**Brig Gen Duignan**	AF/RE	5C916	47307
Dir Comptroller	**Col Henney**	AF/REC	5D242	71060
Ch Policy Integration	**Mr Gracie**	AF/REI	5C927	32452
Dir Installations & Logistics	**Col Koepp**	AF/REL	5D863	77013
Dir Medical	**Col Martin**	AF/REM	5E1028	33658
Dir Aerospace Operations & Requirements	**Col McLoughlin**	AF/REO	5E1075	77788
Dir Personnel	**Col Canny**	AF/REP	Rosslyn, VA	DSN 425-6060
Dir Programs and Plans	**Col Rohan**	AF/REX	5C1075	53889

National Guard Bureau

Lt Gen Russell C. Davis		NGB/CC	Arlington, VA DSN 327-2200
Vice Chief	**Maj Gen Rees**	NGB/CV	DSN 327-2200
Dir Air National Guard	**Maj Gen Weaver**	NGB/CF	DSN 327-2405

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Col James Thompson	DSN 278-8001

USAF Scientific Advisory Board

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Dr William F. Ballhaus, Jr	Co-Chair	AF/SB	5D982	74811
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Executive Dir	**Col Schraeder**	AF/SB	5D982	74811

Judge Advocate General

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Deputy	**Maj Gen Egeland**	AF/JA	4E112	45733
Ch General Law	**Mr Wilder**	AF/JAG	5E409	44075
Ch International Operations Law	**Col Schlabs**	AF/JAI	5E313	59631
Ch Professional Development	**Col Belongia**	AF/JAX	5E425	43021

Field Operating Agency

Air Force Legal Services Agency	Bolling AFB, DC
Col James W. Swanson	DSN 354-8758

Test & Evaluation

Mr John T. Manclark		AF/TE	4E995	74774
Deputy	**Mr Hamilton**	AF/TE	4D866	39885
Ch Policy & Programs	**Col Harris**	AF/TEP	1D543	50900
Ch Resources	**Mr Horner**	AF/TER	4D866	71165

Surgeon General*

Lt Gen Charles H. Roadman II		AF/SG	DSN 297-4765
Deputy	**Maj Gen Wyrick**	AF/SG	DSN 297-4766
Dir Med Inquiries & Information	**Col Holmund**	AF/SGI	DSN 297-4797
Dir Med Programs & Resources	**Col Middleton**	AF/SGM	DSN 297-4915
Dir Med Force Management	**Col Watkins**	AF/SGW	DSN 297-4498
Dir Med Readiness, Doct & Planning Nursing Svcs	**Brig Gen Stierle**	AF/SGX	DSN 297-0020

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB,TX
Col Sidney Brandler	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB,DC
Maj Gen Paul K. Carlton	DSN 297-4029

Chief of the Chaplain Service*

Maj Gen William J. Dendinger		AF/HC	DSN 297-4577
Deputy	**Brig Gen Jones**	AF/HC	DSN 297-4577
Ch Personnel, Materiel & Readiness	**Col Schrum**	AF/HCP	DSN 297-1477
Ch Plans & Programs	**Col Dixon**	AF/HCX	DSN 297-1490

Communications & Information

Lt Gen William J. Donahue		AF/SC	4B1060	56324
Dir Policy and Resources	**Col Quick**	AF/SCX	4A1088M	73943

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1 Aug 1999
OPR: HQ 11 WG/XPM (Supersedes 1 November 1998)
Headquarters USAF Organization Chart

AFVA 38-104 (Supersedes AFVA 21-1)

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Chief Information Officer of the Air Force

Dr. Lawrence Delaney	AF-CIO	4E964	76361
Deputy CIO Lt Gen Woodward	AF-CIO	4B1060	71605

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	Arlington, VA DSN 426-1103

Secretary of the Air Force

Honorable F. Whitten Peters	SAF/OS	4E871	77376
Secretary's Staff Group **Col Susan A. Vance**	SAF/OSX	4D865	58701

Under Secretary of the Air Force

Honorable Carol A. DiBattiste	SAF/US	4E886	71361
● Ch Executive Issues Team **Col Lepper**	AFPAZ	5C945	59425

Deputy Under Secretary of the Air Force (International Affairs)

Mr. Williard H. Mitchell		SAF/IA	4E236	57261
Principal Asst Deputy	**Maj Gen Walters**	SAF/IA		Rosslyn, VA DSN 425-8855
Asst Deputy	**Brig Gen Van Cleef**	SAF/IA		DSN 425-8820
Ch Disclosure	**Mr Millies**	SAF/IAD		DSN 425-8890
Ch Europe/NATO/Eurasia	**Col Shaw**	SAF/IAE		DSN 425-8830
Ch Americas	**Col O'Connor**	SAF/IAL		DSN 425-8866
Ch Mideast/Africa	**Col Kosor**	SAF/IAM		DSN 425-8918
Ch Pacific	**Col Cosand**	SAF/IAP		DSN 425-8930
Ch Armaments Cooperation	**Col Faranelli**	SAF/IAQ		DSN 425-8990
Ch Saudi Arabia	**Col McIntosh**	SAF/IAS		DSN 425-8956
Ch Weapons	**Col Wallace**	SAF/IAW		DSN 425-8850
Ch Policy	**Ms Bates**	SAF/IAX		DSN 425-8970
● Ch Staff Action Group	**LtCol Huggins**	SAF/IAG		DSN 425-8970

ASAF / Financial Management & Comptroller

Honorable Robert F. Hale		SAF/FM	4E984	36457
Principal DAS	**Mr Speer**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Northington**	SAF/FMB	4D131	51875
DAS Cost & Economics	**Mr Kammerer**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C886	77832
DAS Financial Operations	**Mr Nethery**	SAF/FMP	5E989	72905

Field Operating Agency

Air Force Cost Analysis Agency **Mr Kammerer**	Arlington,VA Crystal City DSN 664-0387

ASAF / Space

Honorable Mr Keith R. Hall		SAF/SN	4E998	35596
Principal DAS	**Mr Kier**	SAF/SD	4C956	41896
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Dir Space Policy, Planning & Strategy	**Col Mushaw**	SAF/SXP	4D939	52318

ASAF / Acquisition

Honorable Dr. Lawrence J. Delaney		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Plummer**	SAF/AQ	4E964	76363
Principal DAS (Acq & Mgt)	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Contracting	**Mr Beyland (Acting)**	SAF/AQC		Rosslyn, VA DSN 425-7070
Dir Information Dominance	**Brig Gen Obering**	SAF/AQI		DSN 425-6346
Dir Special Programs	**Col Hamilton**	SAF/AQL		DSN 425-1631
Dir Global Power	**Maj Gen Huot**	SAF/AQP		DSN 425-7171
Dir Global Reach	**Brig Gen Essex**	SAF/AQQ		DSN 425-7753
DAS Science, Technology	**Dr Daniel**	SAF/AQR		DSN 425-7766
Dir Space and Nuclear Deterrence	(3) **Maj Gen Arnold**	SAF/AQS		DSN 425-7333
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX		DSN 425-7211

Field Operating Agency

Air Force Program Executive Office			
● Airlift, Trainers & Modeling/Simulation	**Brig Gen Chedister**	AFPEO/AT	Rosslyn,VA
● Fighters & Bombers	**Maj Gen Bolton**	AFPEO/FB	DSN 425-7070
● Logistics Information Systems	**Mr Goldfarb**	AFPEO/LI	
● Space	**Mr Collins**	AFPEO/SP	
● Weapons	**Mr Diamond**	AFPEO/WP	
● Command & Control	**Brig Gen Weston**	AFPEO/CI	

General Counsel

Honorable Jeh Charles Johnson		SAF/GC	4E856	70941
Principal Deputy GC	**Ms Madden**	SAF/GC	4E856	74406
Deputy GC for Civilian Personnel & Fiscal Law	**Mr Fox**	SAF/GCA	4C916	77430
Deputy GC for International Affairs	**Mr Zehner**	SAF/GCI	4C941	74234
Deputy GC for Military Affairs	**Mr At Lee**	SAF/GCM	4C948	70883
Deputy GC for Installations & Environmental Law	**Mr Heady**	SAF/GCN	4C921	54691
Deputy GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Deputy GC for Contractor Responsibility	**Mr Shaw**	SAF/GCR	5D236	39820

ASAF / Manpower, Reserve Affairs, Installations & Environment

Honorable Ruby B. DeMesme		SAF/MI	4E1020	72302
Principal DAS	**Dr Kuhn**	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	**Ms Thorton**	SAF/MIE	4C942	76596
DAS Installations	**Mr Dishner**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Ms Keener**	SAF/MIM	5E977	44752
DAS Environment Safety & Occupational Health	**Mr McCall**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Mr Sharratt**	SAF/MIR	5C938	76376

Field Operating Agency

Air Force Review Boards Agency **Mr Joe G. Lineberger**	Andrews AFB, MD DSN 857-3137
Air Force Real Estate Agency **Mr William E. Edwards**	Bolling AFB, DC DSN 297-4275
Air Force Base Conversion Agency **Mr Albert F. Lowas**	Metro Center, Rosslyn, VA DSN 426-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
Deputy	**Vacant**	SAF/AA	4D881	59492
Ch Civilian Personnel	**Mr Arigo**	SAF/AAA	4C882	71806
Dir Information Planning	**Mr Balven**	SAF/AAH		Rosslyn, VA DSN 329-1069
Ch Military Personnel	**Maj Gatlin**	SAF/AAP	4C882	49363
Dir Plans, Programs & Budget	**Ms Lunsford**	SAF/AAX	5E122	79057
Dir Security & Investigative Programs	**Mr Boesch**	SAF/AAZ	5D972	32013
Dir HAF 2002 Integration Office	**Col Hurlbut**	HAF2002/IO	CG3	601-2386

Public Affairs

Brig Gen Ron Rand		SAF/PA	4D922	76061
Deputy	**Col Whitaker**	SAF/PA	4D922	76061
Ch Internal Information	**Col Merlo**	SAF/PAI	4A120	69159
Ch Media Relations	**Lt Col Defrank**	SAF/PAM	5C879	39085
Ch National Strategies	**Lt Col Williams**	SAF/PAN	4A120	39094
Ch Resources	**Ms Richardson**	SAF/PAR	4A120	76701
Ch Security Policy Review	**Mr Werner**	SAF/PAS	5D227	79542
Ch Strategic Communication	**Col Tyrrell**	SAF/PAX	5C945	56715
Ch Air Force Bands	**Maj Peterson**	SAF/PAB	5C885	52592
● Ch Integrated Marketing	**Vacant**	SAF/PAY		

Field Operating Agency

Air Force News Agency **Col Hal Smarkola**	Kelly AFB, TX DSN 945-6161

Legislative Liaison

Maj Gen T. Michael Moseley		SAF/LL	4D927	78153
Deputy	**Brig Gen Wood**	SAF/LL	4D927	52650
Ch House Liaison	**Col Bunce**	SAF/LLH		Rayburn Bldg DSN 325-4531
Ch Congressional Inquiry Division	**Col Washabaugh**	SAF/LLI	5D883	73783
Ch Air Operations	**Ms Esty**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Anderson**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Col Miller**	SAF/LLS		Russell Bldg DSN 325-2573
Ch Weapons Systems Liaison	**Col Braun**	SAF/LLW	5D928	76711

Auditor General

Mr Jackie R. Crawford	SAF/AG	4E168	45626

Field Operating Agency

Air Force Audit Agency **Mr Jackie R. Crawford**	Pentagon, Arlington, VA DSN 224-5626

Inspector General

Lt Gen Nicholas B. Kehoe III		SAF/IG	4E1076	76733
Deputy	**Maj Gen Winner** (ANG)	SAF/IG	4E1076	74351
Dir Inspections	**Col Grieder**	SAF/IGI	4E1081	75119
Dir Inquiries	**Col McKinney**	SAF/IGQ	4A1088L	53653
Reserve & ANG Advisors	**Col Vaccaro**	SAF/IGR	4E119	47612
	Col Kirtley (ANG)	SAF/IGR	4E1082	70066
Senior Officials Inquiries	**Col Corbett**	SAF/IGS	4E119	33579
Dir Special Investigations	**Col Azukas**	SAF/IGX	4E1081	70411

Field Operating Agency

Air Force Inspection Agency **Col Fred K. Wall**	Kirtland AFB, NM DSN 246-2342
Air Force Office of Special Investigations **Brig Gen Francis X. Taylor**	Andrews AFB, DC DSN 297-5228

Air Staff

Chief of Staff

Gen Michael E. Ryan		AF/CC	4E924	79225
Vice Chief of Staff	**Gen John W Handy**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen William J Begert**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Kevin Kennedy**	AF/CCX	4E941	75540
● HQ Executive Secretariat	**Col John Loucks**	HAF/ES	4D944	26150
Chief Master Sergeant of the Air Force	**CMSAF Frederick J. Finch**	AF/CCC	4B948	50498

DCS / Personnel

Lt Gen Donald L. Peterson		AF/DP	4E194	76088
Assistant	**Mr Blanchard**	AF/DP	4E194	76088
Dir Personnel Force Development	**Ms Corliss**	AF/DPD	4E228	52141
Dir Personnel Force Mgt	**Maj Gen Pamerleau**	AF/DPF	4E144	71228
Dir Personnel Resources	**Maj Gen Regni**	AF/DPR	4E178	75221

Field Operating Agency

Air Force Personnel Center **Maj Gen Richard Brown III**	Randolph AFB, TX DSN 487-4252
Air Force Personnel Operations Agency **Maj Gen Regni**	Pentagon, Arlington, VA DSN 225-2145

DCS / Air & Space Operations

Lt Gen Marvin R. Esmond		AF/XO	4E1032	79991
Assistant	**Maj Gen Moorhead**	AF/XO	4E1032	79881
Dir Command & Control	**Maj Gen Hess**	AF/XOC	4C1059	51833
Dir Intel, Surveillance & Recon	**Maj Gen Shaffer**	AF/XOI	4A932	55613
Dir Joint Matters	**Maj Gen Baker**	AF/XOJ	4E1047	39244
Dir Nuclear & Counterproliferation	**Brig Gen McMahon**	AF/XON	4E1048	55833
Dir Expeditionary Aerospace Force Implementation	**Maj Gen Chandler**	AF/XOP	4D237	59106
Dir Operations & Training	**Maj Gen Kudlacz**	AF/XOO	4E1046	59067
Dir Operational Requirements	**Brig Gen Leaf**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Lewis**	AF/XOW	4A1084	47410
Dir Security Forces	**Brig Gen Shamess**	AF/XOF	5D544	39002

Field Operating Agency

Air Intelligence Agency **Maj Gen Wright**	Kelly AFB, TX DSN 969-2004
Air Force Studies & Analyses Agency **Col Higgins**	Pentagon, Arlington, VA DSN 425-6966
Air Force Agency for Modeling and Simulation **Col Ales**	Orlando, FL DSN 970-5701
Air Force Flight Standards Agency **Col Packard**	Andrews AFB, MD DSN 857-3572
Air Force National Security Emergency Preparedness Office **Col Bob Manning**	Pentagon DSN 227-0441
Air Force Operations Group **Col Dave Jones**	Pentagon, Arlington, VA DSN 225-7333
Air Force Weather Agency **Col French**	Offutt AFB, NE DSN 271-5749
Air Force Nuclear Weapons & Counterproliferation Agency **Dr Mullins**	Pentagon DSN 225-4077
Air Force Security Forces Center **Brig Gen Shamess**	Lackland, TX DSN 473-0881

DCS / Installations & Logistics

Lt Gen Michael E Zettler		AF/IL	4E260	53153
Assistant	**Mr Orr**	AF/IL	4E260	56236
The Civil Engineer	**Maj Gen Robbins**	AF/ILE		CG2 Suite 1000 607-0200
Dir Maintenance	**Brig Gen Gabreski**	AF/ILM	4E278	54900
Dir Supply	**Brig Gen Mansfield**	AF/ILS	4E278	72822
Dir Transportation	**Brig Gen Peterson**	AF/ILT	4C258	74206
Dir Services	**Mr Myers**	AF/ILV		CGN Suite 413 604-0010
Dir Plans & Integration	**Ms O'Neal**	AF/ILX	4B283	78198

Field Operating Agency

Air Force Civil Engineer Support Agency **Col Bruce Barthold**	Tyndall AFB, FL DSN 523-6101
Air Force Center for Environmental Excellence **Mr Gary M. Erickson**	Brooks AFB, TX DSN 240-2100
Air Force Services Agency **Col Horace L. Larry**	San Antonio, TX DSN 487-6207
Air Force Logistics Management Agency **Col Richard M. Bereit**	Maxwell AFB, AL DSN 596-4511

DCS / Plans & Programs

Lt Gen Joesph H Wehrle Jr		AF/XP	4E124	59861
Assistant	**Brig Gen Kelly**	AF/XP	4E124	29944
Dir Manpower & Organization	(2) **Maj Gen McMahan**	AF/XPM	5B525	46138
Dir Programs	**Maj Gen McNabb**	AF/XPP	4B315	72405
Dir Strategic Planning	(2) **Maj Gen Barry**	AF/XPX	5E171	73117

Field Operating Agency

Air Force Manpower & Innovation Agency **Col Candace Abbott**	Randolph AFB, TX DSN 487-5150

Chief of Safety

Maj Gen Timothy A. Peppe		AF/SE	Kirtland AFB, NM DSN 246-2372
Ch Issues	**Col Williamson**	AF/SEI	5E161 693-7281
Ch Policy, Plans and Programs	**Col Scott**	AF/SEP	Kirtland AFB, NM DSN 246-1388
Ch Resource Management, Manpower & Career Programs	**Ms Fondario**	AF/SER	Kirtland AFB, NM DSN 246-5654

Field Operating Agency

Air Force Safety Center **Maj Gen Timothy A. Peppe**	Kirtland AFB, NM DSN 246-2372

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 754-2167

Field Operating Agency

Air Force History Support Office **Col George W Ballinger**	Bolling AFB, DC DSN 754-2222
Air Force Historical Research Agency **Col William E. Mathis**	Maxwell AFB, AL DSN 493-5342

Chief Scientist

Dr. Louis S Metzger	AF/ST	4E288	77842

Chief of Air Force Reserve

Maj Gen James E. Sherrad III		AF/RE	5C916	59225
Deputy	**Brig Gen Duignan**	AF/RE	5C916	47307
Dir Comptroller	**Col Hennay**	AF/REC	5D242	71060
Ch Policy Integration	**Mr Gracie**	AF/REI	5C927	32452
Dir Installations & Logistics	**Col Koepp**	AF/REL	5D863	77013
Dir Medical	**Col Martin**	AF/REM	5E1028	33658
Dir Aerospace Operations & Requirements	**Col Shaw**	AF/REO	5E1075	77788
Dir Personnel	**Col Canny**	AF/REP		Rosslyn, VA DSN 425-6060
Dir Programs and Plans	**Col Dittl**	AF/REX	5C1075	53889

National Guard Bureau

Lt Gen Russell C. Davis		NGB/CC		Arlington, VA DSN 327-2200
Vice Chief	**Maj Gen Rees**	NGB/CV		DSN 327-2200
Dir Air National Guard	**Maj Gen Weaver**	NGB/CF		DSN 327-2370

Field Operating Agency

ANG Readiness Center **Col James Thompson**	Andrews AFB, MD DSN 278-8001

USAF Scientific Advisory Board

Dr Robert Selden	Chairman	AF/SB	5D982	74811
Dr Mike Borky	Vice Chairman	AF/SB	5D982	74811
Military Dir	**Lt Gen Plummer**	SAF/AQ	4E964	76363
Executive Dir	**Col Bishop**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen William A. Moorman		AF/JA	4E112	45732
Deputy	**Maj Gen Fiscus**	AF/JA	4E112	45733
Ch General Law	**Mr Wilder**	AF/JAG	5E279	44075
Ch International Operations Law	**Col Schlabs**	AF/JAI	5C269	59631
Ch Professional Development	**Col Belongia**	AF/JAX	5B269	43021

Field Operating Agency

Air Force Legal Services Agency **Vacant**	Bolling AFB, DC DSN 354-8758

Test & Evaluation

Mr John T. Manclark		AF/TE	4E995	74774
Deputy	**Mr Hamilton**	AF/TE	4D866	39885
Ch Policy & Programs	**Col Harris**	AF/TEP	1D543	50900
Ch Resources	**Vacant**	AF/TER	4D866	71165

Surgeon General*

Lt Gen Paul K Carlton Jr	AF/SG	DSN	297-4765
Deputy **Maj Gen Randolph Jr**	AF/SG	DSN	297-4766
Dir Med Inquiries & Information **Col Holmund**	AF/SGI	DSN	297-4797
Dir Med Programs & Resources **Col Middleton**	AF/SGM	DSN	297-4915
Dir Med Force Management **Col Watkins**	AF/SGW	DSN	297-4498
Dir Med Readiness, Doct & Planning Nursing Svcs **Brig Gen Brannon**	AF/SGX	DSN	297-0020

Field Operating Agency

Air Force Medical Support Agency **Col Martin Harper**	Brooks AFB,TX DSN 240-3855
Air Force Medical Operations Agency **Brig Gen Gary H Murray**	Bolling AFB,DC DSN 297-4029

Chief of the Chaplain Service*

Maj Gen William J. Dendinger	AF/HC	DSN	297-4577
Deputy **Brig Gen Potter**	AF/HC	DSN	297-4577
Ch Personnel, Materiel & Readiness **Col Schrum**	AF/HCP	DSN	297-1477
Ch Plans & Programs **Col Dixon**	AF/HCX	DSN	297-1491

Communications & Information

Lt Gen John Woodward		AF/SC	4B1060	56324
Dir Policy and Resources	**Col Jakowatz**	AF/SCX	4A1088M	73943

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● CHANGE FROM PREVIOUS ISSUE

15 Jun 2000
OPR: HQ 11 WG/XPM
Headquarters USAF Organization Chart
Supersedes AFVA 38-104, 1 August 1999

HEADQUARTERS
DEPARTMENT OF THE AIR FORCE

Secretariat

Chief Information Officer of the Air Force

Dr. Lawrence Delaney	AF-CIO	4E964	76361
PDAS-BIM Mr. Gilligan	CIOBIM	4E128	59698
Deputy CIO Lt Gen Woodward	AF-CIO	4B1060	71605

Small & Disadvantaged Business Utilization

Mr Anthony J. DeLuca	SAF/SB	Arlington, VA DSN 426-1103

Secretary of the Air Force

Honorable Lawrence J. Delaney (Acting)		SAF/OS	4E871	77376
Secretary's Staff Group	**Lt Col Boluda**	SAF/OSX	4D865	51323

Under Secretary of the Air Force

Vacant		SAF/US	4E886	71361
● Ch Executive Issues Team	**Col Lepper**	AFPAZ	5C945	59425

Deputy Under Secretary of the Air Force (International Affairs)

Mr. Williard H. Mitchell		SAF/IA	4E236	57261
Principal Asst Deputy	**Maj Gen McFarland**	SAF/IA	DSN 425-8855	
Asst Deputy	**Brig Gen Van Cleef**	SAF/IA	DSN 425-8820	
Ch Disclosure	**Mr Genaille**	SAF/IAPD	DSN 425-8890	
Ch Europe/NATO/Eurasia	**Col Shaw**	SAF/IARE	DSN 425-8830	
Ch Americas	**Col Gatlin**	SAF/IARL	DSN 425-8866	
Ch Mideast/Africa	**Col Gregory**	SAF/IARM	DSN 425-8918	
Ch Pacific	**Col Kisner**	SAF/IARP	DSN 425-8930	
Ch Armaments Cooperation	**Col Faranelli**	SAF/IAPQ	DSN 425-8990	
Ch Saudi Arabia	**Col McIntosh**	SAF/IARS	DSN 425-8956	
Ch Weapons	**Col Weckhorst**	SAF/IARW	DSN 425-8850	
Ch Policy	**Ms Bates**	SAF/IAPX	DSN 425-8970	
Ch Staff Action Group	**LtCol Huggins**	SAF/IAG	DSN 425-8970	
● Director of Policy	**Mr. Millies**	SAF/IAP	DSN 425-8860	
Ch Frgn Discl & Tranfr Div	**Vacant**	SAF/IAPD		

ASAF / Financial Management & Comptroller

Mr. James R. Speer (Acting)		SAF/FM	4E984	36457
Principal DAS	**Mr Speer**	SAF/FM	4E984	74464
DAS Budget	**Maj Gen Northington**	SAF/FMB	4D131	51875
DAS Cost & Economics	**Mr Kammerer**	SAF/FMC	4D159	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	5C986	77832
DAS Financial Operations	**Mr Nethery**	SAF/FMP	5E989	72905
Dir Air Force Accounting and Finance Office	**Col Beatty**	AFAFO/FMF	Denver	926-5853

Field Operating Agency

Air Force Cost Analysis Agency **Mr Kammerer**	Arlington, VA Crystal City DSN 664-0387

ASAF / Space

Honorable Mr Keith R. Hall		SAF/SN	4E998	35996
Principal DAS	**Mr Kier**	SAF/SD	4D956	41896
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	4E998	35799
Dir Space Policy, Planning & Strategy	**Col Mushaw**	SAF/SXP	4D939	52318

ASAF / Acquisition

Honorable Dr. Lawrence J. Delaney		SAF/AQ	4E964	76361
Principal DAS	**Lt Gen Plummer**	SAF/AQ	4E964	76363
Principal DAS (Acq & Mgt)	**Ms Druyun**	SAF/AQ	4E969	48000
DAS Contracting	**Brig Gen Scott**	SAF/AQC	Rosslyn, VA DSN 425-7070	
Dir Information Dominance	**Brig Gen Obering**	SAF/AQI	DSN 425-6346	
Dir Special Programs	**Col Hamilton**	SAF/AQL	DSN 425-1631	
Dir Global Power	[5]**Maj Gen Corley**	SAF/AQP	DSN 425-7171	
Dir Global Reach	**Brig Gen Essex**	SAF/AQQ	DSN 425-7753	
DAS Science, Technology	**Dr Daniel**	SAF/AQR	DSN 425-7766	
Dir Space and Nuclear Deterrence	**Maj Gen Arnold**	SAF/AQS	DSN 425-7333	
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX	DSN 425-7211	

Field Operating Agency

Air Force Program Executive Office			
● Airlift, Trainers & Modeling/Simulation	**Brig Gen Chedister**	AFPEO/AT	Rosslyn, VA
● Fighters & Bombers	**Maj Gen Mushala**	AFPEO/FB	DSN 425-7070
● Space	**Brig Gen Cooning**	AFPEO/AS	7331
● Weapons	**Mr Diamond**	AFPEO/WP	1260
● Command & Control	**Brig Gen Riemer**	AFPEO/C2	6464
● Logistics Information Systems	Vacant	AFPEO/LI	7300

General Counsel

Mr. Janecek (Acting)		SAF/GC	4E856	70941
Principal Deputy GC	**Vacant**	SAF/GC	4E856	74406
Deputy GC for Civilian Personnel & Fiscal Law	**Mr Fox**	SAF/GCA	4C916	77430
Deputy GC for International Affairs	**Mr Zehner**	SAF/GCI	4C941	74234
Deputy GC for Military Affairs	**Mr At Lee**	SAF/GCM	4C948	70883
Deputy GC for Installations & Environmental Law	**Mr Heady**	SAF/GCN	4C921	54691
Deputy GC for Acquisition	**Mr Janecek**	SAF/GCQ	4D980	73900
Deputy GC for Contractor Responsibility	**Mr Shaw**	SAF/GCR	5D236	39820

ASAF / Manpower, Reserve Affairs, Installations & Environment

Vacant		SAF/MI	4E1020	72302
Principal DAS	**Dr Kuhn(Acting)**	SAF/MI	4E1020	76300
Deputy for Equal Opportunity	**Vacant**	SAF/MIE	4C942	76586
DAS Installations	**Mr Dishner**	SAF/MII	4C940	53592
DAS Force Management & Personnel	**Brig Gen Speigel (Acting)**	SAF/MIM	5E977	44752
DAS Environment Safety & Occupational Health	**Mr Yonkers(Acting)**	SAF/MIQ	5C866	79297
DAS Reserve Affairs	**Vacant**	SAF/MIR	5C938	76376

Field Operating Agency

Air Force Review Boards Agency **Mr Joe G. Lineberger**	Andrews AFB, MD DSN 857-3137
Air Force Real Estate Agency **Mr William E. Edwards**	Bolling AFB, DC DSN 297-4275
Air Force Base Conversion Agency **Mr Albert F. Lowas**	Metro Center, Rosslyn, VA DSN 426-5501

Administrative Assistant

Mr William A. Davidson		SAF/AA	4D881	59492
Deputy	**Mr. Corsi**	SAF/AA	4D881	59492
Ch Civilian Personnel	**Mr Arigo**	SAF/AAA	4C882	71806
Dir Information Planning	**Mr Balven**	SAF/AAH	Rosslyn, VA DSN 329-1069	
Ch Military Personnel	**Maj Gatlin**	SAF/AAP	4C882	49363
Dir Plans, Programs & Budget	**Ms Lunsford**	SAF/AAX	5E122	79057
Dir Security & Investigative Programs	**Mr Boesch**	SAF/AAZ	5D972	32013
Dir HAF 2002 Integration Office	**Col Hurlbut**	HAF2002/IO	CG3	601-2386

Public Affairs

Brig Gen Ron Rand		SAF/PA	4D922	76061
Deputy	**Col McCoy**	SAF/PA	4D922	76061
Ch AF News & Info	**Col Linda Leong**	SAF/PAI	4A120	69159
Ch Media Relations	**Lt Col Stredansky**	SAF/PAM	5C879	39085
Ch National Strategies	**Lt Col Williams**	SAF/PAN	4A120	39094
Ch Resources	**Ms Richardson**	SAF/PAR	4A120	76701
Ch Security Policy Review	**Mr Werner**	SAF/PAS	5D227	79542
Ch Strategic Communication	**Lt Col Morris**	SAF/PAX	5C945	56715
Ch Air Force Bands	**Lt Col Peterson**	SAF/PAB	5C885	52592
● Ch Integrated Marketing	**Col East**	SAF/PAY	5E933	52446

Field Operating Agency

Air Force News Agency **Col Anthony Epifano**	Kelly AFB, TX DSN 945-6161

Legislative Liaison

Maj Gen T. Michael Moseley		SAF/LL	4D927	78153
Deputy	**Brig Gen Wood**	SAF/LL	4D927	52650
Ch House Liaison	**Col Bunce**	SAF/LLH	Rayburn Bldg DSN 325-4531	
Ch Congressional Inquiry Division	**Col Washabaugh**	SAF/LLI	5D883	73783
Ch Air Operations	**Ms Esty**	SAF/LLO	5D912	71500
Ch Programs & Legislation	**Col Anderson**	SAF/LLP	5D927	77950
Ch Senate Liaison	**Col Koenig**	SAF/LLS	Russell Bldg DSN 325-2573	
Ch Weapons Systems Liaison	**Col Braun**	SAF/LLW	5D928	76711
Ch Congressional Action Division	**Lt Col Givhan**	SAF/LLZ	5D927	51297

Auditor General

Mr. Earl J. Scott	SAF/AG	4E168	45738

Field Operating Agency

Air Force Audit Agency **Mr Jackie R. Crawford**	Pentagon, Arlington, VA DSN 224-5626

Inspector General

Lt Gen Raymond P. Huot		SAF/IG	4E1076	76733
Deputy	**Maj Gen McKinley**	SAF/IG	4E1076	74351
Dir Inspections	**Col Sullivan**	SAF/IGI	4E1081	72863
Dir Inquiries	**Col Worth**	SAF/IGQ	4A1088L	53653
Reserve & ANG Advisors 47612	**Lt Col Walsh**(ANG)	SAF/IGR	Rosslyn	61559
Senior Officials Inquiries	**Col Timmons**	SAF/IGS	4E119	33579
Dir Special Investigations	**Col Harvey**	SAF/IGX	4E1081	70411

Field Operating Agency

Air Force Inspection Agency **Col Fred K. Wall**	Kirtland AFB, NM DSN 246-2342
Air Force Office of Special Investigations **Brig Gen Francis X. Taylor**	Andrews AFB, DC DSN 297-5228

Air Staff

Chief of Staff

Gen Michael E. Ryan		AF/CC	4E924	79225
Vice Chief of Staff	**Gen John W Handy**	AF/CV	4E936	57911
Asst Vice Chief of Staff	**Lt Gen Lance W. Lord**	AF/CVA	4E944	57913
CSAF Operations Group	**Col Kevin Kennedy**	AF/CCX	4E941	75540
● HQ Executive Secretariat	**Col Gregory Biscone**	HAF/ES	4D944	26150
Chief Master Sergeant of the Air Force	**CMSAF Frederick J. Finch**	AF/CCC	4B948	50498

DCS / Personnel

Lt Gen Donald L. Peterson		AF/DP	4E194	76088
Assistant	**Mr Blanchard**	AF/DP	4E194	76088
Dir Personnel Force Development	**Ms Corliss**	AF/DPD	4E228	52141
Dir Personnel Force Mgt	**Maj Gen McMahan**	AF/DPF	4E144	71228
Dir Personnel Resources	**Brig Gen Steele**	AF/DPR	4E178	75221

Field Operating Agency

Air Force Personnel Center **Maj Gen Richard Brown III**	Randolph AFB, TX DSN 487-4252
Air Force Personnel Operations Agency **Brig Gen Steele**	Pentagon, Arlington, VA DSN 225-2145

DCS / Air & Space Operations

Lt Gen Robert H. Foglesong		AF/XO	4E1032	79991
Assistant	**Maj Gen Baker**	AF/XO	4E1032	79881
Dir Command & Control	**Brig Gen Morehouse**	AF/XOC	4C1059	51833
Dir Intel, Surveillance & Recon	**Brig Gen Shaffer**	AF/XOI	4A932	55613
Dir Joint Matters	**Brig Gen Crawford**	AF/XOJ	4E1047	39244
Dir Nuclear & Counterproliferation	**Maj Gen Blaisdell**	AF/XON	4E1048	55833
Dir Expeditionary Aerospace Force Implementation	[2]**Maj Gen Kohler**	AF/XOX	4D237	59106
Dir Operations & Training	**Maj Gen Buchanan**	AF/XOO	4E1046	59067
Dir Operational Requirements	**Brig Gen Leaf**	AF/XOR	4E1021	53018
Dir Weather	**Brig Gen Johnson**	AF/XOW	4A1084	47410
Dir Security Forces	**Brig Gen Shamess**	AF/XOF	5D544	39002

Field Operating Agency

AF Intelligence Analysis Agency **Mr. Boyd**	Pentagon DSN 697-2600
Air Force Agency for Modeling and Simulation **Col Ales**	Orlando, FL DSN 970-5701
Air Force Flight Standards Agency **Col Packard**	Andrews AFB, MD DSN 857-3572
Air Force National Security Emergency Preparedness Office **Col Bob Manning**	Pentagon DSN 227-0441
Air Force Operations Group **Col Dave Jones**	Pentagon, Arlington, VA DSN 225-7333
Air Force Weather Agency **Col Allen**	Offutt AFB, NE DSN 271-5749
Air Force Nuclear Weapons & Counterproliferation Agency **Dr Mullins**	Pentagon DSN 225-1364
Air Force Security Forces Center **Brig Gen Shames**	Lackland, TX DSN 473-0881

DCS / Installations & Logistics

Lt Gen Michael E Zettler		AF/IL	4E260	53153
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The Civil Engineer	**Maj Gen Robbins**	AF/ILE	CG2 Suite 1000 607-0200	
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Dir Services	**Mr Myers**	AF/ILV	CGN Suite 413 604-0010	
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Field Operating Agency

Air Force Civil Engineer Support Agency **Col Bruce Barthold**	Tyndall AFB, FL DSN 523-6101
Air Force Center for Environmental Excellence **Mr Gary M. Erickson**	Brooks AFB, TX DSN 240-2100
Air Force Services Agency **Col Horace L. Larry**	San Antonio, TX DSN 487-6207
Air Force Logistics Management Agency **Col Ronne Mercer**	Maxwell AFB, AL DSN 596-4511

DCS / Plans & Programs

Lt Gen Joesph H Wehrle Jr		AF/XP	4E124	59861
Assistant	**Maj Gen Kelly**	AF/XP	4E124	29944
Dir Manpower & Organization	[2]**Brig Gen Stein**	AF/XPM	5B525	46138
Dir Programs	**Maj Gen McNabb**	AF/XPP	4B315	72405
Dir Strategic Planning	**Maj Gen Barry**	AF/XPX	5E171	73117

Field Operating Agency

Air Force Manpower & Innovation Agency **Col Candace Abbott**	Randolph AFB, TX DSN 487-5150

DCS / Communications & Information

Lt Gen John Woodward		AF/SC	4B1060	56324
Asst DCS	**Brig Gen Jones**	AF/SC	4B1060	44144
Dir IT Enterprise Ops	**Col Cooper**	AF/SCM	Rosslyn	56176
Dir Architecture & Resources	**Col Nelson**	AF/SCT	Rosslyn	56120
Dir Policy and Resources	**Col Jakowatz**	AF/SCX	4A1088M	73943

Field Operating Agency

AF Communications Agency (AFCA) **Col Thomas Verbeck**	Scott AFB, IL DSN 576-2571
AF Frequency Management Agency(AFFMA) **Col Steve Woolf**	NCR DSN 328-1544
AF Pentagon Communications Agency (AFPCA) **Col Joseph Laposa**	NCR DSN 227-4264

Chief of Safety

Maj Gen Timothy A. Peppe		AF/SE	Kirtland AFB, NM DSN 246-2372
Ch Issues	**Col Williamson**	AF/SEI	5E161 693-7281
Ch Policy, Plans and Programs	**Col Scott**	AF/SEP	Kirtland AFB, NM DSN 246-1388
Ch Resource Management, Manpower & Career Programs	**Ms Fondario**	AF/SER	Kirtland AFB, NM DSN 246-5654

Field Operating Agency

Air Force Safety Center **Maj Gen Timothy A. Peppe**	Kirtland AFB, NM DSN 246-2372

Air Force Historian*

Dr Richard P. Hallion	AF/HO	DSN 754-2167

Field Operating Agency

Air Force History Support Office **Col George W Ballinger**	Bolling AFB, DC DSN 754-2222
Air Force Historical Research Agency **Col William E. Mathis**	Maxwell AFB, AL DSN 493-5342

Chief Scientist

Dr. Louis S Metzger	AF/ST	4E288	77842

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Maj Gen James E. Sherrad III		AF/RE	5C916	59225
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Ch Policy Integration	**Mr Gracie**	AF/REI	5C927	32452
Dir Installations & Logistics	**Col Carney**	AF/REL	5D863	77013
Dir Medical	**Col Martin**	AF/REM	5E1028	33658
Dir Aerospace Operations & Requirements	[4]**Col Griffith**	AF/REO	5E1075	77788
Dir Personnel	**Col Canny**	AF/REP	Rosslyn, VA DSN 425-6060	
Dir Programs and Plans	**Col Ditti**	AF/REX	5C1075	53889

National Guard Bureau

Lt Gen Russell C. Davis		NGB/CC	Arlington, VA DSN 327-2200
Vice Chief	**Maj Gen Rees**	NGB/CV	DSN 327-2200
Dir Air National Guard	**Maj Gen Weaver**	NGB/CF	DSN 327-2370

Field Operating Agency

ANG Readiness Center **Col Naomi Manadier**	Andrews AFB, MD DSN 278-8001

USAF Scientific Advisory Board

Dr Robert Selden	Chairman	AF/SB	5D982	74811
Dr Mike Borky	Vice Chairman	AF/SB	5D982	74811
Military Dir	**Lt Gen Plummer**	SAF/AQ	4E964	76363
Executive Dir	**Col Bishop**	AF/SB	5D982	74811

Judge Advocate General

Maj Gen William A. Moorman		AF/JA	4E112	45732
Deputy	**Maj Gen Fiscus**	AF/JA	4E112	45733
Ch General Law	**Mr Wilder**	AF/JAG	5E279	44075
Ch International Operations Law	**Col Tudor**	AF/JAI	5C269	59631
Ch Professional Development	**Col Halbert**	AF/JAX	5B269	43021

Field Operating Agency

Air Force Legal Services Agency **Col Madrid**	Bolling AFB, DC DSN 354-8758

Test & Evaluation

Mr John T. Manclark		AF/TE	4E995	74774
Deputy	**Mr Hamilton**	AF/TE	4D866	39885
Ch Policy & Programs	**Col Harris**	AF/TEP	1D543	50900
Ch Resources	**Vacant**	AF/TER	4D866	71165

Surgeon General*

Lt Gen Paul K Carlton Jr		AF/SG	DSN 297-4765
Deputy	**Maj Gen Randolph Jr**	AF/SG	DSN 297-4766
Dir Med Inquiries & Information	**Col Holmund**	AF/SGI	DSN 297-4797
Dir Med Programs & Resources	**Col Middleton**	AF/SGM	DSN 297-4915
Dir Med Force Management	**Col Watkins**	AF/SGW	DSN 297-4498
Dir Med Readiness, Doct & Planning Nursing Svcs	**Brig Gen Brannon**	AF/SGX	DSN 297-0020

Field Operating Agency

Air Force Medical Support Agency **Col Martin Harper**	Brooks AFB,TX DSN 240-3855
Air Force Medical Operations Agency **Brig Gen Gary H Murray**	Bolling AFB,DC DSN 297-4029

Chief of the Chaplain Service*

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Deputy	**Brig Gen Potter**	AF/HC	DSN 297-4577
Ch Personnel, Materiel & Readiness	**Col Schrum**	AF/HCP	DSN 297-1477
Ch Plans & Programs	**Col Dixon**	AF/HCX	DSN 297-1491

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● CHANGE FROM PREVIOUS ISSUE

29 May 2001
OPR: HQ 11 WG/XPM
Headquarters USAF Organization Chart
Supersedes AFVA 38-104, 15 Jun 2000

HEADQUARTERS DEPARTMENT OF THE AIR FORCE

Secretary of the Air Force

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Chief of Staff

Gen John P. Jumper	AF/CC	79225

Under Secretary of the Air Force

Peter B. Teets	SAF/US	71361

Vice Chief of Staff

Gen Robert H. Foglesong	AF/CV	57911

Compliance

Inspector General

Lt Gen Raymond P. Huot		SAF/IG	73621
Deputy	**Maj Gen McKinley**	SAF/IG	74787
Dir Inspections	**Col Sullivan**	SAF/IGI	77050
Dir Inquiries	**Col Worth**	SAF/IGQ	Rosslyn 51548
Reserve Advisor	**Col Tritle**	SAF/IGR	35034
ANG Advisor	**Col Walsh**	SAF/IGQ	51553
Senior Officials Inquiries	**Col Timmons**	SAF/IGS	33579
Dir Special Investigations	**Col Harvey**	SAF/IGX	70411

Field Operating Agency

Air Force Inspection Agency	Kirtland AFB, NM
Col Worth Carter	DSN 246-2342
Air Force Office of Special Investigations	Andrews AFB,DC
Brig Gen Leonard E. Patterson	DSN 297-5228

Auditor General

Mr. James R. Speer	SAF/AG	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr James R. Speer	DSN 224-5626

Strategic Communications

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Maj Gen Leroy Barnidge		SAF/LL	78153
Deputy	**Brig Gen Wood**	SAF/LL	74172
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Ch Congressional Inquiry Division	**Col Washabaugh**	SAF/LLI	73783
Ch Air Operations	**Ms Esty**	SAF/LLO	71500
Ch Programs & Legislation	**Col Groves**	SAF/LLP	39108
Ch Senate Liaison	**Col Edmonds**	SAF/LLS	Russell Bldg DSN325-2573
Ch Weapons Systems Liaison	**Lt Col Adams**	SAF/LLW	76711
Ch Conr Action Div	**Lt Col Ford**	SAF/LLZ	50182

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Deputy	**Col McCoy**	SAF/PA	76061
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Ch National Strategies	**Col Minnich**	SAF/PAN	39094
Ch Resources	**Col Boyd**	SAF/PAR	26702
Ch Security Policy Review	**Mr Ford**	SAF/PAS	73994
Ch StrategicCommunication	**Lt Col Morris**	SAF/PAX	56715
Ch Air Force Bands	**Lt Col Peterson**	SAF/PAB	Arlington 69161
Ch Integrated Marketing	**Brig Gen Diehl**	SAF/CCY	52446

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Col Anthony Epifano	DSN 945-6161

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Deputy GC for Military Affairs	**Mr At Lee**	SAF/GCM	55663
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CSAF Operations Group	**Col Jonathan George**	HAF/CX	75540

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Deputy	**Mr. Corsi**	SAF/AA	59492
Ch Civilian Personnel	**Mr Arigo**	SAF/AAA	71806
Ch Military Personnel	**Maj Gatlin**	SAF/AAP	49363
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Dir Facilities	**Mr Dittamo**	SAF/AAF	78222

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HQ Executive Secretariat	**Col Gregory Biscone**	HAF/ES	26150
Chief Master Sergeant of the Air Force	**CMSAF Frederick J. Finch**	AF/CCC	50498

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Maj Gen Timothy A. Peppe		AF/SE	Kirtland AFB, NM DSN 246-2372
Ch Issues	**Col Alston**	AF/SEI	5E161 693-7281
Ch Policy, Plans and Programs	**Col Scott**	AF/SEP	Kirtland AFB, NM DSN 246-1388
Ch Resource Management, Manpower & Career Programs	**Ms Fondario**	AF/SER	Kirtland AFB, NM DSN 246-5654

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Maj Gen Timothy A. Peppe	DSN 246-2372

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Mr John T. Manclark		AF/TE	4E995	74774
Deputy	**Mr Hamilton**	AF/TE	4D866	39885
Ch Policy & Programs	**Col Harris**	AF/TEP	1D543	50900
Ch Resources	**Ms Arnold**	AF/TER	4D866	71165

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Maj Gen Thomas J. Fiscus		AF/JA	45732
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Deputy	**Mr Heimdahl**	AF/HO	DSN 754-2169

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Air Force Historical Research Agency	Maxwell AFB, AL
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Ch Personnel, Materiel & Readiness	**Col Montecalva**	AF/HCP	DSN 297-1477
Ch Plans & Programs	**Col Coulter**	AF/HCX	DSN 297-1491

Chief Scientist

Dr. Alexander H. Levis	AF/ST	77842

National Guard Bureau

Lt Gen Russell C. Davis		NGB/CC	Arlington, VA DSN 327-2200
Vice Chief	**Maj Gen Rees**	NGB/CV	DSN 327-2200
Dir Air National Guard	**Maj Gen Weaver**	NGB/CF	DSN 327-2370

Field Operating Agency

ANG Readiness Center	Andrews AFB, MD
Col Larrabee	DSN 278-8001

Special Assistant for Space

Honorable Peter B. Teets		SAF/SN	35996
Principal DAS	**Mr Fitzgerald**	SAF/SD	41896
DAS Space Plans & Policy	**Mr McCormick**	SAF/SX	43277
Dir Space Policy, Planning & Strategy	**Col Mushaw**	SAF/SXP	52318

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Lt Gen James E. Sherrad III		AF/RE	59225
Deputy	**Brig Gen Duignan**	AF/RE	47307
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Dir Installations & Logistics	**Col Carney**	AF/REL	77013
Dir Medical	**Col Martin**	AF/REM	33658
Dir Aerospace Operations & Requirements	**Col Viani**	AF/REO	77788
Dir Personnel	**Col Canny**	AF/REP	Rosslyn, VA DSN 425-6060
Dir Programs	**Col Dittl**	AF/REX	53889

ASAF/Manpwoer, Reserve Affairs

Michael L. Dominguez		SAF/MR	72302

PDAS STAFF

Deputy for Equal Opportunity	**Ms Martinez**	SAF/MRE	76586
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DAS Reserve Affairs	**Mr Truesdell**	SAF/MRR	76376

Field Operating Agency

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Mr Joe G. Lineberger	DSN 857-3137

Financial Management & Comptroller

Honorable Michael Montelongo		SAF/FM	36457
Mr. Bruce Lenkin		SAF/FM	74464

PDAS STAFF

DAS Budget	**Maj Gen Lorenz**	SAF/FMB	51875
DAS Cost &Economics	**Mr Kammerer**	SAF/FMC	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	77832
DAS FinancialOperations	**Mr Nethery**	SAF/FMP	72905
Dir Air Force Accounting and Finance Office	**Col Beatty**	AFAFO/FMF	Denver 926-5853

Field Operating Agency

Air Force Cost Analysis Agency	Arlington,VA
Mr Kammerer	Crystal City
	DSN 664-0387

DCS / Air and Space Operations

Lt Gen Charles F. Wald		AF/XO	79991
Asst DCS	**Maj Gen Baker**	AF/XO	79881

DCS/XO STAFF

Dir Command & Control	**Brig Gen Morehouse**	AF/XOC	51833
Dir Intel, Surveillance & Recon	**Maj Gen Shaffer**	AF/XOI	55613
Dir Joint Matters	**Maj Gen Kohler**	AF/XOX	59106
Dir Nuclear & Counterproliferation	**Maj Gen Blaisdell**	AF/XON	55833
Dir Operations & Training	**Maj Gen Mentemeyer**	AF/XOO	59067
Dir Operational Requirements	**Maj Gen Leaf**	AF/XOR	53018
Dir Weather	**Brig Gen Johnson**	AF/XOW	47410
Dir Security Forces	**Brig Gen Shamess**	AF/XOF	35494
Dir Homeland Security	Brig Gen Clary	AF/XOH	35738

Field Operating Agency

Air Force Intelligence Analysis Agency	Pentagon, Arlington, VA
Mr. Boyd	DSN 697-2600
Air Force Studies & Analyses Agency	Pentagon, Arlington, VA
Col Higgins	588-6966
Air Force Agency for Modeling and Simulation	Orlando, FL
Col Herring	DSN 970-5701
Air Force Flight Standards Agency	Andrews AFB, MD
Col Grunwald	DSN 857-3572
Air Force National Security Emergency Preparedness Office	Pentagon, Arlington, VA
Col Litzenberger	DSN 227-0441
Air Force Operations Group	Pentagon, Arlington, VA
Col Jones	DSN 225-7333
Air Force Weather Agency	Offutt AFB, NE
Col Allen	DSN 271-5749
Air Force Nuclear Weapons & Counterproliferation Agency	Pentagon, Arlington, VA
Dr Mullins	DSN 225-1364
Air Force Security Forces Center	Lackland, TX
Col Knowles	DSN 473-0881

DCS/Personnel

Lt Gen Richard E. Brown III		AF/DP	76088
Asst DCS	**Mr Blanchard**	AF/DP	76088

DCS DP Staff

Dir Personnel Force Development	**Ms Corliss**	AF/DPD	52141
Dir Personnel Force Mgt	**Maj Gen Speigel**	AF/DPF	71228
Dir Personnel Resources	**Brig Gen Steele**	AF/DPR	75221

Field Operating Agency

Air Force Personnel Center	Randolph AFB, TX
Maj Gen Michael C. McMahan	DSN 487-4252
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Brig Gen Steele	DSN 225-2145

DCS/Plans & Programs

Lt Gen Joesph H Wehrle Jr		AF/XP	59861
Asst DCS	**Maj Gen Heckman**	AF/XP	29944

DCS XP Staff

Dir Manpower & Organization	**Maj Gen (S) Stein**	AF/XPM	46936
Dir Programs	**Maj Gen McNabb**	AF/XPP	72405
Dir Strategic Planning	**Maj Gen Bath**	AF/XPX	73117

Field Operating Agency

Air Force Manpower & Innovation Agency	Randolph AFB, TX
Col Sullivan	DSN 487-5150

ASAF/Acquisition

Honorable Dr Marvin Sambur		SAF/AQ	76361

PDAS

Lt Gen Plummer		SAF/AQ	76363

ASAF/AQ STAFF

DAS Contracting	**Brig Gen Scott**	SAF/AQC	Rosslyn,VA DSN 425-7070
Dir Information Dominance	**Brig Gen Mahan**	SAF/AQI	DSN 425-6361
Dir Special Programs	**Col Hamilton**	SAF/AQL	DSN 425-1631
Dir Global Power	**Maj Gen Corley**	SAF/AQP	DSN 425-7171
Dir Global Reach	**Maj Gen Essex**	SAF/AQQ	DSN 425-7753
DAS Science,Technology	**Dr Daniel**	SAF/AQR	DSN 425-7766
Dir Space and Nuclear Deterrence	**Maj Gen Sovey**	SAF/AQS	DSN 425-7350
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX	DSN 425-7211

Field Operating Agency

Air Force Program Executive Office Airlift, Trainers &Modeling/Simulation	**Brig GenBowlds**	AFPEO/AT	425-7700
Fighters & Bombers	**Maj Gen Mushala**	AFPEO/FB	DSN 425-7300
Joint Strike Fighter	**Maj Gen Hudson**	AFPEO/JSF	425-7300
Weapons	**Ms Stokely**	AFPEO/WP	425-1260
Command & Control	**Brig Gen Denhert**	AFPEO/C2/CS	425-6464

DUSAF/International Affairs

Mr. Williard H. Mitchell		SAF/IA	57261

PDAS

Maj Gen McFarland		SAF/IA	DSN 425-8855

DUSAF/IA STAFF

Director of Policy	**Ms McCormick**	SAF/IAP	DSN 425-8860
Dir of Regional Affairs	**Maj Gen (S) Gration**	SAF/IAR	DSN 425-8820
Ch Disclosure	**Mr Genaille**	SAF/IAPD	DSN 425-8890
Ch Europe/NATO/Eurasia	**Col Shaw**	SAF/IARE	DSN 425-8830
Ch Americas	**Col Gatlin**	SAF/IARL	DSN 425-8866
Ch Mideast/Africa	**Col Travnick**	SAF/IARM	DSN 425-8918
Ch Pacific	**Col Tripp**	SAF/IARP	DSN 425-8930
Ch Armaments Cooperation	**Col Krimmer**	SAF/IAPQ	DSN 425-8990
Ch Saudi Arabia	**Col Chapman**	SAF/IARS	DSN 425-8956
Ch Weapons	**Col Becker**	SAF/IARW	DSN 425-8850
Ch Security Asst Policy	**Ms Bates**	SAF/IAPX	DSN 425-8970
Ch Staff ActionGroup	**Col Anderson**	SAF/IAG	DSN 425-8970

ASAF/Installations, Environment & Logistics

Mr. Gibbs		SAF/IE	74936

PDAS

Mr. Orr		SAF/IE	76300

PDAS STAFF

DAS Installations	**Mr Kuhn**	SAF/IEI	53592
DAS Environment Safety & Occupational Health	**Ms Koetz**	SAF/IEE	79297
DAS Logistics	**Vacant**	SAF/IEL	

Field Operating Agency

Air Force Base Conversion Agency	Rosslyn, VA
Mr Albert F. Lowas	DSN 426-5501

DCS Installations & Logistics

Lt Gen Michael E Zettler		AF/IL	53153

Asst. DCS

Ms O'Neal		AF/IL	56236

DCS IL STAFF

The Civil Engineer	**Maj Gen Robbins**	AF/ILE	CGN Suite 1000 607-0200
Dir Maintenance	**Brig Gen Harrell**	AF/ILM	54900
Dir Supply	**Maj Gen Saunders**	AF/ILS	72822
Dir Transportation	**Vacant**	AF/ILT	74206
Dir Services	**Mr Myers**	AF/ILV	CGN Suite 413 604-0010
Dir Plans & Integration	**Vacant**	AF/ILX	71429

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB, FL
Col Bruce Barthold	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Col Joseph W. Mazzola	DSN 240-2100
Air Force Services Agency	San Antonio, TX
Col Horace L. Larry	DSN 487-6207
Air Force Logistics Management Agency	Maxwell AFB, AL
Col Ronne Mercer	DSN 596-4511

Chief Information Officer

Mr. Gilligan		AF-CIO	76361
Deputy CIO	**Lt Gen Woodward**	AF-CIO	71605
Deputy for Business & Info Management	**Brig Gen Clark**		

15 April 2002
OPR: 11 WG/XPM
HQ USAF Organization Chart
Supercedes AFVA 38-104 29 May 2001

DCS/Communications & Information

Lt Gen John Woodward		AF/SC	56324
Asst DCS	**Maj Perryman**	AF/SC	44144
Dir IT Enterprise Operations	**Col Basla**	AF/SCM	Rosslyn 56176
Dir Architecture and Interoperability	**Mr Thomas**	AF/SCT	Rosslyn 56120
Dir Policy and Resources	**Col Jakowatz**	AF/SCX	73943

Surgeon General

Lt Gen Paul K Carlton Jr		AF/SG	DSN 297-4765

Deputy SG

Maj Gen Roudebush		AF/SG	DSN 297-4766

AF/SG Staff

Dir Med Inquiries & Information	**Col Boyle**	AF/SGI	DSN 297-4797
Asst Surgeon Gen, Med Prog and Resources	**Col Love**	AF/SGM	DSN 297-4915
Dir Med Force Management	**Col Hindelang**	AF/SCG	DSN 297-4498
Asst Surgeon Gen Med Readiness & Science	**Maj Gen (S) Taylor**	AF/SGX	DSN 297-0020
Asst Surgeon Gen, Nursing	**Brig Gen Brannon**	AF/SGN	DSN 857-3001
Asst Surgeon Gen, Dental	**Brig Gen Murray**	AF/SGD	DSN 297-4029

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB,TX
Col Love	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB,DC
Brig Gen Gary H Murray	DSN 297-4029

= Supervision • • • = Team • • • = Information and Coordination

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Ch Plans & Programs	**Col Coulter**	AF/HCX	DSN 297-1491

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Dir Air National Guard	**Maj Gen Weaver**	NGB/CF	DSN 327-2370

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DAS Reserve Affairs	**Mr Trussdell**	SAF/MRR	76376

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Mr Joe G. Lineberger	DSN 857-3137

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Mr. Bruce Lenkin		SAF/FM	74464

PDAS STAFF

DAS Budget	**Maj Gen Lorenz**	SAF/FMB	51875
DAS Cost &Economics	**Mr Kammerer**	SAF/FMC	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	77832
DAS FinancialOperations	**Mr Nethery**	SAF/FMP	72905
Dir Air Force Accounting and Finance Office	**Col Beatty**	AFAFO/FMF	Denver 926-5853

Field Operating Agency

Air Force Cost Analysis Agency	Arlington,VA
Mr Kammerer	Crystal City DSN 664-0387

DCS / Air and Space Operations

Lt Gen Charles F. Wald		AF/XO	79991
Asst DCS	**Maj Gen Baker**	AF/XO	79881

DCS/XO STAFF

Dir Command & Control	**Brig Gen Morehouse**	AF/XOC	51833
Dir Intel, Surveillance & Recon	**Maj Gen Shaffer**	AF/XOI	55613
Dir Joint Matters	**Maj Gen Kohler**	AF/XOX	59106
Dir Nuclear & Counterproliferation	**Maj Gen Blaisdell**	AF/XON	55833
Dir Operations & Training	**Maj Gen Mentemeyer**	AF/XOO	59067
Dir Operational Requirements	**Maj Gen Leaf**	AF/XOR	53018
Dir Weather	**Brig Gen Johnson**	AF/XOW	47410
Dir Security Forces	**Brig Gen Shamess**	AF/XOF	35494
Dir Homeland Security	Brig Gen Clary	AF/XOH	35738

Field Operating Agency

Air Force Intelligence Analysis Agency	Pentagon, Arlington, VA
Mr. Boyd	DSN 697-2600
Air Force Studies & Analyses Agency	Pentagon, Arlington, VA
Col Higgins	588-6966
Air Force Agency for Modeling and Simulation	Orlando, FL
Col Herring	DSN 970-5701
Air Force Flight Standards Agency	Andrews AFB, MD
Col Grunwald	DSN 857-3572
Air Force National Security Emergency Preparedness Office	Pentagon, Arlington, VA
Col Litzenberger	DSN 227-0441
Air Force Operations Group	Pentagon, Arlington, VA
Col Jones	DSN 225-7333
Air Force Weather Agency	Offutt AFB, NE
Col Allen	DSN 271-5749
Air Force Nuclear Weapons & Counterproliferation Agency	Pentagon, Arlington, VA
Dr Mullins	DSN 225-1364
Air Force Security Forces Center	Lackland, TX
Col Knowles	DSN 473-0881

DCS/Personnel

Lt Gen Richard E. Brown III		AF/DP	76088
Asst DCS	**Mr Blanchard**	AF/DP	76088

DCS DP Staff

Dir Personnel Force Development	**Ms Corliss**	AF/DPD	52141
Dir Personnel Force Mgt	**Maj Gen Speigel**	AF/DPF	71228
Dir Personnel Resources	**Brig Gen Steele**	AF/DPR	75221

Field Operating Agency

Air Force Personnel Center	Randolph AFB, TX
Maj Gen Michael C. McMahan	DSN 487-4252
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Brig Gen Steele	DSN 225-2145

DCS/Plans & Programs

Lt Gen Joesph H Wehrle Jr		AF/XP	59861
Asst DCS	**Maj Gen Heckman**	AF/XP	29944

DCS XP Staff

Dir Manpower & Organization	**Maj Gen (S) Stein**	AF/XPM	46936
Dir Programs	**Maj Gen McNabb**	AF/XPP	72405
Dir Strategic Planning	**Maj Gen Bath**	AF/XPX	73117

Field Operating Agency

Air Force Manpower & Innovation Agency	Randolph AFB, TX
Col Sullivan	DSN 487-5150

ASAF/Acquisition

Honorable Dr Marvin Sambur		SAF/AQ	76361

PDAS

Lt Gen Plummer		SAF/AQ	76363

ASAF/AQ STAFF

DAS Contracting	**Brig Gen Scott**	SAF/AQC	Rosslyn,VA DSN 425-7070
Dir Information Dominance	**Brig Gen Mahan**	SAF/AQI	DSN 425-6361
Dir Special Programs	**Col Hamilton**	SAF/AQL	DSN 425-1631
Dir Global Power	**Maj Gen Corley**	SAF/AQP	DSN 425-7171
Dir Global Reach	**Maj Gen Essex**	SAF/AQQ	DSN 425-7753
DAS Science,Technology	**Dr Daniel**	SAF/AQR	DSN 425-7766
Dir Space and Nuclear Deterrence	**Maj Gen Sovey**	SAF/AQS	DSN 425-7350
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX	DSN 425-7211

Field Operating Agency

Air Force Program Executive Office Airlift, Trainers &Modeling/Simulation	**Brig GenBowlds**	AFPEO/AT	425-7700
Fighters & Bombers	**Maj Gen Mushala**	AFPEO/FB	DSN 425-7300
Joint Strike Fighter	**Maj Gen Hudson**	AFPEO/JSF	425-7300
Weapons	**Ms Stokely**	AFPEO/WP	425-1260
Command & Control	**Brig Gen Denhert**	AFPEO/C2/CS	425-6464

DUSAF/International Affairs

Mr. Williard H. Mitchell		SAF/IA	57261

PDAS

Maj Gen McFarland		SAF/IA	DSN 425-8855

DUSAF/IA STAFF

Director of Policy	**Ms McCormick**	SAF/IAP	DSN 425-8860
Dir of Regional Affairs	**Maj Gen (S) Gration**	SAF/IAR	DSN 425-8820
Ch Disclosure	**Mr Genaille**	SAF/IAPD	DSN 425-8890
Ch Europe/NATO/Eurasia	**Col Shaw**	SAF/IARE	DSN 425-8830
Ch Americas	**Col Gatlin**	SAF/IARL	DSN 425-8866
Ch Mideast/Africa	**Col Travnick**	SAF/IARM	DSN 425-8918
Ch Pacific	**Col Tripp**	SAF/IARP	DSN 425-8930
Ch Armaments Cooperation	**Col Krimmer**	SAF/IAPQ	DSN 425-8990
Ch Saudi Arabia	**Col Chapman**	SAF/IARS	DSN 425-8956
Ch Weapons	**Col Becker**	SAF/IARW	DSN 425-8850
Ch Security Asst Policy	**Ms Bales**	SAF/IAPX	DSN 425-8970
Ch Staff ActionGroup	**Col Anderson**	SAF/IAG	DSN 425-8970

ASAF/Installations, Environment & Logistics

Mr. Gibbs		SAF/IE	74936

PDAS

Mr. Orr		SAF/IE	76300

PDAS STAFF

DAS Installations	**Mr Kuhn**	SAF/IEI	53592
DAS Environment Safety & Occupational Health	**Ms Koetz**	SAF/IEE	79297
DAS Logistics	**Vacant**	SAF/IEL	

Field Operating Agency

Air Force Base Conversion Agency	Rosslyn, VA
Mr Albert F. Lowas	DSN 426-5501

DCS Installations & Logistics

Lt Gen Michael E Zettler		AF/IL	53153

Asst. DCS

Ms O'Neal		AF/IL	56236

DCS IL STAFF

The Civil Engineer	**Maj Gen Robbins**	AF/ILE	CGN Suite 1000 607-0200
Dir Maintenance	**Brig Gen Harrell**	AF/ILM	54900
Dir Supply	**Maj Gen Saunders**	AF/ILS	72822
Dir Transportation	**Vacant**	AF/ILT	74206
Dir Services	**Mr Myers**	AF/ILV	CGN Suite 413 604-0010
Dir Plans & Integration	**Vacant**	AF/ILX	71429

Field Operating Agency

Air Force Civil Engineer Support Agency	Tyndall AFB, FL
Col Bruce Barthold	DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Col Joseph W. Mazzola	DSN 240-2100
Air Force Services Agency	San Antonio, TX
Col Horace L. Larry	DSN 487-6207
Air Force Logistics Management Agency	Maxwell AFB, AL
Col Ronne Mercer	DSN 596-4511

Chief Information Officer

Mr. Gilligan		AF-CIO	76361
Deputy CIO	**Lt Gen Woodward**	AF-CIO	71605
Deputy for Business & Info Management	**Brig Gen Clark**		

15 April 2002
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HQ USAF Organization Chart
Supercedes AFVA 38-104 29 May 2001

DCS/Communications & Information

Lt Gen John Woodward		AF/SC		56324
Asst DCS	**Maj Perryman**	AF/SC		44144
Dir IT Enterprise Operations	**Col Basla**	AF/SCM	Rosslyn	56176
Dir Architecture and Interoperability	**Mr Thomas**	AF/SCT	Rosslyn	56120
Dir Policy and Resources	**Col Jakowatz**	AF/SCX		73943

Surgeon General

Lt Gen Paul K Carlton Jr		AF/SG	DSN 297-4765

Deputy SG

Maj Gen Roudebush		AF/SG	DSN 297-4766

AF/SG Staff

Dir Med Inquiries & Information	**Col Boyle**	AF/SGI	DSN 297-4797
Asst Surgeon Gen, Med Prog and Resources	**Col Love**	AF/SGM	DSN 297-4915
Dir Med Force Management	**Col Hindelang**	AF/SCG	DSN 297-4498
Asst Surgeon Gen Med Readiness & Science	**Maj Gen (S) Taylor**	AF/SGX	DSN 297-0020
Asst Surgeon Gen, Nursing	**Brig Gen Brannon**	AF/SGN	DSN 857-3001
Asst Surgeon Gen, Dental	**Brig Gen Murray**	AF/SGD	DSN 297-4029

Field Operating Agency

Air Force Medical Support Agency	Brooks AFB,TX
Col Love	DSN 240-3855
Air Force Medical Operations Agency	Bolling AFB,DC
Brig Gen Gary H Murray	DSN 297-4029

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HEADQUARTERS DEPARTMENT OF THE AIR FORCE

Secretary of the Air Force
Honorable Dr. James G. Roche SAF/OS 77376

Chief of Staff
Gen John P. Jumper AF/CC 79225

Under Secretary of the Air Force
Peter B. Teets SAF/US 71361

Vice Chief of Staff
Gen Robert H. Foglesong AF/CV 57911

SecAF & CSAF Exec Action Group	HAF/CX	58713
AF Issues Team	HAF/CZ	59425

Compliance

Inspector General
Lt Gen Raymond P. Huot		SAF/IG	73621
Deputy	**Maj Gen Musfeldt**	SAF/IG	74787
Dir Inspections		SAF/IGI	77050
Dir of Complaints Resolution		SAF/IGQ	Rosslyn 51548
Reserve Advisor		SAF/IGR	35034
ANG Advisor		SAF/IGQ	51553
Senior Officials Inquiries		SAF/IGS	33579
Dir Special Investigations		SAF/IGX	70411

Field Operating Agency
Air Force Inspection Agency	Kirtland AFB, NM
Vacant	DSN 246-2342
Air Force Office of Special Investigations	Andrews AFB,DC
Brig Gen Patterson	DSN 297-5228

Auditor General
Mr James R. Speer	SAF/AG	45626

Field Operating Agency

Air Force Audit Agency	Pentagon, Arlington, VA
Mr. James R. Speer	DSN 224-5626

Compliance

Chief of Safety
Maj Gen Kenneth W. Hess		AF/SE	Kirtland AFB, NM DSN 246-2372
Ch Issues		AF/SEI	693-7281
Ch Policy, Plans and Programs		AF/SEP	Kirtland AFB, NM DSN 246-1388
Ch Resource Management, Manpower & Career Programs	**VACANT**	AF/SER	Kirtland AFB, NM DSN 246-5654

Field Operating Agency
Air Force Safety Center	Kirtland AFB, NM
Maj Gen Hess	DSN 246-2372

Test & Evaluation
Mr John T. Manclark		AF/TE	74774
Deputy	**Mr Hamilton**	AF/TE	39885
Ch Policy & Programs		AF/TEP	70199
Ch Resources		AF/TER	71165
Ch Special Programs		AF/TEZ	45045

Strategic Communications

Legislative Liaison
Maj Gen Custer		SAF/LL	74142
Deputy	**Vacant**	SAF/LL	74172
Ch House Liaison		SAF/LL	Rayburn Bldg DSN 325-4531
Ch Congressional Inquiry		SAF/LLI	73783
Ch Air Operations		SAF/LLO	71500
Ch Programs & Legislation		SAF/LLP	39108
Ch Senate Liaison		SAF/LLS	Russell Bldg DSN 325-2573
Ch Weapons Systems Liaison		SAF/LLW	76711
Ch Congressional Action		SAF/LLZ	50182

Director of Communications	**Mr William Bodie**	HAF/CM	56701
Integrated Marketing Div		HAF/CY	52446

Public Affairs
Brig Gen Ron Rand		SAF/PA	76061
Deputy	**Vacant**	SAF/PA	76061
Ch Media Relations		SAF/PAM	39085
Ch Public Communication		SAF/PAN	67643
Ch Resources		SAF/PAR	76701
Ch Strategic Communication		SAF/PAX	69159
Ch Air Force Bands		SAF/PAB	Arlington 69161

Field Operating Agency
Air Force News Agency	Kelly AFB, TX DSN 945-6161

Advisory Staff

Judge Advocate General
Maj Gen Thomas J. Fiscus		AF/JA	45732
Deputy	**Maj Gen Rives**	AF/JA	45733
Ch General Law	**Mr Wilder**	AF/JAG	44075
Ch Operations Law		AF/JAI	59631
Ch Professional Development		AF/JAX	43021

Field Operating Agency
Air Force Legal Services Agency	Bolling AFB, DC DSN 354-8758

Air Force Historian
Mr William C. Heimdahl (Acting)	AF/HO	75600

Field Operating Agency
Air Force Historical Research Agency	Maxwell AFB, AL DSN 493-5342

USAF Scientific Advisory Board
Dr Daniel Hastings	Chairman	AF/SB	74811
Dr Ronald Fuchs	Vice Chairman	AF/SB	74811
Lt Gen Plummer	Military Dir	SAF/AQ	76363
	Executive Dir	AF/SB	74811

Chief of the Chaplain Service
Maj Gen Lorraine K. Potter		AF/HC	DSN 297-4577
Deputy	**Brig Gen Baldwin**	AF/HC	DSN 297-4577
Ch Personnel, Materiel & Readiness		AF/HCP	DSN 297-1477
Ch Plans & Programs		AF/HCX	DSN 297-1491

Chief Scientist
Dr Levis		AF/ST	77842

Advisory Staff

General Counsel
Honorable Mary L. Walker		SAF/GC	70941
Principal Deputy GC	**Mr Ramos**	SAF/GC	74406
Special Assistant	**Vacant**	SAF/GC	74406
Deputy GC for Civilian Personnel & Fiscal Law	**Mr Fox**	SAF/GCA	39291
Deputy GC for International Affairs	**Mr Zehner**	SAF/GCI	75196
Deputy GC for Dispute Resolution	**Mr McDade**	SAF/GCD	37286
Deputy GC for Military Affairs	**Mr At Lee**	SAF/GCM	55663
Deputy GC for Installations & Environmental Law	**Ms Guy**	SAF/GCN	37316
Deputy GC for Acquisition	**Mr Hughes**	SAF/GCQ	73900
Deputy GC for Contractor Responsibility	**Mr Shaw**	SAF/GCR	588-0057

Small & Disadvantaged Business Utilization
Mr Joseph Diamond		SAF/SB	Arlington,VA DSN 426-1103

Administrative Assistant
Mr William A. Davidson		SAF/AA	59492
Deputy	**Mr Corsi**	SAF/AA	59492
Ch Human Resources & Manpower		SAF/AAA	71806
Dir Plans, Programs & Budget		SAF/AAX	79057
Dir Security & Special Programs Oversight		SAF/AAZ	32013
Dir Facilities		SAF/AAF	78222

Asst Vice Chief of Staff	**Lt Gen Joseph H. Wehrle**	AF/CVA	57913
HQ Executive Secretariet		HAF/ES	37802
Chief Master Sergeant of the Air Force		AF/CCC	50498

ASAF/Manpower, Reserve Affairs
Honorable Michael L. Dominguez SAF/MR 72302

SAF/MR STAFF
Deputy for Equal Opportunity	**Ms Martinez**	SAF/MRE	76586
DAS Force Management & Personnel	**Ms Craven**	SAF/MRM	44751
DAS Reserve Affairs	**Mr Truesdell**	SAF/MRR	76376

Field Operating Agency
Air Force Review Boards Agency	Andrews AFB, MD
Mr Joe G. Lineberger	DSN 857-3137

ASAF/Financial Management & Comptroller
Honorable Michael Montelongo SAF/FM 36457

PDAS
Mr Lemkin SAF/FM 74464

SAF/FM STAFF
DAS Budget	**Maj Gen Lorenz**	SAF/FMB	51875
DAS Cost & Economics	**Mr Hartley**	SAF/FMC	75311
Management Systems Deputy	**Mr Fitzgerald**	SAF/FMM	77832
DAS Financial Operations	**Mr Short**	SAF/FMP	72905
Dir Air Force Accounting and Finance Office		AFAFO/FMF	Denver 926-5853
Dir FM Transformation Office	**Ms White-Olson**	SAF/FMT	75311

Field Operating Agency
Air Force Cost Analysis Agency	Arlington,VA
Mr Hartley	Crystal City DSN 664-0387

DCS/Personnel
Lt Gen Richard E. Brown III AF/DP 76088

Asst DCS
Mr Blanchard AF/DP 76088

DCS DP Staff
Dir Learning & Force Development	**Maj Gen Sutton**	AF/DPL	52144
Dir Manpower & Organization	**Brig Gen Ard**	AF/DPM	46138
Dir Personnel Policy	**Maj Gen Speigel**	AF/DPP	56770
Dir Strategic Plans & Future Sys	**Mr Kelly**	AF/DPX	75223

Field Operating Agency
Air Force Personnel Center	Randolph AFB, TX
Maj Gen Oriordan	DSN 487-4252
Air Force Personnel Operations Agency	Pentagon, Arlington, VA
Mr Kelly	DSN 227-5223
Air Force Manpower & Innovation Agency	Randolph AFB, TX DSN 487-5151

DCS/Plans & Programs
Lt Gen Duncan J. McNabb AF/XP 59861

Asst DCS
Maj Gen Heckman AF/XP 29944

DCS XP Staff
Dir Programs	**Maj Gen Chilton**	AF/XPP	72405
Dir Strategic Planning	**Maj Gen Bath**	AF/XPX	73117

DCS/Air and Space Operations
Lt Gen Ronald E. Keys AF/XO 79991

Asst DCS
Maj Gen Schmidt AF/XO 79881

DCS/XO STAFF
Dir Executive Support		AF/XOE	77823
Dir Security Forces	**Brig Gen Shamess**	AF/XOF	35494
Dir Homeland Security	**Brig Gen Clary**	AF/XOH	35768
Dir Intel, Surveillance & Recon	**Maj Gen Sams**	AF/XOI	55613
Dir Nuclear & Counterproliferation	**Maj Gen (S) Smolen**	AF/XON	55833
Dir Operations & Training	**Maj Gen Mentemeyer**	AF/XOO	59067
Dir Operational Requirements	**Maj Gen Leaf**	AF/XOR	39880
Dir Space Operations & Integration	**Maj Gen Blaisdell**	AF/XOS	39747
Dir Weather	**Brig Gen Johnson**	AF/XOW	47258
Dir Operational Plans & Joint Matters	**Maj Gen (S) Gould**	AF/XOX	42711

Field Operating Agency
Air Force Intelligence Analysis Agency	Pentagon, Arlington, VA
Mr Boyd	DSN 697-2600
Air Force Flight Standards Agency	Andrews AFB, MD DSN 857-3572
Air Force National Security Emergency Preparedness Office	Pentagon, Arlington, VA DSN 227-0441
Air Force Operations Group	Pentagon, Arlington, VA DSN 225-7333
Air Force Weather Agency	Offutt AFB, NE DSN 271-5749
Air Force Nuclear Weapons & Counterproliferation Agency	Pentagon, Arlington, VA
Dr Mullins	DSN 225-1364
Air Force Security Forces Center	Lackland, TX DSN 473-0881

Chief of Air Force Reserve
Lt Gen James E. Sherrad III		AF/RE	59225
Deputy	**Brig Gen Rajczak**	AF/RE	47307
Dir Comptroller		AF/REC	50132
Ch Policy Integration		AF/REI	32452
Dir Installations & Logistics		AF/REL	77013
Dir Medical		AF/REM	33658
Dir Aerospace Operations & Requirements		AF/REO	77788
Dir Personnel		AF/REP	Rosslyn, VA DSN 425-6060
Dir Programs		AF/REX	53889

National Guard Bureau
LTG H Steven Blum		NGB/CC	Arlington, VA DSN 327-2200
Vice Chief	**Vacant**	NGB/CV	DSN 327-2204
Dir Air National Guard	**Lt Gen James**	NGB/CF	DSN 327-2370

Field Operating Agency
ANG Readiness Center	Andrews AFB, MD DSN 278-8001

ASAF/Acquisition
Honorable Dr Marvin Sambur SAF/AQ 76361

PDAS
Lt Gen Corley SAF/AQ 76363

ASAF/AQ STAFF
DAS Contracting	**Mr Williams**	SAF/AQC	Rosslyn,VA DSN 425-7070
Dir Information Dominance	**Brig Gen Mahan**	SAF/AQI	DSN 425-6361
Dir Special Programs		SAF/AQL	DSN 425-1631
Dir Global Power	**Brig Gen Welsh**	SAF/AQP	DSN 425-7171
Dir Global Reach	**Maj Gen Hodges**	SAF/AQQ	DSN 425-7753
DAS Science,Technology & Engineering	**Mr Engle**	SAF/AQR	DSN 425-7766
DAS Management Policy & Program Integration	**Mr Durante**	SAF/AQX	DSN 425-7211

Field Operating Agency
Air Force Program Executive Office Airlift, Trainers & Modeling/Simulation	**Brig Gen Bowlds**	AFPEO/AT	DSN 425-7701
Fighters & Bombers	**Brig Gen Lewis**	AFPEO/FB	DSN 425-7300
Joint Strike Fighter	**Maj Gen Hudson**	AFPEO/JSF	DSN 329-5602
Services	**Mr Beyland**	AFPEO/SV	DSN 425-7190
Weapons	**Ms Stokley**	AFPEO/WP	DSN 425-1260
Command & Control	**Brig Gen Dehnert**	AFPEO/C2/CS	DSN 425-6461

DUSAF/International Affairs
Mr Williard H. Mitchell		SAF/IA	57261

PDUS
Maj Gen McFarland		SAF/IA	DSN 425-8855

DUSAF/IA STAFF
Director of Policy	**Ms McCormick**	SAF/IAP	DSN 425-8860
Dir of Regional Affairs	**Maj Gen Gration**	SAF/IAR	DSN 425-8820
Ch Staff Action Group		SAF/IAG	DSN 425-8982

ASAF/Installations, Environment & Logistics
Honorable Nelson F. Gibbs SAF/IE 74936

PDAS
Mr Orr		SAF/IE	76300

ASAF/IE STAFF
DAS Basing & Infrastructure Analysis	**Mr Aimone**	SAF/IEB	74726
DAS Installations	**Mr Kuhn**	SAF/IEI	53592
DAS Environment Safety & Occupational Health	**Ms Koetz**	SAF/IEE	79297
Dir Logistics	**Ms Erickson**	SAF/IEL	29090

Field Operating Agency
Air Force Real Property Agency	Rosslyn, VA
Mr Lowas	DSN 426-5501

DCS/Installations & Logistics
Lt Gen Michael E Zettler AF/IL 53153

Asst DCS
Ms O'Neal AF/IL 56236

DCS IL STAFF
Dir Comm Operations	**Brig Gen (S) Hawkins**	AF/ILC	1500 Wilson Blvd 588-6100
The Civil Engineer	**Maj Gen Fox**	AF/ILE	CGN Suite 1000 607-0200
Dir Logistics Readiness	**Maj Gen Sullivan**	AF/ILG	71429
Dir Maintenance	**Maj Gen (S) Harrell**	AF/ILM	54900
Dir Resources	**Brig Gen Morrill**	AF/ILP	72822
Dir Services	**Mr Myers**	AF/ILV	CGN Suite 413 604-0010

Field Operating Agency
Air Force Civil Engineer Support Agency	Tyndall AFB, FL DSN 523-6101
Air Force Center for Environmental Excellence	Brooks AFB, TX
Mr Erickson	DSN 240-2100
Air Force Services Agency	San Antonio, TX DSN 487-6207
Air Force Logistics Management Agency	Maxwell-Gunter Annex AFB, AL DSN 596-4511
Air Force Pentagon Communications Agency	Pentagon, Arlington, VA DSN 227-4264

DCS/Warfighting Integration
Lt Gen William T. Hobbins AF/XI 56324

Asst DCS
Mr Thomas AF/XI 71605

DCS XI Staff
Dir C4ISR Infostructure	**Maj Gen Croom**	AF/XIC	71326
Dir C4ISR Integration	**Brig Gen Goodrich**	AF/XII	51833
Dir Resource Planning		AF/XIP	73943
Dir C4ISR Innovation	**Mr Tillotson**	AF/XIW	51839

Field Operating Agency
AFC2ISRC	Langley AFB, VA
Maj Gen Behler	DSN 574-3271
Air Force Communications Agency	Scott AFB,IL DSN 779-6571
Air Force Agency for Modeling & Simulation	Orlando, FL DSN 970-5701
Air Force Frequency Management Agency	Rosslyn, VA DSN 328-1544

Chief Information Officer
Mr John M. Gilligan		AF-CIO	59698
Deputy CIO	**Vacant**	AF-CIO	CG3 Suite 1400 601-1138
Dir Plans and Policy		AF-CIO/P	CG3 Suite 1402 601-1169
Dir Resources and Analysis		AF-CIO/R	CG3 Suite 1402 601-3569

Surgeon General
Lt Gen George P. Taylor Jr		AF/SG	DSN 297-4765

Deputy SG
Maj Gen Roudebush		AF/SG	DSN 297-4766

AF/SG Staff
Dir Med Inquiries & Information		AF/SGI	DSN 297-4797
Asst Surgeon Gen, Med Prog and Resources		AF/SGM	DSN 297-4915
Asst Surgeon Gen, Force Development	**Maj Gen (s) Brannon**	AF/SGC	DSN 297-4498
Asst Surgeon Gen, Healthcare Operations	**Maj Gen (s) Kelley**	AF/SGO	DSN 297-0020
Asst Surgeon Gen, Modernization		AF/SGR	703-824-3155

Field Operating Agency
Air Force Medical Support Agency	Bolling AFB,DC DSN 297-4029
Air Force Medical Operations Agency	Bolling AFB,DC DSN 297-4024

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AFVA 38-104 1 July 2003
Prescribed by AFI 38-101
OPR: 11th WG/XPM
HQ USAF Organization Chart
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Secretary of the Air Force
Honorable Dr. James G. Roche SAF/OS 77376

Chief of Staff
Gen John P. Jumper AF/CC 79225

Under Secretary of the Air Force
Peter B. Teets SAF/US 71361

Vice Chief of Staff
Gen T. Michael Moseley AF/CV 57911

SecAF & CSAF Exec Action Group	HAF/CX	75540
AF Issues Team	HAF/CZ	59425

Compliance

Inspector General
Lt Gen Steven R. Polk		SAF/IG	76733
Deputy	**Maj Gen Musfeldt**	SAF/IG	74787
Dir Inspections		SAF/IGI	71531
Dir of Complaints Resolution		SAF/IGQ	Rosslyn 51558
Reserve Advisor		SAF/IGR	35034
ANG Advisor		SAF/IGQ	51553
Senior Officials Inquiries		SAF/IGS	33579
Dir Special Investigations		SAF/IGX	70411

Auditor General
Mr James R. Speer	SAF/AG	45626

Field Operating Agency
Air Force Audit Agency	Pentagon, Arlington, VA
Mr. James R. Speer	DSN 224-5626

Field Operating Agency
Air Force Inspection Agency	Kirtland AFB, NM DSN 246-2342
Air Force Office of Special Investigations	Andrews AFB,DC
Brig Gen Patterson	DSN 857-0861

Strategic Communications

Legislative Liaison
Maj Gen Scott Custer		SAF/LL	74142
Deputy	**Brig Gen (S) Edmonds**	SAF/LL	74142
Ch House Liaison		SAF/LLH	Rayburn Bldg DSN 325-4531
Ch Congressional Inquiry		SAF/LLI	73783
Ch Air Operations		SAF/LLO	71500
Ch Programs & Legislation		SAF/LLP	77950
Ch Senate Liaison		SAF/LLS	Russell Bldg DSN 325-2573
Ch Weapons Systems Liaison		SAF/LLW	76711
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Ch Resources		SAF/PAR	76701
Ch Strategic Communication		SAF/PAX	28110
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Field Operating Agency
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Field Operating Agency
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Field Operating Agency
Air Force Historical Research Agency	Maxwell AFB, AL DSN 493-5342

Field Operating Agency
Air Force Legal Services Agency	Bolling AFB, DC DSN 354-8758

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Field Operating Agency
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Air Force Operations Group	Pentagon, Arlington, VA DSN 225-7333
Air Force Weather Agency	Offutt AFB, NE DSN 271-5749
Air Force Nuclear Weapons & Counterproliferation Agency	Kirtland AFB, NM
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Field Operating Agency
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Field Operating Agency
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Air Force Medical Operations Agency	Bolling AFB,DC DSN 297-4024

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AFVA 38-104 23 February 2004
Prescribed by AFI 38-101
OPR: 11th WG/XPM
HQ USAF Organization Chart
Supercedes AFVA 38-104 1 July 2003
Distribution: F

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Field Operating Agency

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Analyses Foundations & Integration		A9I	703.588.8877
Lessons Learned		A9L	703.696.2696
Resource Analyses		A9R	703.588.6969

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Integration		A2I	703.693.5201
Plans and Requirements	Mr Dumm	A2X	703.614.2144
Programs		A2Z	703.697.5818

Field Operating Agency

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Dir Global Power	Maj Gen Edgington	SAF/AQP	703.588.7171
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Field Operating Agency

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Resource Integration	Maj Gen (s) Peyer	A4P	703.697.2822
Logistics Readiness	Maj Gen (s) McCoy	A4R	703.697.1429
The Civil Engineer	Maj Gen Eulberg	A7C	703.607.0200
Security Forces	Brig Gen Hertog	A7S	703.693.5345

Field Operating Agency

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Field Operating Agency

AFC2ISRC **Maj Gen Kennedy**	Langley AFB, VA DSN 574.3271
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Air Force Agency for Modeling & Simulation	Orlando, FL DSN 970.5701
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Field Operating Agency

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AFVA 38-104 15 August 2006
Prescribed by AFI 38-101
OPR: AFDW/A1M
HQ USAF Organization Chart
Supercedes AFVA 38-104 23 February 2004
Distribution: F

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Asst DCS

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A3/5 STAFF

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Resource Integration		A3/5P	703.697.7823
A3/A5 Action Group		A3/5Z	703.614.8395
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Field Operating Agency

AF Flight Standards Agency	Oklahoma City, OK DSN 884.6561
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Force Structure Analyses		A9F	703.588.8190
Analyses Foundations & Integration		A9I	703.588.8666
Lessons Learned		A9L	703.588.8877
Resource Analyses		A9R	703.588.8570

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Asst DCS

Maj Gen Dettmer			703.695.5613

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Strategy, Integration & Doctrine	Brig Gen (s) Jamieson	A2D	703.693.9711
Resources	Mr Dumm	A2R	703.614.2144
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PDAS

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ASAF/MR STAFF

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PDAS

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Field Operating Agency

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Lt Gen Richard Newton		**A1**	**703.697.6088**

Asst DCS

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A1 STAFF

Airman Development & Sustainment	Mr McDade	A1D	703.695.2144
Executive Services		A1E	703.697.1125
Manpower, Organization & Resources	Brig Gen Dunbar	A1M	703.614.6138
Force Management Policy	Brig Gen Jones	A1P	703.697.1228
Services	Mr Myers	A1S	703.604.0011
Plans and Integration	Mr Doboga	A1X	703.697.5222

Field Operating Agency

AF Personnel Center **Maj Gen McClain**	Randolph AFB, TX DSN 665.4252
AF Personnel Operations Agency	DSN 665.4484
AF Manpower Agency	Randolph AFB, TX DSN 487.5151
AF Services Agency	DSN 487.6207

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MILITARY ASSISTANT

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Lt Gen Charles E. Stenner		**AF/RE**	**703.695.9225**
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Dir Financial Mangement & Comptroller		AF/REC	703.695.0132
Dir General Officer Management Office		AF/REG	703.697.7013
Dir Policy Integration		AF/REI	703.695.9427
Dir Medical		AF/REM	703.693.3658
Dir Personnel		AF/REP	703.588.6060
Dir Strategic Communications		AF/RES	703.695.6168
Dir of Programs & Requirements		AF/REX	703.697.7788
Chief, Chief's Action Group		AF/REZ	703.614.5902

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Field Operating Agency

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MILITARY DEPUTY

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PDAS

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Dir Global Power	Maj Gen Lindell	SAF/AQP	703.588.7171
Dir Global Reach	Maj Gen Fullhart	SAF/AQQ	703.588.7752
Science,Technology & Engineering	Mr Jaggers	SAF/AQR	703.588.7770
Special Programs		SAF/AQL	703.588.1631
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Field Operating Agency

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Field Operating Agency

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Asst DCS

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Resource Integration	Brig Gen Cameron	A4/7P	703.697.2822
Logistics Readiness	Maj Gen McCoy	A4R	703.697.1429
The Civil Engineer	Maj Gen Eulberg	A7C	703.607.0200
Security Forces	Brig Gen Hertog	A7S	703.693.5401
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Air Force Security Forces Center	Lackland AFB, TX DSN 945.7077
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Field Operating Agency

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AFVA 38-104 — 20 January 2009

Prescribed by AFI 38-101

Supercedes AFVA 38-104 — 15 August 2006

OPR: 11MSS/MOF

ACCESSIBILITY: Publications and forms are available on the e-Publishing website at www.e-Publishing.af.mil (will convert to www.af.mil/e-Publishing on AF Link)

RELEASABILITY: There are no releasability restrictions on this publication

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Air Operations		SAF/LLO	703.697.1500
Programs & Legislation		SAF/LLP	703.697.7951
Senate Liaison		SAF/LLS	202.685-2573
Weapons Systems Liaison		SAF/LLW	703.697.3376
Legislation Action		SAF/LLZ	703.695.1292

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Field Operating Agency

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A3/A5 Action Group		A3/5Z	703.614.8394
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Force Structure Analyses		A9F	703.588.8190
Analyses Foundations & Integration		A9I	703.588.8666
Lessons Learned		A9L	703.588.8877
Resource Analyses		A9R	703.588.8570

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Field Operating Agency

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AF Services Agency	Lackland AFB, TX DSN 487.6207

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Field Operating Agency

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AFVA 38-104 — Current: a/o Jan 2011 — Publication: 17 Jan 2011

Prescribed by AFI 38-101
Supercedes AFVA 38-104 — 20 January 2009

OPR: HAF/HR

ACCESSIBILITY: Publications and forms are available on the e-Publishing website at www.e-Publishing.af.mil (will convert to www.af.mil/e-Publishing on AF Link)

RELEASABILITY: There are no releasability restrictions on this publication

NCR Phone Prefixes = DSN

588-xxxx = DSN 425
601-xxxx = DSN 329
604-xxxx = DSN 664
607-xxxx = DSN 327
614-xxxx = DSN 224
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Strategy & Assessment	SAF/PAX	703.697.6715

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Studies & Analyses, Assessments and Lessons Learned

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AF/A9 STAFF

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Force Structure Analyses	A9F	571.256.2088
Analyses Foundations & Integration	A9I	571.256.2109
Lessons Learned	A9L	571.256.7736
Resource Analyses	A9R	571.256.2103

DCS/Intelligence, Surveillance and Reconnaissance

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DCS/A2 STAFF

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Field Operating Agency

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Asst DCS

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DCS/A1 STAFF

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Manpower, Organization & Resources	Brig Gen Murphy	A1M	703.614.6138
Force Management Policy	Brig Gen Grosso	A1P	703.697.1228
Services	Brig Gen Doherty	A1S	571.256.8598
Plans and Integration	Ms LoweSolis	A1X	703.697.5222

Field Operating Agency

Air Force Personnel Center **Maj Gen Stewart**	Randolph AFB, TX DSN 665.4252
Air Force Personnel Operations Agency	Randolph AFB, TX DSN 665.4484

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Asst DCS

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Strategic Planning	Maj Gen Klumpp	A8X	703.697.3117

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Associate	**Dr Mullins**	**A10**	**703.693.9747**

ACS/A10 STAFF

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Capabilities	A10C	202.404.7938
Functional Authority	A10F	703.697.6056
Operations	A10O	202.767.4259
Planning Policy & Strategy	A10P	703.697.4098

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Deputy	**Maj Gen Haddad**	**AF/RE**	**703.695.5528**

AF/RE STAFF

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Policy Integration		AF/REI	703.693.2452
Medical		AF/REM	703.693.3657
Personnel		AF/REP	703.614.0687
Plans, Programs & Requirements	Brig Gen Lewis	AF/REX	703.697.7788

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Joint Staff	**Lt Gen Lengyel**	**NGB/ZB**	**703.614.3088**
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Field Operating Agency

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PDAS

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Global Reach	Maj Gen Merchant	SAF/AQQ	571.256.0489
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Field Operating Agency

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DUSAF/IA STAFF

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PDAS

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ASAF/IE STAFF

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DCS/A4/7 STAFF

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Field Operating Agency

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AFVA 38-104 Current: 17 September 2013
Publication: 17 September 2013

Prescribed by AFI 38-101
Supercedes AFVA 38-104 20 January 2011

OPR: SAF/AARX

ACCESSIBILITY: Publications and forms are available on the e-Publishing website at www.e-Publishing.af.mil (will convert to www.af.mil/e-Publishing on AF Link)

RELEASABILITY: There are no releasability restrictions on this publication

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Field Operating Agency

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AF/JA STAFF

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Field Operating Agency

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Field Operating Agency

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Asst DCS

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Assoc DCS

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DCS/A3 STAFF

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Resource Integration		AF/A3P	703.697.7823
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Field Operating Agency

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Air Force Flight Standards Agency	Oklahoma City, OK DSN 864.6561
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AF/A9 STAFF

Analyses & Assessments	AF/A9A	571.256.7702
Force Structure Analyses	AF/A9F	571.256.2094
Integrated Warfighting Analyses	AF/A9I	571.256.2054
Resource Analyses	AF/A9R	571.256.2103

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Asst DCS

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DCS/A2 STAFF

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Field Operating Agency

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ASAF/MR STAFF

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Field Operating Agency

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ASAF/FM STAFF

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Cost & Economics	Ms Watern	SAF/FMC	703.697.5313
Comptroller Plans & Programs	Mr Murphy	SAF/FMF	703.693.7066
Programs	Brig Gen Fienga	SAF/FMP	703.695.9737

Field Operating Agency

Air Force Cost Analysis Agency	JB Andrews-NAFW, MD 240.612.5616

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Asst DCS

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DCS/A1 STAFF

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Force Management Policy	Brig Gen Kelly	AF/A1P	703.697.1228
Equal Opportunity		AF/A1Q	240.612.4113
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Plans & Integration	Ms LoweSolis	AF/A1X	703.697.5222

Field Operating Agency

Air Force Mortuary Affairs Operations	Dover, AFB, DE DSN 445.2920
Air Force Personnel Center **Maj Gen Poore**	JB San Antonio, TX DSN 665.4252
Air Force Manpower Analysis Agency	JB San Antonio, TX DSN 487.5151

DCS/Strategic Plans & Requirements

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Asst DCS

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MILITARY ASSISTANT

Vacant		**AF/A5/8**	

DCS/A5/8 STAFF

Operational Capability Requirements	Maj Gen Johnson	AF/A5R	703.695.3018
Strategy, Concepts & Assessments	Maj Gen Newell	AF/A5S	703.697.3117
Planning	Brig Gen Fay	AF/A8X	703.614-2863

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ACS/A10 STAFF

Assessments	AF/A10A	571.256.2470
Capabilities	AF/A10C	703.692.3508
Functional Authority	AF/A10F	703.697.6056
Nuclear Cmd, Cntrl & Comm (NC3)	AF/A10N	202.767.4795
Planning, Policy & Strategy	AF/A10P	703.697.4098
Strategic Stability & CWMD Policy	AF/A10S	703.614.6009

Chief of Air Force Reserve

Lt Gen James Jackson		**AF/RE**	**703.695.9225**
Deputy	**Maj Gen Miller**	**AF/RE**	**703.695.5528**

AF/RE STAFF

Comptroller		AF/REC	703.697.0132
Policy Integration		AF/REI	703.695.6164
Medical		AF/REM	703.693.3658
Personnel	Brig Gen Rosenmeier	AF/REP	703.614.0683
Plans, Programs & Requirements		AF/REX	703.697.7788

ASAF/Acquisition

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Asst DCS

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MILITARY DEPUTY

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ASAF/AQ STAFF

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Global Power	Maj Gen Norman	SAF/AQP	571.256.0191
Global Reach	Maj Gen Dennis	SAF/AQQ	571.256.0489
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Field Operating Agency

Air Force Program Executive Space Launch **Vacant**	AFPEO/SL 571.307.5296
Air Force Program Executive Combat & Mission Support **Vacant**	AFPEO/CM 202.404.3207

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DUSAF/IA STAFF

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PDAS

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ASAF/IE STAFF

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Asst DCS

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DCS/A4 STAFF

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AFVA 38-104

Current: 18 April 2016
Publication: 5 November 2015

Prescribed by AFI 38-101
Supersedes AFVA 38-104

OPR: SAF/AARM

Accessibility: Publications and Forms are available on the e-Publishing website at www.e-Publishing.af.mil (will convert to www.af.mil/e-Publishing on AF Link

RELEASABILITY: There are no releasability restrictions on this publication

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